#### \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

| Α             | For the                | 2021 calendar year, or tax year beginning and ending   | J                               |                 |                             |
|---------------|------------------------|--|---------------------------------|-----------------|-----------------------------|
|               | Check if               | C Name of organization   | D Emplo                         | yer identifica  | ation number                |
|               | applicab               |  |                                 |                 |                             |
|               | Addre                  |  |                                 |                 |                             |
|               | Name                   | Doing business as  | 36                              | -3274346        |                             |
|               | Initial<br>return      | Number and street (or P.O. box if mail is not delivered to street address)  Room/s   | suite <b>E</b> Teleph           | one number      |                             |
| L             | Final return           |  | (571                            | L) 932-320      |                             |
| _             | termir<br>ated<br>Amen | ,  | <b>G</b> Gross red              |                 | 13,224,044.                 |
| Ļ             | return                 | WOODBRIDGE, VA 22193   |                                 | s a group ret   |                             |
| L             | tion<br>pendi          | F Name and address of principal officer: William D. TRENCH   |                                 | ubordinates?    |                             |
| _             |                        | SAME AS C ABOVE  |                                 |                 | uded? Yes No                |
|               |                        | empt status:     501(c)(3)   501(c) ( )  |                                 | *               | st. See instructions        |
|               |                        | te: ► ASYMCA, ORG  organization: X Corporation Trust Association Other ► L   | H(c) Grou<br>Year of formation: | p exemption     |                             |
|               | art I                  | Summary  | year of formation;              | 1903 M          | State of legal domicile; IL |
| •             | 1                      | Briefly describe the organization's mission or most significant activities: THE ARMED S:   | ERVICES YMCA                    | ENHANCES        |                             |
| ٥             | 3 '                    | THE LIVES OF MILITARY MEMBERS AND THEIR FAMILIES IN SPIRIT, MIND   |                                 |                 |                             |
| Governance    | 2                      | Check this box if the organization discontinued its operations or disposed of r  |                                 | of its net asse |                             |
| Ž             | 3                      | Number of voting members of the governing body (Part VI, line 1a)  |                                 |                 | 38                          |
|               |                        | Number of independent voting members of the governing body (Part VI, line 1b)  |                                 |                 | 38                          |
| ď             | 5<br>5                 | Total number of individuals employed in calendar year 2021 (Part V, line 2a)   |                                 |                 | 30                          |
| į.            | 6                      | Total number of volunteers (estimate if necessary)   |                                 |                 | 40                          |
| Activities &  | 7 a                    | Total unrelated business revenue from Part VIII, column (C), line 12   |                                 |                 | 0.                          |
| _             | b                      | Net unrelated business taxable income from Form 990-T, Part I, line 11   |                                 |                 | 0.                          |
|               |                        |  | Prior Y                         | 'ear            | Current Year                |
| ٥             | 8                      | Contributions and grants (Part VIII, line 1h)  | 6,                              | 680,925.        | 8,252,463.                  |
| Revenue       | 9                      | Program service revenue (Part VIII, line 2g)   |                                 | 0.              | 0.                          |
| ٥             | 10                     | Investment income (Part VIII, column (A), lines 3, 4, and 7d)  |                                 | 494,078.        | 975,880.                    |
| -             | 11                     | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   |                                 | -6,500.         | 2,027,266.                  |
|               | 12                     | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)   |                                 | 168,503.        | 11,255,609.                 |
|               | 13                     | Grants and similar amounts paid (Part IX, column (A), lines 1-3)   | 2,                              | 264,579.        | 2,540,573.                  |
|               | 14                     | Benefits paid to or for members (Part IX, column (A), line 4)  | 3                               | 791,424.        | 2,779,159.                  |
| ď             | 15                     | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  | 3,                              | 0.              | 203,571.                    |
| Fxnenses      | 2 16a                  | Professional fundraising fees (Part IX, column (A), line 11e)  Total fundraising expenses (Part IX, column (D), line 25)  641,972. |                                 | 0.              | 203,371.                    |
| ž             | 17                     | Total fundraising expenses (Part IX, column (D), line 25)   Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)           | 1                               | 668,630.        | 2,274,605.                  |
|               |                        | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  |                                 | 724,633.        | 7,797,908.                  |
|               | 19                     | Revenue less expenses. Subtract line 18 from line 12   |                                 | 556,130.        | 3,457,701.                  |
| or            |                        | Totalida lada axpaniada. Bulanta in ta main into 12  | Beginning of C                  |                 | End of Year                 |
| Net Assets or | 20<br>20               | Total assets (Part X, line 16)   |                                 | 930,305.        | 35,722,939.                 |
| Ass           | g<br>21                | Total liabilities (Part X, line 26)  | 3,                              | 597,486.        | 4,047,612.                  |
|               |                        | Net assets or fund balances. Subtract line 21 from line 20   | 26,                             | 332,819.        | 31,675,327.                 |
| P             | art II                 | Signature Block  |                                 |                 |                             |
|               |                        | lties of perjury, I declare that I have examined this return, including accompanying schedules and sta                             |                                 | -               | knowledge and belief, it is |
| true          | e, corre               | t, and complete. Declaration of preparer (other than officer) is based on all information of which pre                             | parer has any knov              | wledge.         |                             |
|               |                        | Cinneture of officer   | D                               | ata .           |                             |
| Siç           |                        | Signature of officer   | Di                              | ate             |                             |
| He            | re                     | WILLIAM D. FRENCH, PRESIDENT AND CEO Type or print name and title  |                                 |                 |                             |
|               |                        |  | Date                            | Check           | T PTIN                      |
| Pai           | А                      | Print/Type preparer's name Preparer's signature RRISTEN BARNETT Proparer's signature   |                                 | if 🗀            |                             |
|               | parer                  | Firm's name RSM US LLP   |                                 | self-employed   | 42-0714325                  |
|               | e Only                 | Firm's address 1001 WATER ST. STE. 500   |                                 | rm's EIN 🕨      |                             |
| -             | - Only                 | TAMPA, FL 33602  | DI                              | hone no.813-    | 316-2300                    |
| Ma            | y the I                | RS discuss this return with the preparer shown above? See instructions   |                                 |                 | X Yes No                    |
| _             | -                      |  |                                 |                 |                             |

| Pa  | rt III Statement of Program Service Accomplishments  |               |
|-----|--|---------------|
|     | Check if Schedule O contains a response or note to any line in this Part III   | X             |
| 1   | Briefly describe the organization's mission:   |               |
|     | THE ARMED SERVICES YMCA ENHANCES THE LIVES OF MILITARY MEMBERS AND   |               |
|     | THEIR FAMILIES IN SPIRIT, MIND AND BODY THROUGH PROGRAMS RELEVANT TO   |               |
|     | THE UNIQUE CHALLENGE OF MILITARY LIFE.   |               |
|     |  |               |
| 2   | Did the organization undertake any significant program services during the year which were not listed on the                   |               |
|     | prior Form 990 or 990-EZ?  | Yes X No      |
|     | If "Yes," describe these new services on Schedule O.   |               |
| 3   | Did the organization cease conducting, or make significant changes in how it conducts, any program services?                   | Yes X No      |
|     | If "Yes," describe these changes on Schedule O.  |               |
| 4   | Describe the organization's program service accomplishments for each of its three largest program services, as measured by     | * .           |
|     | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total | expenses, and |
|     | revenue, if any, for each program service reported.  |               |
| 4a  | (Code:) (Expenses \$2,574,547. including grants of \$1,067,041. ) (Revenue \$  |               |
|     | PROGRAMS AND SUPPORT FOR MILITARY MEMBERS, SPOUSES & FAMILIES:   |               |
|     | ASYMCA PROGRAMS AIM TO BRING FAMILIES CLOSER TOGETHER WHILE AT HOME AND  |               |
|     | ESPECIALLY DURING DEPLOYMENT. HEALTHY FAMILIES CONTRIBUTE SUBSTANTIALLY  |               |
|     | TO THE SUCCESS OF SERVICE MEMBERS AND THE READINESS OF MILITARY UNITS,   |               |
|     | PROVIDING CONFIDENCE AND PEACE OF MIND. HIGHLIGHTS OF LOCAL PROGRAMS   |               |
|     | INCLUDE: - EMERGENCY FINANCIAL ASSISTANCE  |               |
|     | - YOUNG FAMILY SUPPORT   |               |
|     |  |               |
|     | - FAMILY UNITY<br>- HOLIDAY ASSISTANCE   |               |
|     | - UNIT+FAMILY READINESS GROUP SUPPORT  |               |
|     | - PARENT/CHILD DANCES  |               |
| 41- | (Code: ) (Expenses \$ 2,044,933. including grants of \$ 847,538.) (Revenue \$  | ,             |
| 4b  | CHILD CARE PROGRAMS:   |               |
|     | DAYCARE, BEFORE AND AFTER SCHOOL CARE AND HOSPITAL CHILD WATCH SERVICES  |               |
|     | FOR MILITARY PERSONNEL DEPENDENTS ARE OFFERED AT LOW OR NO COST AT   |               |
|     | MULTIPLE ASYMCA BRANCHES AND AFFILIATES.   |               |
|     |  |               |
|     |  |               |
|     |  |               |
|     |  |               |
|     |  |               |
|     |  |               |
|     |  |               |
|     |  |               |
| 4c  | (Code:) (Expenses \$1, 201, 470. including grants of \$497, 959. ) (Revenue \$   | ,             |
|     | EDUCATIONAL ASSISTANCE PROGRAMS:   |               |
|     | ASYMCA OFFERS A NUMBER OF EDUCATIONAL PROGRAMS FOR BOTH CHILDREN AND   |               |
|     | ADULTS, RANGING FROM PROGRAMS OFFERED ON-SITE AT ASYMCAS TO FINANCIAL  |               |
|     | ASSISTANCE TO SUPPORT ONGOING EDUCATION. LOCAL PROGRAMS/SERVICES   |               |
|     | OFFERED INCLUDE:   |               |
|     | - PRESCHOOL  |               |
|     | - SPECIAL INTEREST CLASSES FOR ADULTS  |               |
|     | - FINANCIAL MANAGEMENT CLASSES   |               |
|     | - CHILD LITERACY PROGRAM   |               |
|     | - BEFORE- AND AFTER-SCHOOL TUTORING  |               |
|     | - CHILD MENTORING  |               |
|     | - SIGN LANGUAGE CLASSES  |               |
| 4d  | Other program services (Describe on Schedule O.)   |               |
|     | (Expenses \$ 308,923. including grants of \$ 128,035.) (Revenue \$   | )             |
| 4e  | Total program service expenses ▶ 6,129,873.  | •             |

# Form 990 (2021) ARMED SERVICES YMCA OF THE USA Part IV Checklist of Required Schedules

|     |   |     | Yes | No |
|-----|---|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?                               | _   | v   |    |
| _   | If "Yes," complete Schedule A   | 1   | X   |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions                                   | 2   | Х   |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for   | _   |     | 37 |
|     | public office? If "Yes," complete Schedule C, Part I  | 3   |     | Х  |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect  |     |     |    |
|     | during the tax year? If "Yes," complete Schedule C, Part II   | 4   |     | X  |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or      |     |     |    |
|     | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | Х  |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to         |     |     |    |
|     | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I      | 6   |     | Х  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,                         |     |     |    |
|     | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                              | 7   |     | Х  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete      |     |     |    |
|     | Schedule D, Part III  | 8   |     | Х  |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for     |     |     |    |
|     | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?         |     |     |    |
|     | If "Yes," complete Schedule D, Part IV  | 9   |     | Х  |
| 10  | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments                      |     |     |    |
|     | or in quasi endowments? If "Yes," complete Schedule D, Part V   | 10  |     | Х  |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, |     |     |    |
|     | as applicable.  |     |     |    |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,       |     |     |    |
|     | Part VI   | 11a | Х   |    |
| b   | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total      |     |     |    |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b | X   |    |
| С   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total       |     |     |    |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c |     | Х  |
| d   | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in     |     |     |    |
|     | Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d | X   |    |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X             | 11e |     | X  |
| f   | 3   |     |     |    |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X            | 11f | X   |    |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete               |     |     |    |
|     | Schedule D, Parts XI and XII  | 12a |     | X  |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?                         |     |     |    |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional             | 12b | Х   |    |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                 | 13  |     | X  |
|     | Did the organization maintain an office, employees, or agents outside of the United States?                                       | 14a |     | Х  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,           |     |     |    |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000        |     |     | 77 |
|     | or more? If "Yes," complete Schedule F, Parts I and IV  | 14b |     | X  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any         |     |     | v  |
|     | foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15  |     | Х  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to          |     |     | v  |
|     | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV   | 16  |     | Х  |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,           |     |     |    |
| 40  | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions  | 17  | Х   |    |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines      |     |     |    |
| 46  | 1c and 8a? If "Yes," complete Schedule G, Part II   | 18  | Х   |    |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"            |     |     | v  |
| ••  | complete Schedule G, Part III   | 19  |     | X  |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                                       | 20a |     | Х  |
|     | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                      | 20b |     |    |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or                       |     |     |    |
|     | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                                 | 21  | X   |    |

# Form 990 (2021) ARMED SERVICES YMCA OF THE Part IV Checklist of Required Schedules (continued)

|             |  |     | Yes | No             |
|-------------|--|-----|-----|----------------|
| 22          | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on  |     |     |                |
|             | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22  |     | Х              |
| 23          | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current  |     |     |                |
|             | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete   |     |     |                |
|             | Schedule J   | 23  | Х   |                |
| 24a         | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the  |     |     |                |
|             | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete   |     |     |                |
|             | Schedule K. If "No," go to line 25a  | 24a |     | X              |
|             | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | 24b |     |                |
| С           | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease   |     |     |                |
|             | any tax-exempt bonds?  | 24c |     |                |
|             | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d |     |                |
| <b>2</b> 5a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit   | 25a |     | х              |
| <b>h</b>    | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a |     |                |
| b           | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete |     |     |                |
|             | , ,  | 25b |     | х              |
| 26          | Schedule L, Part I  Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current  | 200 |     |                |
|             | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%  |     |     |                |
|             | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II   | 26  |     | Х              |
| 27          | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,  |     |     |                |
|             | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled  |     |     |                |
|             | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III   | 27  |     | Х              |
| 28          | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,   |     |     |                |
|             | instructions for applicable filing thresholds, conditions, and exceptions):  |     |     |                |
| а           | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If   |     |     |                |
|             | "Yes," complete Schedule L, Part IV  | 28a |     | Х              |
| b           | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV  | 28b |     | Х              |
| С           | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If   |     |     |                |
|             | "Yes," complete Schedule L, Part IV  | 28c |     | Х              |
| 29          | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M   | 29  | Х   |                |
| 30          | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation  |     |     |                |
|             | contributions? If "Yes," complete Schedule M   | 30  |     | X              |
| 31          | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 31  |     | Х              |
| 32          | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete   |     |     | х              |
| 00          | Schedule N, Part II  | 32  |     |                |
| 33          | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations   | 22  |     | х              |
| 34          | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and   | 33  |     |                |
| J-T         | Part V, line 1   | 34  | х   |                |
| 35a         | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a |     | Х              |
|             | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity  | u   |     |                |
| _           | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35b |     |                |
| 36          | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?   |     |     |                |
|             | If "Yes," complete Schedule R, Part V, line 2  | 36  |     | Х              |
| 37          | Did the organization conduct more than 5% of its activities through an entity that is not a related organization   |     |     |                |
|             | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |     | Х              |
| 38          | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?   |     |     | _              |
| <b>D</b> -  | Note: All Form 990 filers are required to complete Schedule O  | 38  | X   |                |
| Par         | Statements Regarding Other IRS Filings and Tax Compliance  |     |     |                |
|             | Check if Schedule O contains a response or note to any line in this Part V   |     |     | N <sub>C</sub> |
| 10          | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable   |     | Yes | No             |
|             | Enter the number reported in box 3 of Form 1096. Enter 40 in not applicable  Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  1b  0  |     |     |                |
|             | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming   |     |     |                |
| J           | (gambling) winnings to prize winners?  | 1c  | Х   |                |

ARMED SERVICES YMCA OF THE USA 36-3274346 <u> Page</u> **5** Form 990 (2021) Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Х 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? За b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? X 4a **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Х **5a** Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? Х 5b c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? Х b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b 7 Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a Х Х If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7с d If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Х Х Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?

10 Section 501(c)(7) organizations. Enter:

a Initiation fees and capital contributions included on Part VIII, line 12

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

10b

11 Section 501(c)(12) organizations. Enter:

a Gross income from members or shareholders

b Gross income from other sources. (Do not net amounts due or paid to other sources against

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

13 Section 501(c)(29) qualified nonprofit health insurance issuers.

a Is the organization licensed to issue qualified health plans in more than one state?

13a

Note: See the instructions for additional information the organization must report on Schedule O.

b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans

c Enter the amount of reserves on hand

13b

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O

15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?

If "Yes," see the instructions and file Form 4720, Schedule N.

If "Yes," see the instructions and file Form 4720, Schedule N.

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

If "Yes," complete Form 4720, Schedule O.

Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any

activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?

If "Yes," complete Form 6069.

17

Form 990 (2021) ARMED SERVICES YMCA OF THE USA 36-3274346 Page
Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

|          | Check if Schedule O contains a response or note to any line in this Part VI  |           |             | Х    |
|----------|--|-----------|-------------|------|
| Sec      | tion A. Governing Body and Management  |           |             |      |
|          |  |           | Yes         | No   |
| 1a       | Enter the number of voting members of the governing body at the end of the tax year 1a 3   | 8         |             |      |
|          | If there are material differences in voting rights among members of the governing body, or if the governing  |           |             |      |
|          | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.  |           |             |      |
| b        |  | 8         |             |      |
| 2        | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other   |           |             |      |
|          | officer, director, trustee, or key employee?   | 2         |             | х    |
| 3        | Did the organization delegate control over management duties customarily performed by or under the direct supervision  |           |             |      |
|          | of officers, directors, trustees, or key employees to a management company or other person?  | 3         |             | Х    |
| 4        | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   |           |             | Х    |
| 5        | Did the organization become aware during the year of a significant diversion of the organization's assets?   | 5         |             | Х    |
| 6        | Did the organization have members or stockholders?   | 6         |             | Х    |
| 7a       | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or   |           |             |      |
|          | more members of the governing body?  | 7a        |             | Х    |
| b        | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or   |           |             |      |
| _        | persons other than the governing body?   | 7b        |             | Х    |
| 8        | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  |           |             |      |
|          | The governing body?  | 8a        | х           |      |
| b        | Each committee with authority to act on behalf of the governing body?  | 8b        | х           |      |
| 9        | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the   | 0.0       |             |      |
| Ū        | organization's mailing address? <i>If</i> "Yes," provide the names and addresses on Schedule O   | 9         |             | х    |
| Sec      | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)   |           |             |      |
| -        | (This Section B requests information about policies not required by the internal nevertile Gode.)  |           | Yes         | No   |
| 10a      | Did the organization have local chapters, branches, or affiliates?   | 10a       | х           | 110  |
|          | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,   |           |             |      |
| ~        | and branches to ensure their operations are consistent with the organization's exempt purposes?  | 10b       | х           |      |
| 11a      | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  | 11a       | х           |      |
|          | Describe on Schedule O the process, if any, used by the organization to review this Form 990.  | 1.4       |             |      |
|          | Did the organization have a written conflict of interest policy? If "No," go to line 13  | 12a       | х           |      |
|          | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | 12b       | х           |      |
|          | Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If</i> "Yes." <i>describe</i>   | 12.5      |             |      |
| ·        | on Schedule O how this was done  | 12c       | x           |      |
| 13       |  | 13        | Х           |      |
| 14       | Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  | 14        | Х           |      |
| 15       | Did the process for determining compensation of the following persons include a review and approval by independent   | 1-7       |             |      |
| 15       | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |           |             |      |
| •        | The organization's CEO, Executive Director, or top management official   | 15a       | Х           |      |
|          | Other officers or key employees of the organization  | 15b       |             | х    |
| b        | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.   | 130       |             |      |
| 16-      | ,  |           |             |      |
| 108      | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a  | 16a       |             | х    |
| <b>L</b> | taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation  | Ioa       |             | 21   |
| D        |  |           |             |      |
|          | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's   | 4Ch       |             |      |
| Sec      | exempt status with respect to such arrangements? tion C. Disclosure  | 16b       |             |      |
|          |  |           |             |      |
| 17       | List the states with which a copy of this Form 990 is required to be filed AK, CA, HI, IL, KY, MO, NC, OK, TX, VA, WA  | \n c=!->  | a. (=!! - ! | ale. |
| 18       | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3   | js only)  | availal     | ыe   |
|          | for public inspection. Indicate how you made these available. Check all that apply.  |           |             |      |
|          | X Own website Another's website X Upon request Other (explain on Schedule O)   |           |             |      |
| 19       | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and the conflict of interest policy is a conflict of interest policy. | nd financ | cial        |      |
|          | statements available to the public during the tax year.  |           |             |      |
| 20       | State the name, address, and telephone number of the person who possesses the organization's books and records   |           |             |      |
|          | STEPHEN BROWN, CONTROLLER - (571) 932-3208   |           |             |      |
|          | 14040 CENTRAL LOOP, B, WOODBRIDGE, VA 22193  |           |             |      |

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See the instructions for the order in which to list the persons above.

| (A)                          | (B)               | Jigu                           | mea                   |         | )<br>(2)     | ip ci i                         | iou.   | (D)                  | (E)                       | (F)             |
|------------------------------|-------------------|--------------------------------|-----------------------|---------|--------------|---------------------------------|--------|----------------------|---------------------------|-----------------|
| Name and title               | Average           |                                | not c                 |         | more         | than c                          |        | Reportable           | Reportable                | Estimated       |
|                              | hours per<br>week |                                |                       |         |              | s both<br>r/trust               |        | compensation<br>from | compensation from related | amount of other |
|                              | (list any         | ctor                           |                       |         |              |                                 |        | the                  | organizations             | compensation    |
|                              | hours for         | r dire                         |                       |         |              | ted                             |        | organization         | (W-2/1099-MISC/           | from the        |
|                              | related           | stee                           | truste                |         | a.           | pensa                           |        | (W-2/1099-MISC/      | 1099-NEC)                 | organization    |
|                              | organizations     | nal tru                        | io nal 1              |         | ploye        | t com                           |        | 1099-NEC)            |                           | and related     |
|                              | below<br>line)    | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated<br>employee | Former |                      |                           | organizations   |
| (1) WILLIAM FRENCH           | 60.00             |                                |                       |         |              |                                 |        |                      |                           |                 |
| PRESIDENT/CEO                |                   |                                |                       | Х       |              |                                 |        | 277,578.             | 0.                        | 34,353.         |
| (2) DONALD KANDEL            | 60.00             |                                |                       |         |              |                                 |        |                      |                           |                 |
| CFO AND CAO                  |                   |                                |                       | Х       |              |                                 |        | 207,905.             | 0.                        | 31,506.         |
| (3) DORENE OCAMB             | 60.00             |                                |                       |         |              |                                 |        |                      |                           |                 |
| CHIEF DEVELOPMENT CENTER     |                   |                                |                       |         | Х            |                                 |        | 181,463.             | 0.                        | 10,791.         |
| (4) CHRISTOPHER HALEY        | 60.00             |                                |                       |         |              |                                 |        |                      |                           |                 |
| CHIEF OF STAFF               |                   |                                |                       |         | Х            |                                 |        | 164,602.             | 0.                        | 22,562.         |
| (5) CHARLES WILLIAMS         | 60.00             |                                |                       |         |              |                                 |        |                      |                           |                 |
| COO & CHIEF PROGRAMS OFFICER |                   |                                |                       |         | Х            |                                 |        | 170,709.             | 0.                        | 8,240.          |
| (6) STEPHEN BROWN            | 60.00             |                                |                       |         |              |                                 |        |                      |                           |                 |
| CONTROLLER                   |                   |                                |                       |         |              | Х                               |        | 110,953.             | 0.                        | 36,266.         |
| (7) GREG YOUNG               | 60.00             |                                |                       |         |              |                                 |        |                      |                           |                 |
| SVP CHILD & YOUTH PROGRAMS   |                   |                                |                       |         |              | Х                               |        | 134,011.             | 0.                        | 8,832.          |
| (8) AMY GEORGE               | 60.00             |                                |                       |         |              |                                 |        |                      |                           |                 |
| VP OF PROGRAMS               |                   |                                |                       |         |              | Х                               |        | 131,758.             | 0.                        | 7,421.          |
| (9) NAUREEN RAJAN            | 60.00             |                                |                       |         |              |                                 |        |                      |                           |                 |
| VP OF DEVELOPMENT            |                   |                                |                       |         |              | Х                               |        | 110,134.             | 0.                        | 0.              |
| (10) JOHN BIRD               | 1.00              |                                |                       |         |              |                                 |        |                      |                           |                 |
| CHAIRMAN                     |                   | Х                              |                       | Х       |              |                                 |        | 0.                   | 0.                        | 0.              |
| (11) DAVID HALVERSON         | 1.00              |                                |                       |         |              |                                 |        |                      |                           |                 |
| VICE CHAIRMAN                |                   | Х                              |                       | Х       |              |                                 |        | 0.                   | 0.                        | 0.              |
| (12) BOB BURKE               | 1.00              | -                              |                       |         |              |                                 |        | _                    | _                         | _               |
| TREASURER                    |                   | Х                              |                       | Х       |              |                                 |        | 0.                   | 0.                        | 0.              |
| (13) MEG O'GRADY             | 1.00              |                                |                       |         |              |                                 |        |                      | _                         | _               |
| SECRETARY                    | 1 00              | Х                              |                       | Х       |              |                                 |        | 0.                   | 0.                        | 0.              |
| (14) ANDREA INSERRA          | 1.00              |                                |                       |         |              |                                 |        |                      | •                         | •               |
| DIRECTOR                     | 1 00              | Х                              |                       |         |              |                                 |        | 0.                   | 0.                        | 0.              |
| (15) ANDY WALSH              | 1.00              |                                |                       |         |              |                                 |        |                      | •                         | 2               |
| DIRECTOR                     | 1 00              | Х                              |                       |         |              |                                 |        | 0.                   | 0.                        | 0.              |
| (16) ANTHONY KURTA           | 1.00              |                                |                       |         |              |                                 |        |                      | _                         | •               |
| DIRECTOR                     | 1 00              | Х                              |                       |         |              |                                 |        | 0.                   | 0.                        | 0.              |
| (17) BOYD WILLIAMS           | 1.00              |                                |                       |         |              |                                 |        |                      | •                         | •               |
| DIRECTOR                     |                   | Х                              |                       |         |              |                                 |        | 0.                   | 0.                        | 0.              |

| Part VII Section A. Officers, Directors, Trus     | tees, Key Emp       | oloy                  | ees,                  | and     | d Hi         | ghes                         | st C     | ompensated Employee             | s (continued)                  |      |         |                |     |
|---|---------------------|-----------------------|-----------------------|---------|--------------|------------------------------|----------|---------------------------------|--------------------------------|------|---------|----------------|-----|
| (A)   | (B)                 |                       |                       |         | C)           |                              |          | (D)                             | (E)                            |      |         | (F)            |     |
| Name and title                                    | Average             | (do                   | not c                 | Pos     |              |                              | one      | Reportable                      | Reportable                     |      | Es      | stimate        | ed  |
|   | hours per           | box                   | , unle                | ss pe   | rson         | is bot                       | h an     | compensation                    | compensation                   | n    | ar      | nount          | of  |
|   | week                |                       | cer ar                | ia a a  | lirecto      | or/trus                      | iee)     | from                            | from related                   |      |         | other          |     |
|   | (list any hours for | director              |                       |         |              |                              |          | the                             | organizations<br>(W-2/1099-MIS |      |         | pensa<br>om th |     |
|   | related             | eord                  | tee                   |         |              | sated                        |          | organization<br>(W-2/1099-MISC/ | 1099-NEC)                      | C/   |         | anizat         |     |
|   | organizations       | truste                | al trus               |         | ee/          | m per                        |          | 1099-NEC)                       | 1000 (120)                     |      | _       | d relat        |     |
|   | below               | Individual trustee or | Institutional trustee | , in    | Key employee | Highest compensated employee | e.       | ,                               |                                |      |         | anizati        |     |
|   | line)               | Indiv                 | Instit                | Officer | Key e        | High                         | Former   |                                 |                                |      |         |                |     |
| (18) DAVID B. PAGE                                | 1.00                |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
| DIRECTOR  |                     | Х                     |                       |         |              |                              |          | 0.                              |                                | 0.   |         |                | 0   |
| (19) DAVID SCANLAN                                | 1.00                |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
| DIRECTOR  |                     | Х                     |                       |         |              |                              |          | 0.                              |                                | 0.   |         |                | 0   |
| (20) DEREK BLAKE                                  | 1.00                |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
| DIRECTOR  |                     | Х                     |                       |         |              |                              |          | 0.                              |                                | 0.   |         |                | 0   |
| (21) HENRY BONILLA                                | 1.00                |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
| DIRECTOR  |                     | х                     |                       |         |              |                              |          | 0.                              |                                | 0.   |         |                | 0   |
| (22) JEREMY MARTIN, COL, USA (RET)                | 1.00                |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
| DIRECTOR  |                     | х                     |                       |         |              |                              |          | 0.                              |                                | 0.   |         |                | 0   |
| (23) JO DECKER                                    | 1.00                |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
| DIRECTOR  |                     | х                     |                       |         |              |                              |          | 0.                              |                                | 0.   |         |                | 0   |
| (24) JOHN BUTLER                                  | 1.00                |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
| DIRECTOR  |                     | х                     |                       |         |              |                              |          | 0.                              |                                | 0.   |         |                | 0   |
| (25) JOHN H. TILELLI, JR., GEN, USA               | 1.00                |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
| DIRECTOR  |                     | х                     |                       |         |              |                              |          | 0.                              |                                | 0.   |         |                | 0   |
| (26) JOSEPH MILITANO                              | 1.00                |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
| DIRECTOR  |                     | х                     |                       |         |              |                              |          | 0.                              |                                | 0.   |         |                | 0   |
| 1b Subtotal                                       |                     |                       |                       |         |              |                              | <b></b>  | 1,489,113.                      |                                | 0.   |         | 159,           | 971 |
| c Total from continuation sheets to Part VI       |                     |                       |                       |         |              |                              | <b>•</b> | 0.                              |                                | 0.   |         |                | 0   |
| d Total (add lines 1b and 1c)                     |                     |                       |                       |         |              |                              | <b>•</b> | 1,489,113.                      |                                | 0.   |         | 159,           | 971 |
| 2 Total number of individuals (including but n    |                     |                       |                       |         |              |                              | no re    | eceived more than \$100,        | 000 of reportable              |      |         |                |     |
| compensation from the organization                |                     |                       |                       |         |              | •                            |          | ·                               |                                |      |         |                | !   |
|   |                     |                       |                       |         |              |                              |          |                                 |                                |      |         | Yes            | No  |
| 3 Did the organization list any former officer,   | director, trust     | ee, k                 | кеу е                 | empl    | loye         | e, or                        | r hig    | hest compensated emp            | loyee on                       |      |         |                |     |
| line 1a? If "Yes," complete Schedule J for s      | uch individual      |                       |                       |         |              |                              |          |                                 |                                |      | 3       |                | Х   |
| 4 For any individual listed on line 1a, is the su |                     |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
| and related organizations greater than \$150      | ),000? If "Yes.     | " co                  | mple                  | ete S   | Sche         | edule                        | e J f    | or such individual              |                                |      | 4       | Х              |     |
| 5 Did any person listed on line 1a receive or a   |                     |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
| rendered to the organization? If "Yes." com       | plete Schedule      | e J f                 | or su                 | ıch ı   | pers         | on                           |          |                                 |                                |      | 5       |                | Х   |
| Section B. Independent Contractors                | •                   |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
| 1 Complete this table for your five highest co    | mpensated inc       | depe                  | nder                  | nt co   | ontra        | acto                         | rs th    | nat received more than \$       | 100,000 of comp                | ensa | tion fr | om             |     |
| the organization. Report compensation for         | the calendar ye     | ear e                 | endir                 | ng w    | ith o        | or wi                        | ithin    | the organization's tax y        | ear.                           |      |         |                |     |
| (A)   |                     |                       |                       |         |              |                              |          | (B)                             |                                |      | (0      | <b>C</b> )     |     |
| Name and business                                 | address             | NO                    | NE                    |         |              |                              |          | Description of s                | ervices                        | C    | compe   | nsatio         | n   |
|   |                     |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
|   |                     |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
|   |                     |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
|   |                     |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
|   |                     |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
|   |                     |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
|   |                     |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |
|   |                     |                       |                       |         |              |                              | $\dashv$ |                                 |                                |      |         |                |     |
|   |                     |                       |                       |         |              |                              |          |                                 |                                |      |         |                |     |

Total number of independent contractors (including but not limited to those listed above) who received more than

| Form 990 ARMED SERVIC                        |  |                                |                       |         |              |                              |        |  | 36-32743                         | 346  |
|--|--|--------------------------------|-----------------------|---------|--------------|------------------------------|--------|--|----------------------------------|--|
| Part VII Section A. Officers, Directors, Tru | ıstees, Key Er   | nplo                           | yee                   | s, aı   | nd H         | ligh                         | est (  | Compensated Employe                    | es (continued)                   |  |
| (A)  | (B)  |                                |                       | (0      | C)           |                              |        | (D)                                    | (E)                              | (F)  |
| Name and title                               | Average  |                                |                       | Pos     | ition        |                              |        | Reportable                             | Reportable                       | Estimated  |
|  | hours<br>per   | (cl                            | heck                  | all t   | that         |                              | ly)    | compensation<br>from                   | compensation from related        | amount of<br>other   |
|  | week (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the<br>organization<br>(W-2/1099-MISC) | organizations<br>(W-2/1099-MISC) | compensation<br>from the<br>organization<br>and related<br>organizations |
| (27) KAT SADEGHI<br>DIRECTOR                 | 1.00   | х                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
|  | 1 00   | ^                              |                       |         |              |                              |        | 0.                                     | ٠.                               | 0  |
| (28) KATE BOYCE REEDER<br>DIRECTOR           | 1.00   | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (29) KATHIE ZORTMAN                          | 1.00   |                                |                       |         |              |                              |        |  |                                  |  |
| DIRECTOR                                     |  | х                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (30) KEVIN CAMPBELL, LTG, USA (RET)          | 1.00   |                                |                       |         |              |                              |        |  |                                  |  |
| DIRECTOR                                     |  | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (31) KEVIN ISHERWOOD                         | 1.00   |                                |                       |         |              |                              |        |  |                                  |  |
| DIRECTOR                                     |  | х                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (32) LARRY HUGHES                            | 1.00   |                                |                       |         |              |                              |        |  |                                  |  |
| DIRECTOR                                     |  | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (33) LAUREN STEVENS                          | 1.00   |                                |                       |         |              |                              |        |  |                                  |  |
| DIRECTOR                                     |  | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (34) MELVIN SPIESE                           | 1.00   |                                |                       |         |              |                              |        |  |                                  |  |
| DIRECTOR                                     |  | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (35) MITCHELL WALDMAN                        | 1.00   |                                |                       |         |              |                              |        |  | <del>-</del> -                   |  |
| DIRECTOR                                     |  | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (36) NEIL JARVIS                             | 1.00   |                                |                       |         |              |                              |        |  | <del>-</del> -                   |  |
| DIRECTOR                                     |  | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (37) PAM SWAN                                | 1.00   |                                |                       |         |              |                              |        |  | <del>``</del>                    |  |
| DIRECTOR                                     |  | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (38) RICARDO CHAMORRO                        | 1.00   |                                |                       |         |              |                              |        |  | ••                               |  |
| DIRECTOR                                     | 1.00   | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (39) ROBERT BROOKS BROWN                     | 1.00   |                                |                       |         |              |                              |        | 0.                                     | ••                               | -  |
| DIRECTOR                                     | 1.00   | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (40) ROSEMARY WILLIAMS                       | 1.00   |                                |                       |         |              |                              |        | 0.                                     | · ·                              |  |
| DIRECTOR                                     | 1.00   | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (41) ROXANNE MOORE                           | 1.00   |                                |                       |         |              |                              |        | 0.                                     | · ·                              |  |
| DIRECTOR                                     | 1.00   | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (42) SCOTT LAVERTY                           | 1.00   |                                |                       |         |              |                              |        |  | •                                |  |
| DIRECTOR                                     | 1.00   | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (43) SHARON DUNBAR                           | 1.00   | Α.                             |                       |         |              |                              |        | 0.                                     | ••                               | -  |
| DIRECTOR                                     | 1.00   | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (44) TIM PAYNTER                             | 1.00   |                                |                       |         |              |                              |        | 0.                                     | ••                               | -  |
| DIRECTOR                                     | 1.00   | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | 0  |
| (45) TIM ALLEN                               | 1.00   |                                |                       |         |              |                              |        | 0.                                     | J.                               | 0  |
| DIRECTOR                                     | 1.00   | x                              |                       |         |              |                              |        | 0.                                     | 0.                               | n  |
| (46) VINCENT DESIO                           | 1.00   | Α.                             |                       |         |              |                              |        | 0.                                     | 0,                               | 0  |
|  | 1.00   | x                              |                       |         |              |                              |        | _                                      | 0                                | 0  |
| DIRECTOR                                     | 1  | ΙÁ                             | 1                     | 1       | I            | 1                            | I      | 0.                                     | 0.                               | 0  |

| Form 990 ARMED SERVICE Part VII Section A. Officers, Directors, True |   |                  |   |       |                            |                              |        |  | 36-32743   | 346  |
|--|---|------------------|---|-------|----------------------------|------------------------------|--------|--|--|--|
| Part VII Section A. Officers, Directors, Tru                         | stees, Key En   | nplo             | yee   | s, aı | nd H                       | lighe                        | est (  | Compensated Employe                            | es (continued)                                   |  |
| (A)<br>Name and title  | (B)<br>Average<br>hours   | (cl              |   | Pos   | <b>C)</b><br>ition<br>that |                              | ly)    | <b>(D)</b> Reportable compensation             | <b>(E)</b><br>Reportable<br>compensation         | <b>(F)</b> Estimated amount of   |
|  | per<br>week<br>(list any<br>hours for<br>related<br>organizations<br>below<br>line) | stee or director | Individual trustee or director<br>Institutional trustee |       | Key employee               | Highest compensated employee | Former | from<br>the<br>organization<br>(W-2/1099-MISC) | from related<br>organizations<br>(W-2/1099-MISC) | other<br>compensatio<br>from the<br>organization<br>and related<br>organizations |
| 47) WIL ZEMP   | 1.00  |                  |   |       |                            |                              |        |  |  |  |
| IRECTOR  |   | X                |   |       |                            |                              |        | 0.   | 0.   |  |
|  |   | _                |   |       |                            |                              |        |  |  |  |
|  |   |                  |   |       |                            |                              |        |  |  |  |
|  |   |                  |   |       |                            |                              |        |  |  |  |
|  |   |                  |   |       |                            |                              |        |  |  |  |
|  |   |                  |   |       |                            |                              |        |  |  |  |
|  |   |                  |   |       |                            |                              |        |  |  |  |
|  |   | _                |   |       |                            |                              |        |  |  |  |
|  |   |                  |   |       |                            |                              |        |  |  |  |
|  |   |                  |   |       |                            |                              |        |  |  |  |
|  |   | -                |   |       |                            |                              |        |  |  |  |
|  |   |                  |   |       |                            |                              |        |  |  |  |
|  |   | _                |   |       |                            |                              |        |  |  |  |
|  |   |                  |   |       |                            |                              |        |  |  |  |
|  |   |                  |   |       |                            |                              |        |  |  |  |

ARMED SERVICES YMCA OF THE USA

Form 990 (2021) ARMED SERV.
Part VIII Statement of Revenue

| -  |    |   | Check if Schedule O               | onta   | ins a re  | esnonse i | or note to any lin   | e in this Part VIII |                   |                  |                                      |
|--|----|---|-----------------------------------|--------|-----------|-----------|----------------------|---------------------|-------------------|------------------|--------------------------------------|
|  |    |   | Chook ii Coneddie O C             | Jonita | 1110 4 10 | оронос    | or rioto to arry iii | (A)                 | (B)               | (C)              | (D)                                  |
|  |    |   |                                   |        |           |           |                      | Total revenue       | Related or exempt | Unrelated        | Revenue excluded                     |
|  |    |   |                                   |        |           |           |                      |                     | function revenue  | business revenue | from tax under<br>sections 512 - 514 |
| (0, (0   | -  | _ | Federated campaigns               |        | Ι.        | 1a        | 1,459.               |                     |                   |                  | 0001101101012                        |
| ants   |    |   |                                   |        |           | 1b        | 1,133.               |                     |                   |                  |                                      |
| يَّ ق  |    |   |                                   |        | ····      | 1c        | 361,799.             |                     |                   |                  |                                      |
| fts,   |    |   | Fundraising events                |        |           |           | 5,000.               |                     |                   |                  |                                      |
| ig ig  |    |   | Related organizations             |        |           | 1d        | 2,499,109.           |                     |                   |                  |                                      |
| Contributions, Gifts, Grants and Other Similar Amounts |    |   | Government grants (contr          |        |           | 1e        | 2,433,103.           |                     |                   |                  |                                      |
| e Hi   |    |   | All other contributions, gifts,   |        |           | 4.5       | 5,385,096.           |                     |                   |                  |                                      |
| ē.   |    |   | similar amounts not included      |        | ··· ⊢     | 1f        | 470,473.             |                     |                   |                  |                                      |
| ᇢ  |    | _ | Noncash contributions included in |        | _         | 1g  \$    | ±10,±13.             | 8,252,463.          |                   |                  |                                      |
| O B  |    | n | Total. Add lines 1a-1f            |        |           |           | Business Code        | 0,232,403.          |                   |                  |                                      |
|  | _  |   |                                   |        |           |           | Business Code        |                     |                   |                  |                                      |
| <u>ice</u>   | 2  |   |                                   |        |           |           |                      |                     |                   |                  |                                      |
| er<br>ne   |    | b |                                   |        |           |           |                      |                     |                   |                  |                                      |
| n S  |    | С |                                   |        |           |           |                      |                     |                   |                  |                                      |
| ar<br>Re√  |    | d |                                   |        |           |           |                      |                     |                   |                  |                                      |
| Program Service<br>Revenue                             |    | e |                                   |        |           |           |                      |                     |                   |                  |                                      |
| <u>-</u>   |    |   | All other program service         |        |           |           |                      |                     |                   |                  |                                      |
| $\rightarrow$  |    |   | Total. Add lines 2a-2f            |        |           |           |                      |                     |                   |                  |                                      |
|  | 3  |   | Investment income (include        | -      |           |           |                      | F20 06F             |                   |                  | F20 06F                              |
|  |    |   | other similar amounts)            |        |           |           |                      | 530,865.            |                   |                  | 530,865.                             |
|  | 4  |   | Income from investment of         |        | -         | -         |                      |                     |                   |                  |                                      |
|  | 5  |   | Royalties                         |        |           |           |                      |                     |                   |                  |                                      |
|  |    |   |                                   |        | (1)       | Real      | (ii) Personal        |                     |                   |                  |                                      |
|  |    |   | Gross rents                       | 6a     |           |           |                      |                     |                   |                  |                                      |
|  |    |   | Less: rental expenses             | 6b     |           |           |                      |                     |                   |                  |                                      |
|  |    |   | Rental income or (loss)           | 6с     |           |           |                      |                     |                   |                  |                                      |
|  |    |   | Net rental income or (loss)       |        |           |           |                      |                     |                   |                  |                                      |
|  | 7  |   | Gross amount from sales of        |        | .,        | curities  | (ii) Other           |                     |                   |                  |                                      |
|  |    |   | assets other than inventory       | 7a     | 2,32      | 2,996.    |                      |                     |                   |                  |                                      |
|  |    |   | Less: cost or other basis         |        | 4 0-      | - 001     |                      |                     |                   |                  |                                      |
| Revenue  |    |   | and sales expenses                |        |           | 7,981.    |                      |                     |                   |                  |                                      |
| ] Şe   |    |   | Gain or (loss)                    | 7с     |           | 5,015.    |                      | 445.045             |                   |                  | 445.045                              |
|  |    |   | Net gain or (loss)                |        |           |           | <b>D</b>             | 445,015.            |                   |                  | 445,015.                             |
| ther   | 8  |   | Gross income from fundraising     |        |           |           |                      |                     |                   |                  |                                      |
| ಠ∣   |    |   |                                   |        | 799.      |           |                      |                     |                   |                  |                                      |
|  |    |   | contributions reported on         |        |           |           |                      |                     |                   |                  |                                      |
|  |    |   | Part IV, line 18                  |        |           |           | 0.                   |                     |                   |                  |                                      |
|  |    |   | Less: direct expenses             |        |           |           | 90,454.              | 00.454              |                   |                  | 00.454                               |
|  |    |   | Net income or (loss) from         |        |           |           | ·····                | -90,454.            |                   |                  | -90,454.                             |
|  | 9  |   | Gross income from gamin           |        |           |           |                      |                     |                   |                  |                                      |
|  |    |   | Part IV, line 19                  |        |           |           |                      |                     |                   |                  |                                      |
|  |    |   |                                   |        |           |           |                      |                     |                   |                  |                                      |
|  |    |   | Net income or (loss) from         |        |           | vities    | <b>D</b>             |                     |                   |                  |                                      |
|  | 10 | а | Gross sales of inventory, l       |        |           |           |                      |                     |                   |                  |                                      |
|  |    |   | and allowances                    |        |           |           |                      |                     |                   |                  |                                      |
|  |    |   | Less: cost of goods sold          |        |           |           | <u> </u>             |                     |                   |                  |                                      |
| -  |    | С | Net income or (loss) from         | sales  | ot inve   | entory    | Business 2:3         |                     |                   |                  |                                      |
| S.   |    |   | EMDIOVED DESCRIPTION              | מח די  |           |           | Business Code        | 2 111 070           |                   |                  | 2 111 070                            |
| eor<br>Pe  | 11 | _ | EMPLOYEE RETENTION                | CKE    |           |           | 900099               | 2,111,079.          |                   |                  | 2,111,079.                           |
| Miscellaneous<br>Revenue                               |    | ~ | OTHER REVENUE                     |        |           |           | 900099               | 6,641.              |                   |                  | 6,641.                               |
| 3eV  |    | С |                                   |        |           |           |                      |                     |                   |                  |                                      |
| Σ  |    |   | All other revenue                 |        |           |           |                      | 2 115 500           |                   |                  |                                      |
|  |    |   | Total. Add lines 11a-11d          |        |           |           | <b>&gt;</b>          | 2,117,720.          | _                 | -                | 2 002 115                            |
|  | 12 |   | Total revenue. See instruction    | ns .   |           |           | <u></u>              | 11,255,609.         | 0.                | 0.               | 3,003,146.                           |

## Form 990 (2021) ARMED SERVICES YMCA Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

|          | Check if Schedule O contains a respons of include amounts reported on lines 6b,  | (A) Total expenses | <b>(B)</b><br>Program service | (C)<br>Management and | ( <b>D</b> ) Fundraising |
|----------|--|--------------------|-------------------------------|-----------------------|--------------------------|
|          | 3b, 9b, and 10b of Part VIII.  |                    | expenses                      | general expenses      | expenses                 |
| 1        | Grants and other assistance to domestic organizations  | 2 540 572          | 2 540 572                     |                       |                          |
|          | and domestic governments. See Part IV, line 21   | 2,540,573.         | 2,540,573.                    |                       |                          |
| 2        | Grants and other assistance to domestic  |                    |                               |                       |                          |
| _        | individuals. See Part IV, line 22  |                    |                               |                       |                          |
| 3        | Grants and other assistance to foreign   |                    |                               |                       |                          |
|          | organizations, foreign governments, and foreign  |                    |                               |                       |                          |
|          | individuals. See Part IV, lines 15 and 16  |                    |                               |                       |                          |
| 4        | Benefits paid to or for members  |                    |                               |                       |                          |
| 5        | Compensation of current officers, directors,   | 1 104 500          | 705 193                       | 176 141               | 133 176                  |
| _        | trustees, and key employees  | 1,104,500.         | 795,183.                      | 176,141.              | 133,176                  |
| 6        | Compensation not included above to disqualified  |                    |                               |                       |                          |
|          | persons (as defined under section 4958(f)(1)) and  |                    |                               |                       |                          |
| _        | persons described in section 4958(c)(3)(B)   | 1,383,964.         | 1,010,109.                    | 198,375.              | 175,480                  |
| 7        | Other salaries and wages   | 1,303,304.         | 1,010,109.                    | 130,373.              | 175,400                  |
| 8        | Pension plan accruals and contributions (include   | 86,541.            | 51,527.                       | 31,329.               | 3,685                    |
| 0        | section 401(k) and 403(b) employer contributions)  | 42,361.            | 28,082.                       | 10,669.               | 3,610                    |
| 9<br>10  | Other employee benefits  | 161,793.           | 54,896.                       | 91,513.               | 15,384                   |
| 10       | Payroll taxes  | 101,755.           | 54,050.                       | 51,515.               | 15,504                   |
| 11       | Fees for services (nonemployees):  |                    |                               |                       |                          |
|          | Management   | 52,871.            | 28,728.                       | 24,143.               |                          |
|          | Legal  | 64,438.            | 20,720.                       | 64,438.               |                          |
|          | Accounting   | 01,130.            |                               | 01,150.               |                          |
|          | Lobbying Professional fundraising services. See Part IV, line 17   | 203,571.           |                               |                       | 203,571                  |
| _        | · · · · · · · · · · · · · · · · · · ·  | 93,232.            |                               | 93,232.               | 200,072                  |
| f        | Investment management fees   | 30,232.            |                               | 33,232.               |                          |
| g        | column (A), amount, list line 11g expenses on Sch 0.)  | 161,215.           | 112,010.                      | 46,883.               | 2,322                    |
| 10       |  | 486,699.           | 384,918.                      | 57,793.               | 43,988                   |
| 12<br>13 | Advertising and promotion  | 122,001.           | 68,342.                       | 23,169.               | 30,490                   |
| 13<br>14 | Office expenses Information technology   | 209,862.           | 143,857.                      | 54,549.               | 11,456                   |
| 15       |  | 200,002.           | 220,007.                      | 01,015.               |                          |
| 16       | Royalties  | 88,068.            | 60,140.                       | 19,122.               | 8,806                    |
| 17       |  | 76,934.            | 53,032.                       | 14,679.               | 9,223                    |
| 18       | Payments of travel or entertainment expenses   | ,                  | ,                             | ,                     | - ,                      |
| 10       | for any federal, state, or local public officials  |                    |                               |                       |                          |
| 19       | Conferences, conventions, and meetings   |                    |                               |                       |                          |
| 20       |  | 9,288.             |                               | 9,288.                |                          |
| 21       | Payments to affiliates   | 127,114.           | 88,980.                       | 38,134.               |                          |
| 22       | Depreciation, depletion, and amortization  | 10,090.            | 4,878.                        | 4,431.                | 781                      |
| 23       | Insurance  | 65,483.            | 20,054.                       | 45,429.               |                          |
| 23<br>24 | Other expenses. Itemize expenses not covered   | , , , , , ,        |                               |                       |                          |
|          | above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) |                    |                               |                       |                          |
| а        | DONATED MATERIALS  | 518,859.           | 518,859.                      |                       |                          |
| b        | PROGRAM SUPPLIES   | 165,705.           | 165,705.                      |                       |                          |
| C        | REPAIRS & MAINTENANCE  | 22,746.            | , , , , , , ,                 | 22,746.               |                          |
| d        |  | ,                  |                               | ,                     |                          |
|          | All other expenses   |                    |                               |                       |                          |
| 25       | Total functional expenses. Add lines 1 through 24e   | 7,797,908.         | 6,129,873.                    | 1,026,063.            | 641,972                  |
| 26       | Joint costs. Complete this line only if the organization   | . , ,              | , , = = , = . 3 •             |                       |                          |
| 5        | reported in column (B) joint costs from a combined   |                    |                               |                       |                          |
|          | educational campaign and fundraising solicitation.   |                    |                               |                       |                          |
|          | Check here if following SOP 98-2 (ASC 958-720)   |                    |                               |                       |                          |

### Form 990 (2021) Part X Balance Sheet

| Pai                         | rt X | Balance Sheet                                       |            |            |               |                                 |     |   |
|-----------------------------|------|---|------------|------------|---------------|---------------------------------|-----|---|
|                             |      | Check if Schedule O contains a response or          | note to    | any line i | n this Part X |                                 |     |   |
|                             |      |   |            |            |               | <b>(A)</b><br>Beginning of year |     | <b>(B)</b><br>End of year                     |
|                             | 1    | Cash - non-interest-bearing                         |            |            |               |                                 | 1   |   |
|                             | 2    | Savings and temporary cash investments              |            |            |               | 1,219,301.                      | 2   | 2,376,603.                                    |
|                             | 3    | Pledges and grants receivable, net                  |            |            |               | 603,169.                        | 3   | 2,703,694.                                    |
|                             | 4    | Accounts receivable, net                            |            |            |               | 1,003,354.                      | 4   | 1,048,837                                     |
|                             | 5    | Loans and other receivables from any curren         |            |            |               |                                 |     |   |
|                             |      | trustee, key employee, creator or founder, su       | ubstantia  | ıl contrib | utor, or 35%  |                                 |     |   |
|                             |      | controlled entity or family member of any of t      |            | 5          |               |                                 |     |   |
|                             | 6    | Loans and other receivables from other disqu        | ualified p |            | as defined    |                                 |     |   |
|                             |      | under section 4958(f)(1)), and persons descri       | ibed in s  | ection 49  | 958(c)(3)(B)  |                                 | 6   |   |
| Ø                           | 7    | Notes and loans receivable, net                     |            |            |               |                                 | 7   |   |
| Assets                      | 8    | Inventories for sale or use                         |            |            |               |                                 | 8   |   |
| As                          | 9    | Duran sid some server and defended by the source    |            |            |               | 606,626.                        | 9   | 481,982                                       |
|                             | 10a  | Land, buildings, and equipment: cost or other       |            |            |               |                                 |     |   |
|                             |      | basis. Complete Part VI of Schedule D               | - 1        | а          | 787,334.      |                                 |     |   |
|                             | b    | Less: accumulated depreciation                      |            | b          | 787,334.      | 8,114.                          | 10c | 0   |
|                             | 11   | Investments - publicly traded securities            |            |            |               | 9,722,991.                      | 11  | 11,124,799                                    |
|                             | 12   | Investments - other securities. See Part IV, Iir    |            |            |               | 15,244,264.                     | 12  | 15,599,247                                    |
|                             | 13   | Investments - program-related. See Part IV, li      |            |            |               |                                 | 13  |   |
|                             | 14   | Intangible assets                                   |            | 14         |               |                                 |     |   |
|                             | 15   | Other assets. See Part IV, line 11                  |            |            |               | 1,522,486.                      | 15  | 2,387,777                                     |
|                             | 16   | <b>Total assets.</b> Add lines 1 through 15 (must e |            |            |               | 29,930,305.                     | 16  | 35,722,939                                    |
|                             | 17   | Accounts payable and accrued expenses               |            |            |               | 1,428,984.                      | 17  | 1,900,346                                     |
|                             | 18   | Grants payable                                      | , ,        | 18         | •             |                                 |     |   |
|                             | 19   | Deferred revenue                                    |            |            |               |                                 | 19  |   |
|                             | 20   | Tax-exempt bond liabilities                         |            |            |               |                                 | 20  |   |
|                             | 21   | Escrow or custodial account liability. Comple       |            |            |               |                                 | 21  |   |
|                             | 22   | Loans and other payables to any current or for      |            |            |               |                                 |     |   |
| Liabilities                 |      | trustee, key employee, creator or founder, su       |            |            |               |                                 |     |   |
| Ρij                         |      | controlled entity or family member of any of t      |            |            |               |                                 | 22  |   |
| Lia                         | 23   | Secured mortgages and notes payable to un           | -          |            |               |                                 | 23  |   |
|                             | 24   | Unsecured notes and loans payable to unrela         |            | •          |               | 2,168,502.                      | 24  | 2,147,266                                     |
|                             | 25   | Other liabilities (including federal income tax,    |            |            |               | , , .                           |     | , ,   |
|                             |      | parties, and other liabilities not included on li   |            |            |               |                                 |     |   |
|                             |      | -fO-ll-I-D  |            | •          |               |                                 | 25  |   |
|                             | 26   | Total liabilities. Add lines 17 through 25          |            |            |               | 3,597,486.                      | 26  | 4,047,612                                     |
|                             |      | Organizations that follow FASB ASC 958, o           | check h    | ere 🕨      | Х             | , , .                           |     | <u>, , , , , , , , , , , , , , , , , , , </u> |
| es                          |      | and complete lines 27, 28, 32, and 33.              | onoon n    | o. o p     |               |                                 |     |   |
| ů                           | 27   | Net assets without donor restrictions               |            |            |               | 24,901,546.                     | 27  | 29,898,581.                                   |
| 3ale                        | 28   | Net assets with donor restrictions                  |            |            |               | 1,431,273.                      | 28  | 1,776,746.                                    |
| Jd E                        |      | Organizations that do not follow FASB ASG           |            | , ,        |               | · ,                             |     |   |
| Fur                         |      | and complete lines 29 through 33.                   |            |            |               |                                 |     |   |
| ō                           | 29   | Capital stock or trust principal, or current fun    | nds        |            |               |                                 | 29  |   |
| ets                         | 30   | Paid-in or capital surplus, or land, building, or   |            |            | 30            |                                 |     |   |
| Ass                         | 31   | Retained earnings, endowment, accumulated           |            |            |               |                                 | 31  |   |
| Net Assets or Fund Balances | 32   | Total net assets or fund balances                   |            |            |               | 26,332,819.                     | 32  | 31,675,327.                                   |
| Z                           | 33   | Total liabilities and net assets/fund balances      |            |            |               | 29,930,305.                     | 33  | 35,722,939.                                   |

Form **990** (2021)

| Ра | rt XI Reconciliation of Net Assets  |           |     |      |      |
|----|---|-----------|-----|------|------|
|    | Check if Schedule O contains a response or note to any line in this Part XI   |           |     |      |      |
|    |   |           |     |      |      |
| 1  | Total revenue (must equal Part VIII, column (A), line 12)   | 1         |     |      | 609. |
| 2  | Total expenses (must equal Part IX, column (A), line 25)  | 2         |     | _    | 908. |
| 3  | Revenue less expenses. Subtract line 2 from line 1  | 3         |     |      | 701. |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                             | 4         | 26, | 332, | 819. |
| 5  | Net unrealized gains (losses) on investments  | 5         | 1,  | 884, | 807. |
| 6  | Donated services and use of facilities  | 6         |     |      |      |
| 7  | Investment expenses   | 7         |     |      |      |
| 8  | Prior period adjustments  | 8         |     |      |      |
| 9  | Other changes in net assets or fund balances (explain on Schedule O)  | 9         |     |      | 0.   |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                    |           |     |      |      |
|    | column (B))   | 10        | 31, | 675, | 327. |
| Pa | rt XII Financial Statements and Reporting   |           |     |      |      |
|    | Check if Schedule O contains a response or note to any line in this Part XII  |           |     |      | Ш    |
|    |   |           |     | Yes  | No   |
| 1  | Accounting method used to prepare the Form 990:  Cash X Accrual Other   |           | _   |      |      |
|    | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule        | Ο.        |     |      |      |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?                       |           | 2a  |      | Х    |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed       | on a      |     |      |      |
|    | separate basis, consolidated basis, or both:  |           |     |      |      |
|    | Separate basis Consolidated basis Both consolidated and separate basis  |           |     |      |      |
| b  | Were the organization's financial statements audited by an independent accountant?                                    |           | 2b  | Х    |      |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate      | basis,    |     |      |      |
|    | consolidated basis, or both:  |           |     |      |      |
|    | Separate basis  |           |     |      |      |
| С  | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the    | audit,    |     |      |      |
|    | review, or compilation of its financial statements and selection of an independent accountant?                        |           | 2c  | Х    |      |
|    | If the organization changed either its oversight process or selection process during the tax year, explain on School  | edule O.  |     |      |      |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin   | gle Audit |     |      |      |
|    | Act and OMB Circular A-133?   |           | За  |      | Х    |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | ed audit  |     |      |      |
|    | or audits, explain why on Schedule O and describe any steps taken to undergo such audits                              |           | 3b  | 000  |      |
|    |   |           | _   | വവ   |      |

Form **990** (2021)

#### **SCHEDULE A**

(Form 990)

Total

Department of the Treasury Internal Revenue Service

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization **Employer identification number** ARMED SERVICES YMCA OF THE USA 36-3274346 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) above (see instructions))

#### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec  | tion A. Public Support  |                      |                      |   |                    |            |             |
|------|---|----------------------|----------------------|---|--------------------|------------|-------------|
| Cale | ndar year (or fiscal year beginning in) 🕨   | (a) 2017             | <b>(b)</b> 2018      | (c) 2019                                | (d) 2020           | (e) 2021   | (f) Total   |
| 1    | Gifts, grants, contributions, and   |                      |                      |   |                    |            |             |
|      | membership fees received. (Do not   |                      |                      |   |                    |            |             |
|      | include any "unusual grants.")  | 6,622,094.           | 6,541,220.           | 6,917,625.                              | 6,680,925.         | 8,252,463. | 35,014,327. |
| 2    | Tax revenues levied for the organ-  |                      |                      |   |                    |            |             |
|      | ization's benefit and either paid to  |                      |                      |   |                    |            |             |
|      | or expended on its behalf   |                      |                      |   |                    |            |             |
| 3    | The value of services or facilities   |                      |                      |   |                    |            |             |
|      | furnished by a governmental unit to   |                      |                      |   |                    |            |             |
|      | the organization without charge   |                      |                      |   |                    |            |             |
| 4    | Total. Add lines 1 through 3  | 6,622,094.           | 6,541,220.           | 6,917,625.                              | 6,680,925.         | 8,252,463. | 35,014,327. |
| 5    | The portion of total contributions  |                      |                      |   |                    |            |             |
|      | by each person (other than a  |                      |                      |   |                    |            |             |
|      | governmental unit or publicly   |                      |                      |   |                    |            |             |
|      | supported organization) included  |                      |                      |   |                    |            |             |
|      | on line 1 that exceeds 2% of the  |                      |                      |   |                    |            |             |
|      | amount shown on line 11,  |                      |                      |   |                    |            |             |
|      | column (f)  |                      |                      |   |                    |            | 1,285,674.  |
|      | Public support. Subtract line 5 from line 4.  |                      |                      |   |                    |            | 33,728,653. |
| Sec  | ction B. Total Support  |                      |                      |   |                    |            |             |
| Cale | ndar year (or fiscal year beginning in) 🕨   | <b>(a)</b> 2017      | <b>(b)</b> 2018      | (c) 2019                                | (d) 2020           | (e) 2021   | (f) Total   |
| 7    | Amounts from line 4   | 6,622,094.           | 6,541,220.           | 6,917,625.                              | 6,680,925.         | 8,252,463. | 35,014,327. |
| 8    | Gross income from interest,   |                      |                      |   |                    |            |             |
|      | dividends, payments received on   |                      |                      |   |                    |            |             |
|      | securities loans, rents, royalties,   |                      |                      |   |                    |            |             |
|      | and income from similar sources   | 650,047.             | 703,749.             | 596,757.                                | 494,078.           | 530,865.   | 2,975,496.  |
| 9    | Net income from unrelated business  |                      |                      |   |                    |            |             |
|      | activities, whether or not the  |                      |                      |   |                    |            |             |
|      | business is regularly carried on  |                      |                      |   |                    |            |             |
| 10   | Other income. Do not include gain   |                      |                      |   |                    |            |             |
|      | or loss from the sale of capital  |                      |                      |   |                    |            |             |
|      | assets (Explain in Part VI.)  |                      |                      |   |                    | 2,118,320. | 2,118,320.  |
| 11   | <b>Total support.</b> Add lines 7 through 10  |                      |                      |   |                    |            | 40,108,143. |
| 12   | Gross receipts from related activities,   | etc. (see instructio | ns)                  |   |                    | 12         | 4,896.      |
| 13   | First 5 years. If the Form 990 is for the   | e organization's fir | st, second, third, f | ourth, or fifth tax y                   | ear as a section 5 | 01(c)(3)   |             |
| _    | organization, check this box and stop   |                      |                      |   |                    |            | <b>&gt;</b> |
|      | ction C. Computation of Publi   |                      |                      |   |                    |            |             |
| 14   | Public support percentage for 2021 (li  |                      | •                    | * |                    | 14         | 84.09 %     |
| 15   | Public support percentage from 2020   |                      |                      |   |                    | 15         | 89.52 %     |
| 16a  | 33 1/3% support test - 2021. If the c   | -                    |                      |   |                    |            | ,           |
|      | stop here. The organization qualifies   |                      | •                    |   |                    |            |             |
| b    | 33 1/3% support test - 2020. If the o   |                      |                      |   |                    |            |             |
|      | and <b>stop here.</b> The organization quali  |                      | • • •                |   |                    |            |             |
| 17a  | 10% -facts-and-circumstances test   | _                    |                      |   |                    |            |             |
|      | and if the organization meets the facts   |                      |                      |   |                    | _          | <b>.</b> —  |
|      | meets the facts-and-circumstances te  | -                    |                      |   | -                  | 7          |             |
| b    | 10% -facts-and-circumstances test   | •                    |                      |   |                    | •          | ∪% or       |
|      | more, and if the organization meets the   |                      |                      |   | -                  |            | ▶ □         |
| 40   | organization meets the facts-and-circu  |                      |                      |   |                    |            |             |
| 18   | rivate foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions |                      |                      |   |                    |            |             |

## Schedule A (Form 990) 2021 ARMED SERVICES YMCA OF THE USA Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se   | ction A. Public Support  |                      |                       |                        |                     |                       |             |
|------|--|----------------------|-----------------------|------------------------|---------------------|-----------------------|-------------|
| Cale | ndar year (or fiscal year beginning in)                                      | (a) 2017             | <b>(b)</b> 2018       | (c) 2019               | (d) 2020            | (e) 2021              | (f) Total   |
| 1    | Gifts, grants, contributions, and  |                      |                       |                        |                     |                       |             |
|      | membership fees received. (Do not  |                      |                       |                        |                     |                       |             |
|      | include any "unusual grants.")   |                      |                       |                        |                     |                       |             |
| 2    | Gross receipts from admissions,  |                      |                       |                        |                     |                       |             |
|      | merchandise sold or services per-  |                      |                       |                        |                     |                       |             |
|      | formed, or facilities furnished in any activity that is related to the       |                      |                       |                        |                     |                       |             |
|      | organization's tax-exempt purpose  |                      |                       |                        |                     |                       |             |
| 3    | Gross receipts from activities that  |                      |                       |                        |                     |                       |             |
|      | are not an unrelated trade or bus-   |                      |                       |                        |                     |                       |             |
|      | iness under section 513  |                      |                       |                        |                     |                       |             |
| 4    | Tax revenues levied for the organ-   |                      |                       |                        |                     |                       |             |
|      | ization's benefit and either paid to   |                      |                       |                        |                     |                       |             |
|      | or expended on its behalf  |                      |                       |                        |                     |                       |             |
| 5    | The value of services or facilities  |                      |                       |                        |                     |                       |             |
|      | furnished by a governmental unit to  |                      |                       |                        |                     |                       |             |
|      | the organization without charge  |                      |                       |                        |                     |                       |             |
| 6    | Total. Add lines 1 through 5   |                      |                       |                        |                     |                       |             |
|      | Amounts included on lines 1, 2, and  |                      |                       |                        |                     |                       |             |
|      | 3 received from disqualified persons   |                      |                       |                        |                     |                       |             |
| k    | Amounts included on lines 2 and 3 received                                   |                      |                       |                        |                     |                       |             |
|      | from other than disqualified persons that                                    |                      |                       |                        |                     |                       |             |
|      | exceed the greater of \$5,000 or 1% of the amount on line 13 for the year    |                      |                       |                        |                     |                       |             |
|      | Add lines 7a and 7b  |                      |                       |                        |                     |                       |             |
|      | Public support. (Subtract line 7c from line 6.)                              |                      |                       |                        |                     |                       |             |
|      | ction B. Total Support   |                      |                       |                        |                     | 1                     |             |
| Cale | ndar year (or fiscal year beginning in)                                      | (a) 2017             | <b>(b)</b> 2018       | (c) 2019               | (d) 2020            | (e) 2021              | (f) Total   |
|      | Amounts from line 6  |                      |                       | , ,                    |                     | ,                     |             |
|      | Gross income from interest,  |                      |                       |                        |                     |                       |             |
|      | dividends, payments received on  |                      |                       |                        |                     |                       |             |
|      | securities loans, rents, royalties, and income from similar sources          |                      |                       |                        |                     |                       |             |
| k    | Unrelated business taxable income  |                      |                       |                        |                     |                       |             |
|      | (less section 511 taxes) from businesses                                     |                      |                       |                        |                     |                       |             |
|      | acquired after June 30, 1975   |                      |                       |                        |                     |                       |             |
|      | Add lines 10a and 10b  |                      |                       |                        |                     |                       |             |
|      | Net income from unrelated business   |                      |                       |                        |                     |                       |             |
|      | activities not included on line 10b,   |                      |                       |                        |                     |                       |             |
|      | whether or not the business is regularly carried on                          |                      |                       |                        |                     |                       |             |
| 12   | Other income. Do not include gain  |                      |                       |                        |                     |                       |             |
|      | or loss from the sale of capital   |                      |                       |                        |                     |                       |             |
| 13   | assets (Explain in Part VI.)  Total support. (Add lines 9, 10c, 11, and 12.) |                      |                       |                        |                     |                       |             |
|      | First 5 years. If the Form 990 is for the                                    | ne organization's fi | rst. second, third.   | fourth, or fifth tax v | vear as a section 5 | i01(c)(3) organizatio | on.         |
|      | check this box and stop here   | · ·                  |                       |                        | •                   | . , . ,               |             |
| Se   | ction C. Computation of Publi  | c Support Per        | centage               |                        |                     |                       | <u></u>     |
| 15   | Public support percentage for 2021 (I  | ine 8. column (f), d | livided by line 13. o | column (f))            |                     | 15                    | %           |
|      | Public support percentage from 2020  |                      |                       |                        |                     | 16                    | %           |
|      | ction D. Computation of Inves  | ·                    |                       |                        |                     |                       |             |
| 17   | Investment income percentage for 20  |                      | mn (f), divided by li | ne 13. column (f))     |                     | 17                    | %           |
| 18   |  |                      |                       |                        |                     | 18                    | %           |
|      | a 33 1/3% support tests - 2021. If the                                       |                      |                       |                        |                     |                       |             |
|      | more than 33 1/3%, check this box ar   |                      |                       |                        |                     |                       |             |
| ŀ    | 33 1/3% support tests - 2020. If the   |                      | -                     |                        | • •                 |                       | and         |
| •    | line 18 is not more than 33 1/3%, che  |                      |                       |                        |                     |                       |             |
| 20   | Private foundation. If the organization                                      |                      |                       |                        |                     |                       | <b>&gt;</b> |

#### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|      |          | Yes    | No   |
|------|----------|--------|------|
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|      | 10b      |        |      |
| lule | A (Forn  | n 990) | 2021 |

Page 5

ARMED SERVICES YMCA OF THE USA

| Par    | t IV   Supporting Organizations (continued)  |             |      |    |
|--------|--|-------------|------|----|
|        |  |             | Yes  | No |
| 11     | Has the organization accepted a gift or contribution from any of the following persons?  |             |      |    |
| а      | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and   |             |      |    |
|        | 11c below, the governing body of a supported organization?   | 11a         |      |    |
| b      | A family member of a person described on line 11a above?   | 11b         |      |    |
| С      | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide   |             |      |    |
|        | detail in Part VI.   | 11c         |      |    |
| Sect   | tion B. Type I Supporting Organizations  |             |      |    |
|        |  |             | Yes  | No |
|        | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1           |      |    |
|        | Did the organization operate for the benefit of any supported organization other than the supported  |             |      |    |
|        | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in   |             |      |    |
|        | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,  |             |      |    |
|        | supervised, or controlled the supporting organization.   | 2           |      |    |
|        | tion C. Type II Supporting Organizations   |             | •    |    |
|        |  |             | Yes  | No |
| 1      | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors   |             |      |    |
|        | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control  |             |      |    |
|        | or management of the supporting organization was vested in the same persons that controlled or managed   |             |      |    |
|        | the supported organization(s).   | 1           |      |    |
| Sect   | tion D. All Type III Supporting Organizations  |             |      |    |
|        |  |             | Yes  | No |
| 1      | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the   |             |      |    |
|        | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax  |             |      |    |
|        | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the   |             |      |    |
|        | organization's governing documents in effect on the date of notification, to the extent not previously provided?   | 1           |      |    |
| 2      | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported   |             |      |    |
|        | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how   |             |      |    |
|        | the organization maintained a close and continuous working relationship with the supported organization(s).  | 2           |      |    |
| 3      | By reason of the relationship described on line 2, above, did the organization's supported organizations have a  |             |      |    |
|        | significant voice in the organization's investment policies and in directing the use of the organization's   |             |      |    |
|        | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's   |             |      |    |
|        | supported organizations played in this regard.   | 3           |      |    |
| Sect   | tion E. Type III Functionally Integrated Supporting Organizations  |             |      |    |
| 1<br>a | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructio  The organization satisfied the Activities Test. Complete line 2 below.  | ns).        |      |    |
| b      | The organization is the parent of each of its supported organizations. Complete line 3 below.  |             |      |    |
| С      | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see   | instruction | ıs). |    |
| 2      | Activities Test. Answer lines 2a and 2b below.   |             | Yes  | No |
| а      | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of   |             |      |    |
|        | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify   |             |      |    |
|        | those supported organizations and explain how these activities directly furthered their exempt purposes,   |             |      |    |
|        | how the organization was responsive to those supported organizations, and how the organization determined  |             |      |    |
|        | that these activities constituted substantially all of its activities.   | 2a          |      |    |
|        | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,  |             |      |    |
|        | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in   |             |      |    |
|        | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in   |             |      |    |
|        | these activities but for the organization's involvement.   | 2b          |      |    |
|        | Parent of Supported Organizations. <b>Answer lines 3a and 3b below.</b>  |             |      |    |
|        | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or  | 0-          |      |    |
|        | trustees of each of the supported organizations? If "Yes" or "No" provide details in <b>Part VI.</b>   | 3a          |      |    |
| α      | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each  | 3h          |      |    |
|        |  |             |      |    |

| Pa   | rt V Type III Non-Functionally Integrated 509(a)(3) Support                  | ing Organi     | zations                    |                                |
|------|--|----------------|----------------------------|--------------------------------|
| 1    | Check here if the organization satisfied the Integral Part Test as a qualify | ing trust on N | ov. 20, 1970 ( explain in  | Part VI). See instructions.    |
|      | All other Type III non-functionally integrated supporting organizations mu   | ist complete S | Sections A through E.      |                                |
| Sect | ion A - Adjusted Net Income  |                | (A) Prior Year             | (B) Current Year<br>(optional) |
| 1    | Net short-term capital gain  | 1              |                            |                                |
| 2    | Recoveries of prior-year distributions                                       | 2              |                            |                                |
| 3    | Other gross income (see instructions)  | 3              |                            |                                |
| 4    | Add lines 1 through 3.   | 4              |                            |                                |
| 5    | Depreciation and depletion   | 5              |                            |                                |
| 6    | Portion of operating expenses paid or incurred for production or             |                |                            |                                |
|      | collection of gross income or for management, conservation, or               |                |                            |                                |
|      | maintenance of property held for production of income (see instructions)     | 6              |                            |                                |
| 7    | Other expenses (see instructions)  | 7              |                            |                                |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                 | 8              |                            |                                |
| Sect | ion B - Minimum Asset Amount   |                | (A) Prior Year             | (B) Current Year<br>(optional) |
| 1    | Aggregate fair market value of all non-exempt-use assets (see                |                |                            |                                |
|      | instructions for short tax year or assets held for part of year):            |                |                            |                                |
| а    | Average monthly value of securities  | 1a             |                            |                                |
|      | Average monthly cash balances  | 1b             |                            |                                |
| С    | Fair market value of other non-exempt-use assets                             | 1c             |                            |                                |
| d    | Total (add lines 1a, 1b, and 1c)   | 1d             |                            |                                |
| е    | Discount claimed for blockage or other factors                               |                |                            |                                |
|      | (explain in detail in <b>Part VI</b> ):                                      |                |                            |                                |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets                 | 2              |                            |                                |
| 3    | Subtract line 2 from line 1d.  | 3              |                            |                                |
| 4    | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,  |                |                            |                                |
|      | see instructions).   | 4              |                            |                                |
| 5    | Net value of non-exempt-use assets (subtract line 4 from line 3)             | 5              |                            |                                |
| 6    | Multiply line 5 by 0.035.  | 6              |                            |                                |
| 7    | Recoveries of prior-year distributions                                       | 7              |                            |                                |
| 8    | Minimum Asset Amount (add line 7 to line 6)                                  | 8              |                            |                                |
|      | ion C - Distributable Amount   |                |                            | Current Year                   |
| 1    | Adjusted net income for prior year (from Section A, line 8, column A)        | 1              |                            |                                |
| 2    | Enter 0.85 of line 1.  | 2              |                            |                                |
| 3    | Minimum asset amount for prior year (from Section B, line 8, column A)       | 3              |                            |                                |
| 4    | Enter greater of line 2 or line 3.   | 4              |                            |                                |
| 5    | Income tax imposed in prior year   | 5              |                            |                                |
| 6    | Distributable Amount. Subtract line 5 from line 4, unless subject to         |                |                            |                                |
| -    | emergency temporary reduction (see instructions).                            | 6              |                            |                                |
| 7    | Check here if the current year is the organization's first as a non-function |                | d Type III supporting orga | nization (see                  |
| -    | instructions)  | ,              |                            |                                |

Schedule A (Form 990) 2021

|            | dule A (Form 990) 2021 ARMED SERVICES YMCA   |                               | ni-ations                     |        | 36-3274346 Page <b>7</b>         |
|------------|--|-------------------------------|-------------------------------|--------|----------------------------------|
| Par        |  | (a)(3) Supporting Orga        | nizations <sub>(continu</sub> | ıed)   |                                  |
|            | on D - Distributions   |                               |                               | _      | Current Year                     |
| 1          | Amounts paid to supported organizations to accomplish exer   |                               |                               | 1      |                                  |
| 2          | Amounts paid to perform activity that directly furthers exemp  | ot purposes of supported      |                               |        |                                  |
|            | organizations, in excess of income from activity   |                               |                               | 2      |                                  |
| 3_         | Administrative expenses paid to accomplish exempt purpose  | es of supported organizations | i                             | 3<br>4 |                                  |
| 4          | Amounts paid to acquire exempt-use assets  |                               |                               | 5      |                                  |
| _5_        | Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)  Other distributions (describe in Part VI). See instructions.   |                               |                               |        |                                  |
| _6<br>     | Total annual distributions. Add lines 1 through 6.   |                               |                               | 6<br>7 |                                  |
| _ <u>7</u> | •  |                               |                               |        |                                  |
| 8          | Distributions to attentive supported organizations to which the support of the su |                               | 8                             |        |                                  |
| 9          | (provide details in Part VI). See instructions.  Distributable amount for 2021 from Section C, line 6  |                               |                               | 9      |                                  |
| 10         | Line 8 amount divided by line 9 amount   |                               |                               | 10     |                                  |
| 10         | Line o amount divided by line 9 amount   | (i)                           | (ii)                          | 10     | (iii)                            |
| Secti      | on E - Distribution Allocations (see instructions)   | Excess Distributions          | Underdistribution<br>Pre-2021 | ıs     | Distributable<br>Amount for 2021 |
| 1          | Distributable amount for 2021 from Section C, line 6   |                               |                               |        |                                  |
| 2          | Underdistributions, if any, for years prior to 2021 (reason-   |                               |                               |        |                                  |
|            | able cause required - explain in Part VI). See instructions.   |                               |                               |        |                                  |
| 3          | Excess distributions carryover, if any, to 2021  |                               |                               |        |                                  |
| а          | From 2016  |                               |                               |        |                                  |
| b          | From 2017  |                               |                               |        |                                  |
| С          | From 2018  |                               |                               |        |                                  |
| d          | From 2019  |                               |                               |        |                                  |
| е          | From 2020  |                               |                               |        |                                  |
| f          | Total of lines 3a through 3e   |                               |                               |        |                                  |
| g          | Applied to underdistributions of prior years   |                               |                               |        |                                  |
| h          | Applied to 2021 distributable amount   |                               |                               |        |                                  |
| i          | Carryover from 2016 not applied (see instructions)   |                               |                               |        |                                  |
| j_         | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.   |                               |                               |        |                                  |
| 4          | Distributions for 2021 from Section D,   |                               |                               |        |                                  |
|            | line 7: \$   |                               |                               |        |                                  |
|            | Applied to underdistributions of prior years   |                               |                               |        |                                  |
| b          | Applied to 2021 distributable amount   |                               |                               |        |                                  |
|            | Remainder. Subtract lines 4a and 4b from line 4.   |                               |                               |        |                                  |
| 5          | Remaining underdistributions for years prior to 2021, if   |                               |                               |        |                                  |
|            | any. Subtract lines 3g and 4a from line 2. For result greater  |                               |                               |        |                                  |
|            | than zero, explain in Part VI. See instructions.   |                               |                               |        |                                  |
| 6          | Remaining underdistributions for 2021. Subtract lines 3h   |                               |                               |        |                                  |
|            | and 4b from line 1. For result greater than zero, explain in   |                               |                               |        |                                  |
|            | Part VI. See instructions.   |                               |                               |        |                                  |
| 7          | Excess distributions carryover to 2022. Add lines 3j   |                               |                               |        |                                  |
|            | and 4c.  |                               |                               |        |                                  |
| 8          | Breakdown of line 7:   |                               |                               |        |                                  |
|            | Excess from 2017   |                               |                               |        |                                  |
|            | Excess from 2018   |                               |                               |        |                                  |
|            | Excess from 2019   |                               |                               |        |                                  |
| d          | Excess from 2020   |                               |                               |        |                                  |

Schedule A (Form 990) 2021

e Excess from 2021

| Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) |
|---|
| SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:   |
| EMPLOYEE RETENTION CREDIT   |
| 2021 AMOUNT: \$ 2,111,679.  |
|   |
| OTHER INCOME  |
| 2021 AMOUNT: \$ 6,641.  |
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### Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

### **Schedule of Contributors**

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Employer identification number

| AF  | RMED SERVICES YMCA OF THE USA   | 36-3274346                   |  |  |  |  |
|---|---|------------------------------|--|--|--|--|
| Organization type (check  | one):   |                              |  |  |  |  |
| Filers of:  | Section:  |                              |  |  |  |  |
| Form 990 or 990-EZ  | X 501(c)( 3 ) (enter number) organization   |                              |  |  |  |  |
|   | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation  |                              |  |  |  |  |
|   | 527 political organization  |                              |  |  |  |  |
| Form 990-PF   | 501(c)(3) exempt private foundation   |                              |  |  |  |  |
|   | 4947(a)(1) nonexempt charitable trust treated as a private foundation   |                              |  |  |  |  |
|   | 501(c)(3) taxable private foundation  |                              |  |  |  |  |
|   | is covered by the <b>General Rule</b> or a <b>Special Rule.</b><br>c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rul   | e. See instructions.         |  |  |  |  |
| General Rule  |   |                              |  |  |  |  |
| •   | on filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling y one contributor. Complete Parts I and II. See instructions for determining a contributor's   |                              |  |  |  |  |
| Special Rules   |   |                              |  |  |  |  |
| sections 509(a)(1)<br>contributor, durin  | on described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support of and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and g the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) IZ, line 1. Complete Parts I and II. | d that received from any one |  |  |  |  |
| For an organization   | on described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a  | any one                      |  |  |  |  |
| literary, or educat   | g the year, total contributions of more than \$1,000 exclusively for religious, charitable, sc<br>ional purposes, or for the prevention of cruelty to children or animals. Complete Parts I (e<br>b) instead of the contributor name and address), II, and III.   | ·                            |  |  |  |  |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \ \bigsim \frac{1}{2} \left\frac{1}{2} \left\frac{1}{ |   |                              |  |  |  |  |
| answer "No" on Part IV, lin   | that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Fore 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, and requirements of Schedule B (Form 990).   | •                            |  |  |  |  |
| LHA For Paperwork Reduc   | or Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.  Schedule B (Form 990) (2021)  |                              |  |  |  |  |

Name of organization

Employer identification number

ARMED SERVICES YMCA OF THE USA

36-3274346

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if add | ditional space is needed. |  |
|------------|--|---------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                      | (c) Total contributions   | (d) Type of contribution   |
| 1          |  | \$\$                      | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                      | (c) Total contributions   | (d)<br>Type of contribution  |
| 2          |  | \$\$                      | Person X Payroll X Noncash X (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                      | (c) Total contributions   | (d)<br>Type of contribution  |
| 3          |  | \$\$                      | Person X Payroll Noncash (Complete Part II for noncash contributions.)     |
| (a)        | (b)  | (c)                       | (d)  |
| No. 4      | Name, address, and ZIP + 4   | * \$ 200,000.             | Person X Payroll Noncash (Complete Part II for noncash contributions.)     |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                      | (c) Total contributions   | (d) Type of contribution   |
| 5          |  | \$ 2,168,502.             | Person X Payroll Noncash (Complete Part II for noncash contributions.)     |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                      | (c) Total contributions   | (d) Type of contribution   |
|            |  | \$                        | Person Payroll Noncash (Complete Part II for noncash contributions.)       |

Name of organization

Employer identification number

ARMED SERVICES YMCA OF THE USA

36-3274346

| Part II                      | Noncash Property (see instructions). Use duplicate copies of Pa | art II if additional space is needed.     |                      |
|------------------------------|---|---|----------------------|
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                      | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              | DONATED MILEAGE   |   |                      |
| 2                            |   |   |                      |
|                              |   | \$\$                                      | 12/30/21             |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                    | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |   | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                      | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |   | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                    | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |   | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                      | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |   | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                      | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |   |   |                      |
|                              |   |   |                      |
|                              |   |   |                      |

Page 4 Schedule B (Form 990) (2021) Name of organization **Employer identification number** ARMED SERVICES YMCA OF THE USA 36-3274346 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I

Transferee's name, address, and ZIP + 4

(e) Transfer of gift

Relationship of transferor to transferee

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

ARMED SERVICES YMCA OF THE USA

**Employer identification number** 36 - 3274346

|      |  | (a) Donor advised           | d funds               | (b) Fund:      | s and other acco     | unts        |
|------|--|-----------------------------|-----------------------|----------------|----------------------|-------------|
| 1    | Total number at end of year  |                             |                       |                |                      |             |
| 2    | Aggregate value of contributions to (during year)  |                             |                       |                |                      |             |
| 3    | Aggregate value of grants from (during year)   |                             |                       |                |                      |             |
| 4    | Aggregate value at end of year   |                             |                       |                |                      |             |
| 5    | Did the organization inform all donors and donor advisors in w   | -                           |                       |                |                      |             |
|      | are the organization's property, subject to the organization's e   | exclusive legal control?    |                       |                | Yes                  | L No        |
| 6    | Did the organization inform all grantees, donors, and donor ac   | dvisors in writing that gra | nt funds can be use   | d only         |                      |             |
|      | for charitable purposes and not for the benefit of the donor or  | donor advisor, or for any   | other purpose conf    | ferring        |                      |             |
| _    | impermissible private benefit?   |                             |                       |                | Yes                  | No          |
| Pai  |  |                             | " on Form 990, Part   | IV, line 7.    |                      |             |
| 1    | Purpose(s) of conservation easements held by the organization  |                             | ı                     |                |                      |             |
|      | Preservation of land for public use (for example, recreat  | ion or education)           | Preservation of a h   | -              | -                    | a           |
|      | Protection of natural habitat  |                             | Preservation of a c   | ertified histo | oric structure       |             |
|      | Preservation of open space   |                             |                       |                |                      |             |
| 2    | Complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization of the complete lines 2a through 2d if the organization of the complete lines 2a through 2d if the organization of the complete lines 2a through 2d if the complete lines 2a throu | ed conservation contribu    | tion in the form of a |                |                      |             |
|      | day of the tax year.   |                             |                       |                | leld at the End of t | ne lax Year |
| а    | Total number of conservation easements   |                             |                       | . 2a           |                      |             |
| b    |  |                             |                       |                |                      |             |
| С    | Number of conservation easements on a certified historic stru  |                             |                       | 2c             |                      |             |
| d    | Number of conservation easements included in (c) acquired at   | ·                           |                       |                |                      |             |
|      | listed in the National Register  |                             |                       |                |                      |             |
| 3    | Number of conservation easements modified, transferred, rele   | eased, extinguished, or te  | erminated by the org  | anization di   | uring the tax        |             |
|      | year ▶   |                             |                       |                |                      |             |
| 4    | Number of states where property subject to conservation ease   |                             |                       |                |                      |             |
| 5    | Does the organization have a written policy regarding the peri-  | • •                         |                       |                |                      |             |
|      | violations, and enforcement of the conservation easements it   |                             |                       |                |                      | L No        |
| 6    | Staff and volunteer hours devoted to monitoring, inspecting, h   | nandling of violations, and | d enforcing conserva  | ation easem    | nents during the y   | ear         |
| _    | <u> </u>   |                             |                       |                |                      |             |
| 7    | Amount of expenses incurred in monitoring, inspecting, handl   | ing of violations, and enf  | orcing conservation   | easements      | during the year      |             |
| _    | <b>&gt;</b> \$   |                             |                       | (D) (1)        |                      |             |
| 8    | Does each conservation easement reported on line 2(d) above  | •                           | . , , ,               | . , . ,        |                      |             |
| _    | and section 170(h)(4)(B)(ii)?  |                             |                       |                | Yes                  | ∟ No        |
| 9    | In Part XIII, describe how the organization reports conservation   |                             | •                     |                |                      |             |
|      | balance sheet, and include, if applicable, the text of the footnote  | ote to the organization's   | financial statements  | that descri    | bes the              |             |
| Dai  | organization's accounting for conservation easements.  † III   Organizations Maintaining Collections of  | Art Historical Tres         | sures or Other        | r Similar      | Accate               |             |
| ı uı | Complete if the organization answered "Yes" on Form  |                             | isures, or other      | Onima          | AJJUIJ.              |             |
| 10   | If the organization elected, as permitted under FASB ASC 958   |                             | nue statement and h   | adanaa aha     | ect works            |             |
| Ia   | , .  |                             |                       |                |                      |             |
|      | of art, historical treasures, or other similar assets held for publications provide in Part VIII the toy of the feetbate to its finance.   |                             |                       | rance or pu    | iblic                |             |
| h    | service, provide in Part XIII the text of the footnote to its finance.   |                             |                       | naa ahaat u    | vorke of             |             |
| b    | If the organization elected, as permitted under FASB ASC 958   | ·                           |                       |                |                      |             |
|      | art, historical treasures, or other similar assets held for public   | exhibition, education, or   | research in luntilera | rice or publi  | ic service,          |             |
|      | provide the following amounts relating to these items:   |                             |                       | •              |                      |             |
|      | (i) Revenue included on Form 990, Part VIII, line 1  |                             |                       |                |                      |             |
| 0    |  | seurce or other similar as  |                       |                |                      |             |
| 2    | If the organization received or held works of art, historical trea   |                             |                       | n, provide     |                      |             |
| _    | the following amounts required to be reported under FASB AS  |                             |                       | •              |                      |             |
| а    | Revenue included on Form 990, Part VIII, line 1  |                             |                       | 🕨 \$           |                      |             |
|      |  |                             |                       |                |                      |             |

| Par | t III Organizations Maintaining Co                  | ollections of Art               | t, Histo     | orical Tr     | easures, or              | Other S     | Similar Asse         | ets (conti    | nued)   | .go          |
|-----|---|---------------------------------|--------------|---------------|--------------------------|-------------|----------------------|---------------|---------|--------------|
| 3   | Using the organization's acquisition, accessic      |                                 |              |               |                          |             |                      | •             |         |              |
|     | collection items (check all that apply):            |                                 | •            | •             | · ·                      | · ·         |                      |               |         |              |
| а   | Public exhibition                                   | d                               | ı 🗀 ı        | oan or ex     | change prograi           | m           |                      |               |         |              |
| b   | Scholarly research                                  | е                               |              |               | 3 1 3                    |             |                      |               |         |              |
| c   | Preservation for future generations                 | -                               |              |               |                          |             |                      |               |         |              |
| 4   |   | llections and explain           | how the      | ev further t  | he organization          | n's exemp   | t nurnose in Pa      | rt XIII       |         |              |
| 5   |   |                                 |              |               |                          |             |                      |               |         |              |
| -   | to be sold to raise funds rather than to be ma      |                                 |              |               |                          |             | [                    | Yes           |         | No           |
| Par | t IV Escrow and Custodial Arrang                    |                                 |              |               |                          |             |                      | /, line 9, or |         |              |
|     | reported an amount on Form 990, Par                 |                                 |              | · ·           |                          |             | •                    |               |         |              |
| 1a  | Is the organization an agent, trustee, custodia     | an or other intermedi           | iary for c   | ontribution   | ns or other asse         | ets not inc | luded                |               |         |              |
|     | on Form 990, Part X?                                |                                 |              |               |                          |             |                      | Yes           |         | No           |
| b   | If "Yes," explain the arrangement in Part XIII a    |                                 |              |               |                          |             |                      |               |         |              |
|     |   |                                 |              |               |                          |             |                      | Amoun         | t       |              |
| С   | Beginning balance                                   |                                 |              |               |                          |             | 1c                   |               |         |              |
| d   | Additions during the year                           |                                 |              |               |                          |             | 1d                   |               |         |              |
| е   | Distributions during the year                       |                                 |              |               |                          |             | 1e                   |               |         |              |
| f   | Ending balance                                      |                                 |              |               |                          |             | 1f                   |               |         |              |
| 2a  | Did the organization include an amount on Fo        |                                 |              |               |                          |             | ?[                   | Yes           |         | No           |
| b   | If "Yes," explain the arrangement in Part XIII.     |                                 |              |               |                          |             |                      |               |         |              |
| Par | t V Endowment Funds. Complete if                    | the organization an             | swered '     | 'Yes" on F    | orm 990, Part I          | V, line 10. |                      |               |         |              |
|     |   | (a) Current year                | <b>(b)</b> P | rior year     | (c) Two years            | s back (d   | ) Three years bad    | ck (e) Fou    | r years | back         |
| 1a  | Beginning of year balance                           |                                 |              |               |                          |             |                      |               |         |              |
| b   | Contributions                                       |                                 |              |               |                          |             |                      |               |         |              |
| С   | Net investment earnings, gains, and losses          |                                 |              |               |                          |             |                      |               |         |              |
| d   | Grants or scholarships                              |                                 |              |               |                          |             |                      |               |         |              |
| е   | Other expenditures for facilities                   |                                 |              |               |                          |             |                      |               |         |              |
|     | and programs  |                                 |              |               |                          |             |                      |               |         |              |
| f   | Administrative expenses                             |                                 |              |               |                          |             |                      |               |         |              |
| g   | End of year balance                                 |                                 |              |               |                          |             |                      |               |         |              |
| 2   | Provide the estimated percentage of the curre       | ent year end balance            | e (line 1g   | , column (a   | a)) held as:             |             |                      |               |         |              |
| а   | Board designated or quasi-endowment                 |                                 | _%           |               |                          |             |                      |               |         |              |
| b   | Permanent endowment                                 | %                               |              |               |                          |             |                      |               |         |              |
| С   | Term endowment                                      | %                               |              |               |                          |             |                      |               |         |              |
|     | The percentages on lines 2a, 2b, and 2c shou        | ıld equal 100%.                 |              |               |                          |             |                      |               |         |              |
| За  | Are there endowment funds not in the posses         | sion of the organiza            | tion that    | are held a    | ınd administere          | ed for the  | organization         |               |         |              |
|     | by:   |                                 |              |               |                          |             |                      |               | Yes     | No           |
|     | (i) Unrelated organizations                         |                                 |              |               |                          |             |                      | 3a(i)         |         |              |
|     | (ii) Related organizations                          |                                 |              |               |                          |             |                      |               |         |              |
| b   | If "Yes" on line 3a(ii), are the related organizate | ions listed as require          | ed on Sc     | hedule R?     |                          |             |                      | 3b            |         |              |
| 4   | Describe in Part XIII the intended uses of the      |                                 | wment fu     | ınds.         |                          |             |                      |               |         |              |
| Pai | t VI Land, Buildings, and Equipme                   |                                 |              |               |                          |             |                      |               |         |              |
|     | Complete if the organization answered               | l "Yes" on Form 990             | , Part IV    | , line 11a. S | See Form 990,            | Part X, lin | e 10.                |               |         |              |
|     | Description of property                             | (a) Cost or o<br>basis (investn |              |               | st or other<br>s (other) |             | umulated<br>eciation | (d) Boo       | k value | <del>-</del> |
| 1a  | Land  |                                 |              |               |                          |             |                      |               |         |              |
| b   | Buildings   |                                 |              |               | 115,329.                 |             | 115,329.             |               |         | 0.           |
| С   | Leasehold improvements                              |                                 |              |               | 1,980.                   |             | 1,980.               |               |         | 0.           |
| d   | Equipment   |                                 |              |               |                          |             |                      |               |         |              |
| е   | Other   |                                 |              |               | 670,025.                 |             | 670,025.             |               |         | 0.           |
|     | . Add lines 1a through 1e. (Column (d) must ed      |                                 | X, colum     | n (B), line   | 10c.)                    |             |                      |               |         | 0.           |

| Schedule D (Form 990) 2021 ARMED SERVICES YM                         | CA OF THE USA                | 36  | 5-3274346        | Page 3   |
|--|------------------------------|---|------------------|----------|
| Part VII Investments - Other Securities.                             |                              |   |                  |          |
| Complete if the organization answered "Yes" of                       | on Form 990, Part IV, line 1 | 1b. See Form 990, Part X, line 12.        |                  |          |
| (a) Description of security or category (including name of security) | (b) Book value               | (c) Method of valuation: Cost or end      | of-year market   | value    |
| (1) Financial derivatives  |                              |   |                  |          |
| (2) Closely held equity interests                                    |                              |   |                  |          |
| (3) Other  |                              |   |                  |          |
| (A) HEDGE FUNDS  | 4,134,526.                   | END-OF-YEAR MARKET VALUE                  |                  |          |
| (B) 157,055.04 -ISHARES MSCI EAFE INT'L                              |                              |   |                  |          |
| (C) I(BTMKX)   | 2,490,893.                   | END-OF-YEAR MARKET VALUE                  |                  |          |
| (D) 16,011.25 -ISHARES S&P 500 FUND CL G                             |                              |   |                  |          |
| (E) (BSPGX)  | 8,973,828.                   | END-OF-YEAR MARKET VALUE                  |                  |          |
| (F)  |                              |   |                  |          |
| (G)  |                              |   |                  |          |
| (H)  |                              |   |                  |          |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)     | 15,599,247.                  |   |                  |          |
| Part VIII Investments - Program Related.                             |                              |   |                  |          |
| Complete if the organization answered "Yes" of                       | on Form 990, Part IV, line 1 | 1c. See Form 990, Part X, line 13.        |                  |          |
| (a) Description of investment  | (b) Book value               | (c) Method of valuation: Cost or end      | l-of-year market | value    |
| (1)  |                              |   |                  |          |
| (2)  |                              |   |                  |          |
| (3)  |                              |   |                  |          |
| (4)  |                              |   |                  |          |
| (5)  |                              |   |                  |          |
| (6)  |                              |   |                  |          |
| (7)  |                              |   |                  |          |
| (8)  |                              |   |                  |          |
| (9)  |                              |   |                  |          |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)     |                              |   |                  |          |
| Part IX Other Assets.  |                              |   |                  |          |
| Complete if the organization answered "Yes" of                       | on Form 990, Part IV, line 1 | 1d. See Form 990, Part X, line 15.        |                  |          |
| (a) [  | Description                  |   | (b) Book v       | alue     |
| (1) DUE FROM AFFILIATES  |                              |   | 2,3              | 300,481. |
| (2) DEPOSIT  |                              |   |                  | 87,296.  |
| (3)  |                              |   |                  |          |
| (4)  |                              |   |                  |          |
| (5)  |                              |   |                  |          |
| (6)  |                              |   |                  |          |
| (7)  |                              |   |                  |          |
| (8)  |                              |   |                  |          |
| (9)  |                              |   |                  |          |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line        | 15.)                         | <b>&gt;</b>                               | 2,3              | 887,777. |
| Part X Other Liabilities.  |                              |   |                  |          |
| Complete if the organization answered "Yes" of                       | on Form 990, Part IV, line 1 | 1e or 11f. See Form 990, Part X, line 25. |                  |          |
| 1. (a) Description of liability                                      |                              |   | (b) Book v       | alue     |
| (1) Federal income taxes   |                              |   |                  |          |
| (2)  |                              |   |                  |          |
| (3)  |                              |   |                  |          |
| (4)  |                              |   |                  |          |
| (5)  |                              |   |                  |          |
| (6)  |                              |   |                  |          |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... ▼

(7) (8) (9)

| Sche | edule D (Form 990) 2021 ARMED SERVICES YMCA OF THE USA   |                |                         | 36-327434       | 6 Page 4    |
|------|--|----------------|-------------------------|-----------------|-------------|
| Pai  | rt XI Reconciliation of Revenue per Audited Financial Stateme  | ents With I    | Revenue per Ret         | turn.           |             |
|      | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a   | ۱.             |                         |                 |             |
| 1    | Total revenue, gains, and other support per audited financial statements   |                |                         | 1               | 32,067,803. |
| 2    | Amounts included on line 1 but not on Form 990, Part VIII, line 12:  |                |                         |                 |             |
| а    | Net unrealized gains (losses) on investments   | 2a             | 1,884,807.              |                 |             |
| b    | Donated services and use of facilities   |                | 137,952.                |                 |             |
| С    |  |                |                         |                 |             |
| d    |  |                | 18,698,981.             |                 |             |
| е    |  |                |                         | 2e              | 20,721,740. |
| 3    | Subtract line <b>2e</b> from line <b>1</b>   |                |                         | 3               | 11,346,063. |
| 4    | Amounts included on Form 990, Part VIII, line 12, but not on line 1:   |                |                         |                 |             |
| a    |  | 4a             |                         |                 |             |
| b    |  |                | -90,454.                |                 |             |
|      |  |                |                         | 4c              | -90,454.    |
| 5    | Add lines <b>4a</b> and <b>4b</b> Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12.)  |                |                         | 5               | 11,255,609. |
| Pa   | rt XII Reconciliation of Expenses per Audited Financial Statem   |                |                         |                 |             |
| ı u  | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a   |                | Expended per 1          | otarri.         |             |
| _    |  |                |                         | 1               | 25,496,375. |
| 1    | Total expenses and losses per audited financial statements   |                |                         | -               | 23,430,373. |
| 2    | Amounts included on line 1 but not on Form 990, Part IX, line 25:  | 0-             | 137 052                 |                 |             |
| a    | Donated services and use of facilities   |                | 137,952.                |                 |             |
| b    | , , ,  |                |                         |                 |             |
| С    |  |                |                         |                 |             |
| d    | Other (Describe in Part XIII.)   | . 2d           | 17,560,515.             |                 |             |
| е    | 9  |                |                         | 2e              | 17,698,467. |
| 3    | Subtract line 2e from line 1   |                |                         | 3               | 7,797,908.  |
| 4    | Amounts included on Form 990, Part IX, line 25, but not on line 1:   | 1 1            |                         |                 |             |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b   | 4a             |                         |                 |             |
| b    | Other (Describe in Part XIII.)   | . 4b           |                         |                 |             |
| С    | Add lines 4a and 4b  |                |                         | 4c              | 0.          |
| 5    | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)   |                |                         | 5               | 7,797,908.  |
|      | rt XIII Supplemental Information.  |                |                         |                 |             |
| Prov | ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part   | t IV, lines 1b | and 2b; Part V, line 4; | Part X, line 2; | Part XI,    |
|      | 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add   | *              |                         | ,               | ,           |
|      |  |                |                         |                 |             |
|      |  |                |                         |                 |             |
| PART | T X, LINE 2:   |                |                         |                 |             |
|      | ·  |                |                         |                 |             |
| ASYN | MCA IS EXEMPT FROM FEDERAL INCOME TAX, EXCEPT ON INCOME EARNED   | FROM           |                         |                 |             |
|      | ·  |                |                         |                 |             |
| UNRE | ELATED BUSINESS ACTIVITIES, UNDER SECTION 501(C)(3) OF THE INT   | ERNAL          |                         |                 |             |
|      | ·  |                |                         |                 |             |
| REVE | ENUE CODE (IRC). ASYMCA HAD NO NET UNRELATED BUSINESS INCOME F   | OR THE         |                         |                 |             |
|      |  |                |                         |                 |             |
| YEAF | R ENDED DECEMBER 31, 2021, AND HAS BEEN CLASSIFIED AS AN ORGAN   | IZATION        |                         |                 |             |
|      |  |                |                         |                 |             |
| THAT | I IS NOT A PRIVATE FOUNDATION.   |                |                         |                 |             |
|      |  |                |                         |                 |             |
|      |  |                |                         |                 |             |
|      |  |                |                         |                 |             |
| MANZ | AGEMENT EVALUATED ASYMCA'S TAX POSITIONS AND CONCLUDED THAT AS   | УМСА НАП       |                         |                 |             |
|      | TOTAL TANDONIES INSTITUTE IN TOTAL IN T |                |                         |                 |             |
| ТАКТ | EN NO UNCERTAIN TAX POSITIONS THAT REQUIRE ADJUSTMENT TO THE   |                |                         |                 |             |
|      | M NO ONCENTED IM TOUTIONS THAT REQUIRE ADSORDED TO THE   |                |                         |                 |             |
| CONS | SOLIDATED FINANCIAL STATEMENTS.  |                |                         |                 |             |
| 1 1  |  |                |                         |                 |             |
|      |  |                |                         |                 |             |
|      |  |                |                         |                 |             |
| PART | T XI, LINE 2D - OTHER ADJUSTMENTS:   |                |                         |                 |             |

#### **SCHEDULE G** (Form 990)

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Attach to Form 990 or Form 990-EZ. Open to Public Department of the Treasury Internal Revenue Service Inspection ► Go to www.irs.gov/Form990 for instructions and the latest information. Name of the organization Employer identification number ARMED SERVICES YMCA OF THE USA 36-3274346 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. X Mail solicitations Solicitation of non-government grants b Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events С In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or X Yes key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) CDR FUNDRAISING GROUP - P.O. Yes No BOX 828, LANHAM, MD 20706 DIRECT MAILING Х 0 -203,571. 203,571

| 3   | List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. |
|-----|--|
| IL, | KY,HI,KS,TN,VA,CA,SC,AK,MO,FL,OK,NC,MA,TX  |
|     |  |
|     |  |
|     |  |
|     |  |
|     |  |
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|     |  |
|     |  |
|     |  |

-203,571,

203,571

Total

| Sch             | Schedule G (Form 990) 2021 ARMED SERVICES YMCA OF THE USA 36-3274346 Page 2 |  |                            |                        |                       |                            |  |  |  |
|-----------------|---|--|----------------------------|------------------------|-----------------------|----------------------------|--|--|--|
| Pa              | ırt I   |  |                            |                        |                       |                            |  |  |  |
|                 |   | of fundraising event contributions and gro       | 1                          |                        |                       | ts greater than \$5,000.   |  |  |  |
|                 |   |  | (a) Event #1               | (b) Event #2           | (c) Other events      | (d) Total events           |  |  |  |
|                 |   |  | ANGELS OF THE              |                        | NONE                  | (add col. (a) through      |  |  |  |
|                 |   |  | BATTLEFIELD GALA           | (                      | (t - t - t            | col. <b>(c)</b> )          |  |  |  |
| ē               |   |  | (event type)               | (event type)           | (total number)        |                            |  |  |  |
| Revenue         | 1   | Gross receipts                                   | 361,799.                   |                        |                       | 361,799.                   |  |  |  |
| Œ               | 2   | Loca: Contributions                              | 361,799.                   |                        |                       | 361,799.                   |  |  |  |
|                 | 2   | Less: Contributions                              | 301,733.                   |                        |                       | 301,733.                   |  |  |  |
|                 | 3   | Gross income (line 1 minus line 2)               |                            |                        |                       |                            |  |  |  |
|                 | 4   | Cash prizes                                      |                            |                        |                       |                            |  |  |  |
|                 | 5   | Noncash prizes                                   |                            |                        |                       |                            |  |  |  |
| Direct Expenses | 6   | Rent/facility costs                              |                            |                        |                       |                            |  |  |  |
| irect E         | 7   | Food and beverages                               |                            |                        |                       |                            |  |  |  |
|                 | 8   | Entertainment                                    |                            |                        |                       |                            |  |  |  |
|                 | 9   | Other direct expenses                            |                            |                        |                       | 90,454.                    |  |  |  |
|                 | 10  | Direct expense summary. Add lines 4 through      |                            |                        | <b>•</b>              | 90,454.                    |  |  |  |
|                 | 11  | Net income summary. Subtract line 10 from li     |                            |                        | _                     | -90,454.                   |  |  |  |
| Pa              | ırt I   | <b>II Gaming.</b> Complete if the organization   | answered "Yes" on Form     | 990, Part IV, line 19, | or reported more than |                            |  |  |  |
|                 |   | \$15,000 on Form 990-EZ, line 6a.                | 1                          |                        |                       |                            |  |  |  |
| Φ               |   |  | (a) Bingo                  | (b) Pull tabs/instant  | (c) Other gaming      | (d) Total gaming (add      |  |  |  |
| Revenue         |   |  |                            | bingo/progressive bing | 0                     | col. (a) through col. (c)) |  |  |  |
| Вè              | _   |  |                            |                        |                       |                            |  |  |  |
|                 | 1   | Gross revenue                                    |                            |                        |                       |                            |  |  |  |
| ses             | 2   | Cash prizes                                      |                            |                        |                       |                            |  |  |  |
| Expenses        | 3   | Noncash prizes                                   |                            |                        |                       |                            |  |  |  |
| Direct          | 4   | Rent/facility costs                              |                            |                        |                       |                            |  |  |  |
|                 | 5   | Other direct expenses                            |                            |                        |                       |                            |  |  |  |
|                 |   | Voluntaer Johan                                  | Yes %                      |                        | % Yes %               |                            |  |  |  |
|                 | О   | Volunteer labor                                  | L No                       | No                     | No                    |                            |  |  |  |
|                 | 7   | Direct expense summary. Add lines 2 through      | n 5 in column (d)          |                        | <b>&gt;</b>           |                            |  |  |  |
|                 | 8   | Net gaming income summary. Subtract line 7       | from line 1, column (d)    |                        | <b>&gt;</b>           |                            |  |  |  |
|                 |   |  |                            |                        |                       |                            |  |  |  |
| 9               | Ent   | ter the state(s) in which the organization condu | ıcts gaming activities:    |                        |                       |                            |  |  |  |
| a               | ls t  | he organization licensed to conduct gaming a     | ctivities in each of these | states?                |                       | Yes No                     |  |  |  |
| b               | ) If "  | No," explain:                                    |                            |                        |                       |                            |  |  |  |
|                 |   |  |                            |                        |                       |                            |  |  |  |
| <b>ء</b> د      |   |  |                            |                        |                       |                            |  |  |  |
|                 |   | ere any of the organization's gaming licenses re |                            |                        |                       | Yes No                     |  |  |  |
| r               | ) IT "  | Yes," explain:                                   |                            |                        |                       |                            |  |  |  |
|                 |   |  |                            |                        |                       |                            |  |  |  |
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| 1320            | 32 10   | -21-21   |                            |                        | Sche                  | edule G (Form 990) 2021    |  |  |  |

| Sch | nedule G (Form 990) 2021 ARMED SERVICES YMCA OF THE USA 30   | 6-3274346          | Page <b>3</b> |
|-----|--|--------------------|---------------|
| 11  | Does the organization conduct gaming activities with nonmembers?   | Yes                | No No         |
|     | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed      |                    |               |
|     | to administer charitable gaming?   | Yes                | No            |
| 40  |  | 103                |               |
|     | Indicate the percentage of gaming activity conducted in:   |                    |               |
|     | a The organization's facility  |                    | %             |
|     | n outside facility   | 13b                | %             |
| 14  | Enter the name and address of the person who prepares the organization's gaming/special events books and records:          |                    |               |
|     | Name ►   |                    |               |
|     | Address  |                    |               |
| 15a | a Does the organization have a contract with a third party from whom the organization receives gaming revenue?             | Yes                | ☐ No          |
| k   | o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount                            |                    |               |
|     | of gaming revenue retained by the third party >\$  |                    |               |
|     | If "Yes," enter name and address of the third party:   |                    |               |
|     | 7 1 1 1 5 5 7 1 1 1 1 1 1 1 1 1 1 1 1 1  |                    |               |
|     | Name   |                    |               |
|     | Address  |                    |               |
| 16  | Gaming manager information:  |                    |               |
|     | Name ►   |                    |               |
|     | Gaming manager compensation ▶ \$   |                    |               |
|     | Description of services provided ▶   |                    |               |
|     |  |                    |               |
|     | ☐ Director/officer ☐ Employee ☐ Independent contractor   |                    |               |
|     |  |                    |               |
| 17  | Mandatory distributions:   |                    |               |
| a   | a Is the organization required under state law to make charitable distributions from the gaming proceeds to                |                    |               |
|     | retain the state gaming license?   | Yes                | L No          |
| k   | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the | )                  |               |
|     | organization's own exempt activities during the tax year > \$  |                    |               |
| Pa  | Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and                 | Part III. lines 9. | 9b. 10b.      |
|     | 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.                           | ,,,                | ,,            |
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| Schedule G | (Form 990) ARMED                          | SERVICES   | S YMC | A OF T | HE USA |      |      | 36-327 | 4346 | Page 4 |
|------------|---|------------|-------|--------|--------|------|------|--------|------|--------|
| Part IV    | (Form 990) ARMED Supplemental Information | (continued | /)    |        |        |      |      |        |      |        |
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#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

| Name of the organization  ARMED SERVICE   | Employer identification number 36-3274346 |                                    |                          |                                  |  |                                       |                                    |
|---|---|------------------------------------|--------------------------|----------------------------------|--|---------------------------------------|------------------------------------|
| Part I General Information on Grants a  |   | USA                                |                          |                                  |  |                                       | 30-3274340                         |
| Does the organization maintain records to criteria used to award the grants or assis     Describe in Part IV the organization's pro | to substantiate the                       |                                    |                          |                                  |  |                                       |                                    |
| Part II Grants and Other Assistance to recipient that received more than S  | Domestic Organia                          | zations and Domesti                | c Governments. C         | omplete if the orga              | anization answered "\  | es" on Form 990, Par                  | IV, line 21, for any               |
| (a) Name and address of organization or government  | (b) EIN                                   | (c) IRC section<br>(if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of<br>valuation (book,<br>FMV, appraisal,<br>other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| ARMED SERVICES YMCA OF ALASKA<br>P.O. BOX 6272<br>ELMENDORF AFB, AK 99506   | 92-0016680                                | 501(C)(3)                          | 186,185.                 | 0.                               |  |                                       | PROGRAM SUPPORT                    |
| EL PASO ASYMCA<br>7060 COMINGTON ST.<br>EL PASO, TX 79930   | 74-1146782                                | 501(C)(3)                          | 107,280.                 | 0.                               |  |                                       | PROGRAM SUPPORT                    |
| FORT BRAGG/POPE AFB ASYMCA<br>208 THORNCLIFF DRIVE<br>FAYETTEVILLE, NC 28303  | 56-2159770                                | 501(C)(3)                          | 131,596.                 | 0.                               |  |                                       | PROGRAM SUPPORT                    |
| KILLEEN ASYMCA<br>415 N. 8TH ST.<br>KILLEEN, TX 76541   | 74-1902832                                | 501(C)(3)                          | 132,177.                 | 0.                               |  |                                       | PROGRAM SUPPORT                    |
| LAWTON ASYMCA<br>201 SOUTH 4TH STREET<br>LAWTON, OK 73501   | 73-0583931                                | 501(C)(3)                          | 49,562.                  | 0.                               |  |                                       | PROGRAM SUPPORT                    |
| CAMP PENDELTON ASYMCA BOX 555028, BUILDING 16144 CAMP PENDLETON, CA 92055   | 95-2486118                                | 501(C)(3)                          | 103,927.                 | 0.                               |  |                                       | PROGRAM SUPPORT                    |
| 2 Enter total number of section 501(c)(3) a  3 Enter total number of other organization:  |   |                                    | ne line 1 table          |                                  |  |                                       | 25.                                |

| Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) |                |                               |                          |                                  |  |  |                                    |
|--|----------------|-------------------------------|--------------------------|----------------------------------|--|--|------------------------------------|
| (a) Name and address of organization or government   | <b>(b)</b> EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| HAMPTON ROADS REGIONAL ASYMCA  |                |                               |                          |                                  |  |  |                                    |
| 1465 LAKESIDE ROAD   |                |                               |                          |                                  |  |  |                                    |
| VIRGINIA BEACH, VA 23455   | 54-0525308     | 501(C)(3)                     | 273,965.                 | 0.                               |  |  | PROGRAM SUPPORT                    |
| PULASKI COUNTY ASYMCA(FT<br>LEONARDWD) - P.O. BOX 350 (29<br>YOUNG ST) - FT. LEONARD WOOD, MO  |                |                               |                          |                                  |  |  |                                    |
| 65473  | 43-1418023     | 501(C)(3)                     | 100,222.                 | 0.                               |  |  | PROGRAM SUPPORT                    |
| FT CAMPBELL BRANCH<br>P.O. BOX 629<br>FORT CAMPBELL, KY 42223  | 62-0491361     | 501(C)(3)                     | 144,140.                 | 0.                               |  |  | PROGRAM SUPPORT                    |
|  |                |                               |                          |                                  |  |  |                                    |
| SAN DIEGO BRANCH   |                |                               |                          |                                  |  |  |                                    |
| 3293 SANTO ROAD  | 05.4650500     | 504 (5) (2)                   | 400.060                  |                                  |  |  |                                    |
| SAN DIEGO, CA 92124  | 95-1679700     | 501(C)(3)                     | 400,963.                 | 0.                               |  |  | PROGRAM SUPPORT                    |
| TWENTYNINE PALMS ASYMCA P.O. BOX 6002, BUILDING 696  |                |                               |                          |                                  |  |  |                                    |
| TWENTYNINE PALMS, CA 92278   | 91-1883458     | 501(C)(3)                     | 189,284.                 | 0.                               |  |  | PROGRAM SUPPORT                    |
| HONOLULU ASYMCA P.O. BOX 29333 HONOLULU, HI 96820  | 99-0075037     | 501(C)(3)                     | 469,759.                 | 0.                               |  |  | PROGRAM SUPPORT                    |
|  |                |                               |                          |                                  |  |  |                                    |
| YMCA OF THE PIKES PEAK REGION  |                |                               |                          |                                  |  |  |                                    |
| 2190 JET WING DRIVE  |                |                               |                          |                                  |  |  |                                    |
| COLORADO SPRINGS, CO 80916   | 84-0404266     | 501(C)(3)                     | 13,833.                  | 0.                               |  |  | PROGRAM SUPPORT                    |
| LIBERTY COUNTY ARMED SERVICES YMCA   |                |                               |                          |                                  |  |  |                                    |
| 201 MARY LOU DRIVE   |                |                               |                          |                                  |  |  |                                    |
| HINESVILLE, GA 31313   | 58-0603160     | 501(C)(3)                     | 24,000.                  | 0.                               |  |  | PROGRAM SUPPORT                    |
|  |                |                               | ·                        |                                  |  |  |                                    |
| WATERTOWN FAMILY YMCA  |                |                               |                          |                                  |  |  |                                    |
| 119 WASHINGTON ST.   |                |                               |                          |                                  |  |  |                                    |
| WATERTOWN, NY 13601  | 15-0559207     | 501(C)(3)                     | 43,059.                  | 0.                               |  |  | PROGRAM SUPPORT                    |

| Part II Continuation of Grants and Other           | Assistance to Dor | mestic Organizations          | and Domestic Go          | vernments (Sch                   | edule I (Form 990), Pa   | ırt II.)                               |                                    |
|--|-------------------|-------------------------------|--------------------------|----------------------------------|--|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN           | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| EAST CAROLINA YMCA                                 |                   |                               |                          |                                  |  |  |                                    |
| 100 YMCA LN  |                   |                               |                          |                                  |  |  |                                    |
| NEW BERN, NC 28560                                 | 58-1402035        | 501(C)(3)                     | 49,750.                  | 0.                               |  |  | PROGRAM SUPPORT                    |
| VOLUSIA FLAGLER FAMILY YMCA                        |                   |                               |                          |                                  |  |  |                                    |
| 761 E INTERNATIONAL SPEEDWAY BLVD                  |                   |                               |                          |                                  |  |  |                                    |
| DELAND, FL 32724                                   | 59-3284968        | 501(C)(3)                     | 10,500.                  | 0.                               |  |  | PROGRAM SUPPORT                    |
| YMCA OF GREATER OKLAHOMA                           |                   |                               |                          |                                  |  |  |                                    |
| 500 NORTH BROADWAY, SUITE 500                      |                   |                               |                          |                                  |  |  |                                    |
| OKLAHOMA CITY, OK 73102                            | 73-0579270        | 501(C)(3)                     | 15,000.                  | 0.                               |  |  | PROGRAM SUPPORT                    |
|  |                   |                               |                          |                                  |  |  |                                    |
| EL CAMINO BRANCH                                   |                   |                               |                          |                                  |  |  |                                    |
| 2400 GENG ROAD, SUITE 120                          |                   |                               |                          |                                  |  |  |                                    |
| PALO ALTO, CA 94303                                | 94-1156318        | 501(C)(3)                     | 7,500.                   | 0.                               |  |  | PROGRAM SUPPORT                    |
| VINCA OF FLORIDA'S FIRST GOAGE                     |                   |                               |                          |                                  |  |  |                                    |
| YMCA OF FLORIDA'S FIRST COAST 40 E. ADAMS STREET   |                   |                               |                          |                                  |  |  |                                    |
| JACKSONVILLE, FL 32202                             | 59-0638514        | 501/C)/3)                     | 15,112.                  | 0.                               |  |  | PROGRAM SUPPORT                    |
| UACKSONVILLE, FL 32202                             | 39-0030314        | 501(0)(3)                     | 13,112.                  | 0.                               |  |  | FROGRAM SUFFORT                    |
| YMCA OF GREATER ROCHESTER                          |                   |                               |                          |                                  |  |  |                                    |
| 444 E MAIN ST                                      |                   |                               |                          |                                  |  |  |                                    |
| ROCHESTER, NY 14604                                | 16-0743242        | 501(C)(3)                     | 10,200.                  | 0.                               |  |  | PROGRAM SUPPORT                    |
|  |                   |                               |                          |                                  |  |  |                                    |
| YMCA OF METROPOLITAN FORT WORTH                    |                   |                               |                          |                                  |  |  |                                    |
| 512 LAMAR, SUITE 400                               |                   |                               |                          | _                                |  |  |                                    |
| FORT WORTH, TX 76102                               | 75-0827471        | 501(C)(3)                     | 25,000.                  | 0.                               |  |  | PROGRAM SUPPORT                    |
| GOLDEN STATE YMCA                                  |                   |                               |                          |                                  |  |  |                                    |
| 320 N AKERS ST                                     |                   |                               |                          |                                  |  |  |                                    |
| VISALIA, CA 92291                                  | 94-1459198        | 501(C)(3)                     | 12,000.                  | 0.                               |  |  | PROGRAM SUPPORT                    |
|  |                   |                               |                          | <u> </u>                         |  |  |                                    |
| SOUTHERN AZ TUCSON YMCA                            |                   |                               |                          |                                  |  |  |                                    |
| 60 W ALAMEDA ST                                    |                   |                               |                          |                                  |  |  |                                    |
| TUCSON, AZ 85702                                   | 86-0101237        | 501(C)(3)                     | 11,180.                  | 0.                               |  |  | PROGRAM SUPPORT                    |

| Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) |            |                               |                          |  |  |  |                                    |
|--|------------|-------------------------------|--------------------------|--|--|--|------------------------------------|
| (a) Name and address of organization or government   | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of<br>noncash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| YMCA OF MIDDLE TENNESSEE 1000 CHURCH ST  |            |                               |                          |  |  |  |                                    |
| NASHVILLE, TN 37203  | 62-0476243 | 501(C)(3)                     | 5,225.                   | 0.                                     |  |  | PROGRAM SUPPORT                    |
|  |            |                               |                          |  |  |  |                                    |
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| (a) Type of grant or assistance   | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-<br>cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |  |  |  |
|---|--------------------------|--------------------------|---------------------------------------|---|---------------------------------------|--|--|--|
|   |                          |                          |                                       |   |                                       |  |  |  |
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|   |                          |                          |                                       |   |                                       |  |  |  |
| Part IV Supplemental Information. Provide the information req               | uired in Part I, lin     | ne 2; Part III, column   | (b); and any other ac                 | dditional information.                                |                                       |  |  |  |
| PART I, LINE 2:   |                          |                          |                                       |   |                                       |  |  |  |
| PROGRAM FUNDING AWARDED TO THE BRANCHES AND AFFILIATES ARE MONITORED BY OUR |                          |                          |                                       |   |                                       |  |  |  |
| CFO AND COO VIA OUR ACCOUNTING SYSTEM INTACCT AS WELL AS PROGRESS REPORTS   |                          |                          |                                       |   |                                       |  |  |  |
| SUBMITTED TO HQ ON A MONTHLY/QUARTERLY BASIS. THE CEO AND THE BOARD         |                          |                          |                                       |   |                                       |  |  |  |
| APPROVE THE ANNUAL BUDGET THAT CONTAINS THE GRANT AWARDS TO THE BRANCHES    |                          |                          |                                       |   |                                       |  |  |  |
| -   |                          |                          |                                       |   |                                       |  |  |  |

AND THE AFFILIATES.

#### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

ARMED SERVICES YMCA OF THE USA

Employer identification number 36-3274346

| Pa | art I Questions Regarding Compensation   |    |     |    |
|----|--|----|-----|----|
|    |  |    | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,   |    |     |    |
|    | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.   |    |     |    |
|    | First-class or charter travel Housing allowance or residence for personal use  |    |     |    |
|    | Travel for companions Payments for business use of personal residence  |    |     |    |
|    | Tax indemnification and gross-up payments  Health or social club dues or initiation fees   |    |     |    |
|    | Discretionary spending account Personal services (such as maid, chauffeur, chef)   |    |     |    |
|    |  |    |     |    |
| b  | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or  |    |     |    |
|    | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain   | 1b |     |    |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,   |    |     |    |
|    | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?  | 2  |     |    |
|    | ,  |    |     |    |
| 3  | Indicate which, if any, of the following the organization used to establish the compensation of the organization's   |    |     |    |
|    | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to   |    |     |    |
|    | establish compensation of the CEO/Executive Director, but explain in Part III.   |    |     |    |
|    | X Compensation committee Written employment contract   |    |     |    |
|    | Independent compensation consultant  X Compensation survey or study  |    |     |    |
|    | X Form 990 of other organizations  X Approval by the board or compensation committee   |    |     |    |
|    | To the board of other organizations  |    |     |    |
| 4  | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing   |    |     |    |
| •  | organization or a related organization:  |    |     |    |
| a  | Provide a consequence of a sector of a control of a sector of a se | 4a |     | Х  |
|    |  | 4b |     | Х  |
|    | Deficients in a second for a se | 4c |     | Х  |
| ·  | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.  | 70 |     |    |
|    | The second any of lines 44.0, list the persons and provide the applicable amounts for each item in art in.   |    |     |    |
|    | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.   |    |     |    |
| 5  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation  |    |     |    |
| J  | contingent on the revenues of:   |    |     |    |
| a  | The organization?  | 5a |     | Х  |
|    |  | 5b |     | Х  |
| J  | Any related organization?  If "Yes" on line 5a or 5b, describe in Part III.  | 35 |     |    |
| 6  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation  |    |     |    |
| Ü  | contingent on the net earnings of:   |    |     |    |
| a  |  | 6a |     | Х  |
|    | The organization? Any related organization?  | 6b |     | Х  |
|    | If "Yes" on line 6a or 6b, describe in Part III.   | OD |     |    |
| 7  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments   |    |     |    |
| '  | not described on lines 5 and 6? If "Yes," describe in Part III   | 7  | х   |    |
| 8  | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the  |    |     |    |
| 0  | Salida and the American deposits of the Deposit Service FO. 4050 4/2//000 If IIV/ce III deposits in Dept III   | 8  |     | Х  |
| ۵  |  |    |     |    |
| 9  | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in   | a  |     |    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title           |      | (B) Breakdown of W       | /-2 and/or 1099-MIS0 compensation   | C and/or 1099-NEC                   | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns<br>(B)(i)-(D) | (F) Compensation in column (B)            |
|------------------------------|------|--------------------------|-------------------------------------|-------------------------------------|-----------------------------------|-------------------------|------------------------------------|---|
|                              |      | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation                      |                         |                                    | reported as deferred<br>on prior Form 990 |
| (1) WILLIAM FRENCH           | (i)  | 275,598.                 | 0.                                  | 1,980.                              | 34,200.                           | 842.                    | 312,620.                           | 0.  |
| PRESIDENT/CEO                | (ii) | 0.                       | 0.                                  | 0.                                  | 0.                                | 0.                      | 0.                                 | 0.  |
| (2) DONALD KANDEL            | (i)  | 204,095.                 | 0.                                  | 3,810.                              | 27,784.                           | 4,241.                  | 239,930.                           | 0.  |
| CFO AND CAO                  | (ii) | 0.                       | 0.                                  | 0.                                  | 0.                                | 0.                      | 0.                                 | 0.  |
| (3) DORENE OCAMB             | (i)  | 181,173.                 | 0.                                  | 290.                                | 0.                                | 21,780.                 | 203,243.                           | 0.  |
| CHIEF DEVELOPMENT CENTER     | (ii) | 0.                       | 0.                                  | 0.                                  | 0.                                | 0.                      | 0.                                 | 0.  |
| (4) CHRISTOPHER HALEY        | (i)  | 163,069.                 | 0.                                  | 1,533.                              | 22,031.                           | 939.                    | 187,572.                           | 0.  |
| CHIEF OF STAFF               | (ii) | 0.                       | 0.                                  | 0.                                  | 0.                                | 0.                      | 0.                                 | 0.  |
| (5) CHARLES WILLIAMS         | (i)  | 169,661.                 | 0.                                  | 1,048.                              | 8,240.                            | 424.                    | 179,373.                           | 0.  |
| COO & CHIEF PROGRAMS OFFICER | (ii) | 0.                       | 0.                                  | 0.                                  | 0.                                | 0.                      | 0.                                 | 0.  |
|                              | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (i)  |                          |                                     |                                     |                                   |                         |                                    |   |
|                              | (ii) |                          |                                     |                                     |                                   |                         |                                    |   |

| Part III   Supplemental Information  |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
| PART I, LINE 7:  |
| EMPLOYEES LISTED IN PART VII RECEIVED PERFORMANCE BASED BONUSES.   |
|  |
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#### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **Employer identification number** ARMED SERVICES YMCA OF THE USA 36-3274346

| rai | LI      | Types        | of Froperty                           |                               |   |   |                   |         |     |    |
|-----|---------|--------------|---------------------------------------|-------------------------------|---|---|-------------------|---------|-----|----|
|     |         |              |                                       | (a)<br>Check if<br>applicable | (b)<br>Number of<br>contributions or<br>items contributed | (c)<br>Noncash contribution<br>amounts reported of<br>Form 990, Part VIII, line | noncash contribu  | etermin | •   | S  |
| 1   | Art - \ | Works of     | art                                   |                               |   |   |                   |         |     |    |
| 2   |         |              | treasures                             |                               |   |   |                   |         |     |    |
| 3   |         |              | interests                             |                               |   |   |                   |         |     |    |
| 4   |         |              | blications                            |                               |   |   |                   |         |     |    |
| 5   |         |              | ousehold goods                        |                               |   |   |                   |         |     |    |
| 6   |         |              | vehicles                              |                               |   |   |                   |         |     |    |
| 7   |         |              | nes                                   |                               |   |   |                   |         |     |    |
| 8   |         |              | perty                                 |                               |   |   |                   |         |     |    |
| 9   |         |              | olicly traded                         | Х                             | 2   | 15,4  | 173. MARKET VALUE |         |     |    |
| 10  |         |              | sely held stock                       |                               |   |   |                   |         |     |    |
| 11  |         |              | tnership, LLC, or                     |                               |   |   |                   |         |     |    |
|     |         |              |                                       |                               |   |   |                   |         |     |    |
| 12  |         |              | scellaneous                           |                               |   |   |                   |         |     |    |
| 13  |         |              | ervation contribution -               |                               |   |   |                   |         |     |    |
|     | Histo   | ric structu  | ıres                                  |                               |   |   |                   |         |     |    |
| 14  | Quali   | fied cons    | ervation contribution - Other         |                               |   |   |                   |         |     |    |
| 15  | Real    | estate - R   | esidential                            |                               |   |   |                   |         |     |    |
| 16  | Real    | estate - C   | ommercial                             |                               |   |   |                   |         |     |    |
| 17  | Real    | estate - O   | ther                                  |                               |   |   |                   |         |     |    |
| 18  | Colle   | ctibles      |                                       |                               |   |   |                   |         |     |    |
| 19  |         |              |                                       |                               |   |   |                   |         |     |    |
| 20  |         |              | dical supplies                        |                               |   |   |                   |         |     |    |
| 21  | Taxio   | dermy        |                                       |                               |   |   |                   |         |     |    |
| 22  | Histo   | rical artifa | cts                                   |                               |   |   |                   |         |     |    |
| 23  | Scier   | ntific spec  | imens                                 |                               |   |   |                   |         |     |    |
| 24  | Arch    | eological a  | artifacts                             |                               |   |   |                   |         |     |    |
| 25  | Othe    | r 🕨 (        | AIRLINE MILEA )                       | Х                             | 1   | 455,0   | 000.MARKET VALUE  |         |     |    |
| 26  | Othe    | r 🕨 (        | )                                     |                               |   |   |                   |         |     |    |
| 27  | Othe    | r 🕨 (        | )                                     |                               |   |   |                   |         |     |    |
| 28  | Othe    | r 🕨 (        | )                                     |                               |   |   |                   |         |     |    |
| 29  |         |              | ms 8283 received by the organiz       | -                             | •   |   |                   |         |     |    |
|     | for w   | hich the c   | rganization completed Form 828        | 33, Part V, D                 | onee Acknowledge  | ement <b>29</b>   |                   |         | 0   |    |
|     |         |              |                                       |                               |   |   |                   |         | Yes | No |
| 30a | Durin   | ng the yea   | r, did the organization receive by    | / contributio                 | n any property rep  | orted in Part I, lines 1 th   | rough 28, that it |         |     |    |
|     | must    | hold for a   | at least three years from the date    | of the initia                 | l contribution, and                                       | which isn't required to   | be used for       |         |     |    |
|     | exem    | npt purpos   | ses for the entire holding period?    |                               |   |   |                   | 30a     |     | X  |
| b   |         | -            | be the arrangement in Part II.        |                               |   |   |                   |         |     |    |
| 31  |         | •            | nization have a gift acceptance p     | •                             | •   | •   |                   | 31      | Х   |    |
| 32a |         | •            | nization hire or use third parties of | or related or                 | ganizations to solid                                      | cit, process, or sell nonc  | cash              |         |     |    |
|     |         | ributions?   |                                       |                               |   |   |                   | 32a     |     | X  |
|     |         |              | be in Part II.                        |                               |   |   |                   |         |     |    |
| 33  |         | -            | ion didn't report an amount in co     | olumn (c) foi                 | r a type of property                                      | for which column (a) is   | checked,          |         |     |    |
|     | desc    | ribe in Paı  | t II.                                 |                               |   |   |                   |         |     |    |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2021

### **SCHEDULE 0** (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

ARMED SERVICES YMCA OF THE USA

**Employer identification number** 36-3274346

| FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:      |
|---|
| BODY THROUGH PROGRAMS RELEVANT TO THE UNIQUE CHALLENGE OF MILITARY  |
| LIFE.   |
|   |
| FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:       |
| - PARENT & ME CLASSES   |
| - CHILDREN'S PLAYGROUNDS  |
| - WELLNESS PROGRAMS   |
| - CHILD ABUSE PREVENTION  |
| - PARENTING WORKSHOPS   |
| - INFANT CAR SEAT LOAN  |
|   |
| PROGRAMS AND SUPPORT FOR MILITARY MEMBERS, SPOUSES AND FAMILIES     |
| - OPERATION KID COMFORT   |
| - CAMPING (DAY & RESIDENT)  |
| - WOUNDED WARRIOR SUPPORT   |
|   |
| FEW PEOPLE OUTSIDE OF MILITARY FAMILIES CAN IMAGINE THE STRAIN OF   |
| WORRYING ABOUT A SERVICE HUSBAND OR WIFE, ESPECIALLY ONE WHO IS     |
| DEPLOYED. A VAST ARRAY OF ASYMCA PROGRAMS HELP SPOUSES OF           |
| JUNIOR-ENLISTED LEARN LIFE SKILLS, CARE FOR CHILDREN, AND EVEN MAKE |
| ENDS MEET. LOCAL PROGRAMS INCLUDE:                                  |
| - SPOUSE SUPPORT AND CRAFT GROUPS                                   |
| - SEPARATE BUT TOGETHER   |
| - COUPLES NIGHT   |
| - ENLISTED WIVES CLUB   |

Schedule O (Form 990) 2021 Page 2 Name of the organization **Employer identification number** ARMED SERVICES YMCA OF THE USA 36-3274346 - HOLIDAY DINNERS AND DANCES ACTIVE DUTY PREGNANCY CLASSES - LATE NIGHT RECREATIONAL ACTIVITIES - PARENTING WORKSHOPS FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: - HEALTHY KIDS DAYS - ROBOTICS CAMP TEEN LEADERSHIP TRAINING EDUCATIONAL ASSISTANCE PROGRAMS - TUITION ASSISTANCE - AFTER SCHOOL ENRICHMENT - COMPUTER CLASSES - ABCS AND 123S - GENERAL EDUCATION DIPLOMA ENGLISH AS SECOND LANGUAGE

NATIONALLY, ONE OF ASYMCA'S KEYSTONE PROGRAMS IS OPERATION HERO, A

PROGRAM THAT AIDS CHILDREN FROM SIX TO 12 YEARS OF AGE WHO ARE

EXPERIENCING TEMPORARY DIFFICULTY IN SCHOOL, BOTH SOCIALLY AND

ACADEMICALLY, OFTEN THESE DIFFICULTIES ARE CAUSED BY FREQUENT MOVES AND

FAMILY DISRUPTION DUE TO DEPLOYMENTS. REFERRED BY TEACHERS, PARENTS, OR

SCHOOL OFFICIALS, THE SEMESTER-LONG PROGRAM PROVIDES AFTER-SCHOOL

TUTORING AND MENTORING ASSISTANCE IN A SMALL GROUP WITH CERTIFIED

TEACHERS. OPERATION HERO FACILITATES A POSITIVE ENVIRONMENT, ENCOURAGES

RESPONSIBLE BEHAVIOR, AND GETS CHILDREN BACK ON TRACK IN SCHOOL, BOTH

ACADEMICALLY AND SOCIALLY. MORE THAN 2,000 STUDENTS PER YEAR

| Name of the organization  ARMED SERVICES YMCA OF THE USA               | Employer identification number 36-3274346 |
|--|---|
| PARTICIPATE IN OPERATION HERO.   |   |
|  |   |
| FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:                   |   |
| OTHER PROGRAMS:  |   |
| HEALTH CARE ASSISTANCE, RECREATIONAL, RESIDENCE AND AWARDS             |   |
| ASYMCA PROVIDES SUPPLEMENTAL HEALTHCARE AND MEDICAL ASSISTANCE TO      |   |
| JUNIOR-ENLISTED MILITARY PERSONNEL AND THEIR FAMILIES, RANGING FROM    |   |
| FINANCIAL ASSISTANCE FOR EYEGLASSES TO CHILD WATCH SO THAT MOMS AND    |   |
| DADS CAN ATTEND MEDICAL APPOINTMENTS. ASYMCA EVEN OFFERS NON-MEDICAL   |   |
| ADVICE AND ASSISTANCE ON THE BASE TO MILITARY SPOUSES NEEDING          |   |
| INFORMATION ABOUT INFANT CHILDCARE. PROGRAMS OFFERED AT LOCAL BRANCHES |   |
| INCLUDE:   |   |
| - RECREATION THERAPY   |   |
| - VOLUNTEERS IN PEDIATRICS   |   |
| - INFANT IMMUNIZATION FOLLOW-UP  |   |
| - CHILDREN'S PRE-OPERATING PROGRAM                                     |   |
| - NEONATAL INTENSIVE CARE REUNION                                      |   |
| - SUPPORT GROUPS FOR PARENTS WITH CHILDREN OF SPECIAL NEEDS            |   |
| - HEALING HEARTS   |   |
| - AQUACISE (AQUATICS PROGRAM)  |   |
| - BREAST CANCER AWARENESS GROUP  |   |
| - ACTIVE DUTY PREGNANCY CLASSES  |   |
| - RESPITE CARE   |   |
| - CPR TRAINING/FIRST AID   |   |
| - BABY BUNDLES   |   |
|  |   |
| ASYMCA KEEPS CHILDREN AND ADULTS ENTERTAINED AND ACTIVE TO BUILD AND   |   |
| MAINTAIN A HEALTHY LIFESTYLE. WE OFFER A VARIETY OF PROGRAMS DESIGNED  |   |

| TO MEET THE SPECIFIC NEEDS OF EACH BRANCH. IN SAN DIEGO, ASYMCA         |  |
|---|--|
|   |  |
| OPERATES A PROGRAM AT THE NAVAL MEDICAL CENTER FOR WOUNDED WARRIORS TO  |  |
| ENJOY RECREATION ACTIVITIES SUCH AS TRIPS WITH GREAT SEATS TO PADRE     |  |
| GAMES, THERAPY DOG VISITATION, AND AQUATICS CLASSES. OUR BRANCH IN      |  |
| TWENTY-NINE PALMS OFFERS ACTIVITIES FOR CHILDREN UNDER FIVE WHILE       |  |
| PARENTS USE BASE FITNESS EQUIPMENT OR ATTEND YOGA CLASSES. OTHER LOCAL  |  |
| BRANCH PROGRAMS INCLUDE:  |  |
| - DANCE CLASSES   |  |
| - TAE KWON DO   |  |
| - PILATES/YOGA  |  |
| - WALKING GROUPS  |  |
| - SELF-WORTH WORKSHOPS  |  |
| - NUTRITION PROGRAM   |  |
| - HEALTHY LIFESTYLES CLASSES  |  |
| - YOUTH SPORTS, CAMPS, AND AQUATICS                                     |  |
| - GOLF TOURNAMENTS  |  |
| - 10K RACES   |  |
| - CERTIFIED AEROBICS CLASSES  |  |
| - ALL SERVICES ENLISTED BASEBALL  |  |
| - KIDS OLYMPICS   |  |
| - SOAP BOX DERBY  |  |
| EXPENSES \$ 308,923. INCLUDING GRANTS OF \$ 128,035. REVENUE \$ 0.      |  |
| FORM 990, PART VI, SECTION B, LINE 11B:                                 |  |
| THE REVIEW IS CONDUCTED IN AUGUST BY THE FINANCE/AUDIT COMMITTEE BEFORE |  |
| THE IRS 990 IS SIGNED BY THE CEO AND SUBMITTED TO THE IRS.              |  |
|   |  |

| Name of the organization  ARMED SERVICES YMCA OF THE USA                    | Employer identification number 36-3274346 |
|---|---|
| MODIFIED AS NECESSARY AND THE PROGRAM DESCRIPTIONS ARE REVIEWED FOR         |   |
| ACCURACY. THE FINANCE/AUDIT COMMITTEES CONDUCTS THIS REVIEW BY EMAIL.       |   |
|   |   |
| THE FINAL REVIEW ASSURES THAT THE IRS 990 NUMBERS AGREE WITH THE AUDITED    |   |
| FINANCIAL NUMBERS IN THE SPECIFIC AREAS OF FUNCTIONAL EXPENSES, EXECUTIVE   |   |
| COMPENSATION AND PROGRAM/MISSION ACCOMPLISHMENT, THAT THE ADMINISTRATIVE    |   |
| AND FUNDRAISING RATIOS FALL WITHIN APPROVED BOARD GUIDANCE, THAT ALL        |   |
| GOVERNANCE AND COMPENSATION QUESTIONS WITHIN THE 990 ARE PROPERLY           |   |
| DOCUMENTED, AND THAT ALL PUBLIC DISCLOSURE DOCUMENTS ARE MADE AVAILABLE TO  |   |
| THE PUBLIC ON THE ASYMCA WEBSITE AND THAT THREE YEARS OF AUDITED FINANCIALS |   |
| AND IRS 990'S ARE POSTED FOR PUBLIC REVIEW. THE FINANCE/AUDIT COMMITTEES    |   |
| THEN BRIEFS THE ENTIRE BOARD OF DIRECTORS ON THEIR REVIEW OF THE CURRENT    |   |
| IRS 990 AND ANY DISCREPANCIES NOTED. COPIES OF THE IRS 990 ARE MADE         |   |
| AVAILABLE TO THE ENTIRE BOARD OF DIRECTORS FOR THEIR PERSONAL REVIEW AND TO |   |
| RESOLVE ANY QUESTIONS THEY MAY HAVE.  |   |
|   |   |
| FORM 990, PART VI, SECTION B, LINE 12C:                                     |   |
| THE ASYMCA CONFLICT OF INTEREST POLICY IS REVIEWED AT THE FALL BOARD        |   |
| MEETING EACH YEAR. DURING THE BOARD MEETING ALL BOARD DIRECTORS MUST        |   |
| COMPLETE AND SIGN THE NEW FORM BEFORE THE MEETING ADJOURNS. THE FORMS ARE   |   |
| REVIEWED AND FILED WITH THE BOARD MINUTES FOR THAT YEAR. ANY BOARD MEMBERS  |   |
| NOT IN ATTENDANCE ARE MAILED A NEW CONFLICT OF INTEREST FORM AND THEY WILL  |   |
| BE CONTACTED FOR AS LONG AS IT TAKES TO GET THE SIGNED FORMS BACK AND       |   |
| FILED. THE KEY MEMBERS OF THE HEADQUARTERS STAFF (CEO, COO AND CFO) AS      |   |
| WELL AS THE BRANCH EXECUTIVE DIRECTORS ARE ALSO REQUIRED TO COMPLETE THE    |   |
| CONFLICT OF INTEREST FORMS.   |   |
|   |   |

| Name of the organization  ARMED SERVICES YMCA OF THE USA                    | Employer identification number 36-3274346 |
|---|---|
| THE CEO'S PAY IS COMPARED AGAINST YMCA ORGANIZATION AND OTHER NON-PROFIT    |   |
| ORGANIZATIONS OF SIMILAR SIZE AND SCOPE, TABULATES THE DATA AND CREATES A   |   |
| BOARD RECOMMENDATION FOR THE COMPENSATION COMMITTEE.                        |   |
|   |   |
| THE COMPENSATION COMMITTEE IS COMPOSED OF THE PAST BOARD CHAIRMAN AND THE   |   |
| EXECUTIVE COMMITTEE AND THEY EACH DO AN INDEPENDENT EVALUATION OF THE CEO   |   |
| BASED ON THE CRITERIA IN HIS EVALUATION FROM THE PREVIOUS YEAR AND HIS      |   |
| GOALS FOR THE NEW YEAR. THESE EVALUATIONS ARE COMPILED INTO ONE DOCUMENT    |   |
| WHICH CONTAINS THE EVALUATION AND THE RECOMMENDATION FOR COMPENSATION FOR   |   |
| THE NEW YEAR.   |   |
|   |   |
| THE COMPENSATION COMMITTEE MEETS AT THE FALL BOARD MEETING EACH YEAR TO     |   |
| REVIEW THE EVALUATIONS, THE COMPENSATION COMPARABILITY DATA AND THEY MAKE   |   |
| THE DETERMINATION THAT THE RECOMMENDED COMPENSATION IS NOT EXCESSIVE. THEY  |   |
| MEET WITHOUT STAFF PRESENT AND REVIEW WITH THE ENTIRE BOARD OF DIRECTORS.   |   |
| ALL COMMITTEE AND BOARD MEMBERS ARE INDEPENDENT.                            |   |
|   |   |
| THE COMPENSATION COMMITTEE MAKES THEIR REPORT TO THE ENTIRE BOARD AND THE   |   |
| BOARD OF DIRECTORS VOTES ON THE EXECUTIVE COMPENSATION PACKAGE AFTER THEY   |   |
| DETERMINE THAT THE COMPENSATION IS NOT EXCESSIVE.                           |   |
| FORM 990, PART VI, SECTION C, LINE 19:                                      |   |
| IT IS THE POLICY OF THE ARMED SERVICES YMCA TO ALLOW PUBLIC ACCESS TO THE   |   |
| ORGANIZATION'S FORM 990 AND THE AUDITED FINANCIAL RECORDS FOR THE MOST      |   |
| CURRENT THREE YEARS. THESE RECORDS ALONG WITH THE ORGANIZATION'S BYLAWS AND |   |
| CONSTITUTION AND CURRENT IRS DETERMINATION LETTER WILL BE MADE AVAILABLE    |   |
| FREE OF CHARGE ON THE ORGANIZATION'S WEBSITE AT WWW.ASYMCA.ORG.             |   |

#### **SCHEDULE R** (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

ARMED SERVICES YMCA OF THE USA

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

**Employer identification number** 

Schedule R (Form 990) 2021

36-3274346

| (a)  Name, address, and EIN (if applicable)  of disregarded entity                      | <b>(b)</b> Primary activity              | (c) Legal domicile (state of foreign country) | (d) Total inco                |                                       | e)<br>ear assets | Direct of                       | (f)<br>controlling<br>ntity | g  |
|---|--|---|-------------------------------|---------------------------------------|------------------|---------------------------------|-----------------------------|--|
|   |  |   |                               |                                       |                  |                                 |                             |  |
|   |  |   |                               |                                       |                  |                                 |                             |  |
|   | _  |   |                               |                                       |                  |                                 |                             |  |
|   |  |   |                               |                                       |                  |                                 |                             |  |
| Part II Identification of Related Tax-Exempt Organiz organizations during the tax year. | ations. Complete if the organization     | n answered "Yes" on Form 990                  | D, Part IV, line 34,          | because it had or                     | ne or more       | related tax-exe                 | mpt                         |  |
| (a)  Name, address, and EIN  of related organization                                    | (b) Primary activity                     | (c) Legal domicile (state or foreign country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if section |                  | (f)<br>ct controlling<br>entity | cont                        | <b>g)</b><br>512(b)(13)<br>rolled<br>tity? |
| THE YOUNG MEN'S CHRISTIAN ASSOCIATION RETIREMENT FUND - 13-5562401, 120 BROADWAY,       | TYPE I SUPPORTING ORGANIZATION PROVIDING |   |                               | 501(c)(3))                            |                  |                                 | Yes                         | No   |
| NEW YORK, NY 10271  | RETIREMENT BENEFITS                      | NEW YORK                                      | 501(C)(3)                     | LINE 12B, II                          | N/A              |                                 |                             | Х  |
|   |  |   |                               |                                       |                  |                                 |                             |  |
|   |  |   |                               |                                       |                  |                                 |                             |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

|           |   | 0   -   -   -   -   -   -   -   -     | IIX/II F 000      | D - + 1) / 1! 0.4   | to a contract the first traction and a contract traction of the contrac |
|-----------|---|---------------------------------------|-------------------|---------------------|--|
| David III | Identification of Related Organizations Taxable as a Partnership. | Complete if the organization answered | "Yes" on Form 990 | , Part IV, line 34, | because it had one or more related   |
|           | organizations treated as a partnership during the tax year.       |                                       |                   |                     |  |

| (a)  | (b)              | (c)                                       | (d)                       | (e)  | (f)                   | (g)                   | (h)                   |                                   | (i)             | (j)                 | (k)   |                             |                         |
|--|------------------|---|---------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------------------|-----------------|---------------------|---|-----------------------------|-------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal<br>domicile<br>(state or<br>foreign | Direct controlling entity | Predominant income<br>(related, unrelated,<br>excluded from tax under<br>sections 512-514) | Share of total income | Share of total income | Share of total income | Share of<br>end-of-year<br>assets | 1               | ortionate<br>tions? | Code V-UBI<br>amount in box<br>20 of Schedule | General of managin partner? | Percentage<br>ownership |
|  |                  | country)                                  |                           | sections 512-514)  |                       | 465515                | Yes                   | No                                | K-1 (Form 1065) | Yes No              | )   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  | -                |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
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|  | -                |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |
|  |                  |   |                           |  |                       |                       |                       |                                   |                 |                     |   |                             |                         |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership |     | tion<br>b)(13)<br>rolled<br>tity? |  |
|--|--------------------------------|--------------------------------------|-------------------------------|---|---------------------------------|--|--------------------------------|-----|-----------------------------------|--|
|  | -                              | country)                             |                               | ,   |                                 |  |                                | Yes | No                                |  |
|  |                                |                                      |                               |   |                                 |  |                                |     |                                   |  |
|  |                                |                                      |                               |   |                                 |  |                                |     |                                   |  |
|  |                                |                                      |                               |   |                                 |  |                                |     |                                   |  |
|  |                                |                                      |                               |   |                                 |  |                                |     |                                   |  |
|  |                                |                                      |                               |   |                                 |  |                                |     |                                   |  |

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

| b            | Gift, grant, or capital contribution to related organization(s)                            |                        |                                |  | 1b         |        | Х    |
|--------------|--|------------------------|--------------------------------|--|------------|--------|------|
| С            | 0.0  |                        |                                |  | 1c         | Х      |      |
| d            | Loans or loan guarantees to or for related organization(s)                                 |                        |                                |  | 1d         |        | X    |
| е            | Loans or loan guarantees by related organization(s)  |                        |                                |  | 1e         |        | Х    |
|              |  |                        |                                |  |            |        |      |
| f            | Dividends from related organization(s)   |                        |                                |  | 1f         |        | X    |
|              | Sale of assets to related organization(s)  |                        |                                |  | 1g         |        | Х    |
| h            | Purchase of assets from related organization(s)  |                        |                                |  | 1h         |        | Х    |
| i            | Exchange of assets with related organization(s)  |                        |                                |  | 1i         |        | Х    |
| j            | Lease of facilities, equipment, or other assets to related organization(s)                 |                        |                                |  | 1j         |        | X    |
|              |  |                        |                                |  |            |        |      |
|              | Lease of facilities, equipment, or other assets from related organization(s)               |                        |                                |  | 1k         |        | X    |
|              | Performance of services or membership or fundraising solicitations for related organ       |                        |                                |  | 11         |        | X    |
|              | Performance of services or membership or fundraising solicitations by related organ        |                        |                                |  | 1m         |        | X    |
| n            | Sharing of facilities, equipment, mailing lists, or other assets with related organization | on(s)                  |                                |  | 1n         |        | Х    |
| 0            | Sharing of paid employees with related organization(s)                                     |                        |                                |  | 10         |        | X    |
|              |  |                        |                                |  |            |        |      |
|              | Reimbursement paid to related organization(s) for expenses                                 |                        |                                |  | <b>1</b> p |        | X    |
| q            | Reimbursement paid by related organization(s) for expenses                                 |                        |                                |  | 1q         |        | X    |
|              |  |                        |                                |  |            |        |      |
|              |  |                        |                                |  | 1r         |        | X    |
|              | Other transfer of cash or property from related organization(s)                            |                        |                                |  | 1s         |        | X    |
| 2            | If the answer to any of the above is "Yes," see the instructions for information on w      | ho must complete th    | nis line, including covered re | elationships and transaction thresholds. |            |        |      |
|              | (a)  | (b)                    | (c)                            | (d)                                      |            |        |      |
|              | Name of related organization   | Transaction type (a-s) | Amount involved                | Method of determining amount inv         | oivea      |        |      |
|              |  | 3,60 (2.0)             |                                |  |            |        |      |
| / <b>4</b> \ |  |                        |                                |  |            |        |      |
| (1)          |  |                        |                                |  |            |        |      |
| (2)          |  |                        |                                |  |            |        |      |
| (2)          |  |                        |                                |  |            |        |      |
| (3)          |  |                        |                                |  |            |        |      |
| (-)          |  |                        |                                |  |            |        |      |
| (4)          |  |                        |                                |  |            |        |      |
| /            |  |                        |                                |  |            |        |      |
| (5)          |  |                        |                                |  |            |        |      |
|              |  |                        |                                |  |            |        |      |
| (6)          |  |                        |                                |  |            |        |      |
|              |  |                        |                                | Calaadula                                | D /F - *** | - 000\ | 0004 |

Page 3

Х

Yes No

1a

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b)<br>Primary activity | (c) Legal domicile (state or foreign | related, unrelated, excluded from tax under sections 512-514) | (e) Are all ners sec. 1(c)(3) rgs.?  (f) Share of total | (g)<br>Share of<br>end-of-year | (h) Disproportionate allocations | Code V-UBI<br>amount in box 20<br>of Schedule K-1<br>(Form 1065) | (j) General of managing partner? | (k) Percentage ownership |
|--------------------------------------|-------------------------|--------------------------------------|---|---|--------------------------------|----------------------------------|--|----------------------------------|--------------------------|
|                                      |                         | country)                             | sections 512-514) Yes   | s No income   | assets                         | Yes No                           | (Form 1065)  | Yes No                           | 1                        |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      | _                       |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      | _                       |                                      |   |   |                                |                                  |  |                                  |                          |
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|                                      | -                       |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  | 1  |                                  |                          |
|                                      | _                       |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      | _                       |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      | _                       |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      | _                       |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      | _                       |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      | -                       |                                      |   |   |                                |                                  |  |                                  |                          |
|                                      |                         | <u> </u>                             |   |   |                                |                                  | Oalaadal   |                                  | 1                        |

#### 2021 DEPRECIATION AND AMORTIZATION REPORT

FORM 990 PAGE 10 990

| Asset<br>No. | Description  | Date<br>Acquired | Method | Life  | C<br>o<br>n<br>v | Unadjusted<br>Cost Or Basis | Bus<br>%<br>Excl | Section 179<br>Expense | Reduction In<br>Basis | Basis For<br>Depreciation | Beginning<br>Accumulated<br>Depreciation | Current<br>Sec 179<br>Expense | Current Year<br>Deduction | Ending<br>Accumulated<br>Depreciation |
|--------------|--|------------------|--------|-------|------------------|-----------------------------|------------------|------------------------|-----------------------|---------------------------|--|-------------------------------|---------------------------|---------------------------------------|
|              | BUILDINGS  |                  |        |       |                  |                             |                  |                        |                       |                           |  |                               |                           |                                       |
| 3            | BUILDINGS AND IMPROVMENTS                            | VARIOUS          | SL     | 39.00 | MM17             | 73,329.                     |                  |                        |                       | 73,329.                   | 105,239.                                 |                               | 10,090.                   | 115,329.                              |
| 4            | LAND   | VARIOUS          | L      |       |                  | 42,000.                     |                  |                        |                       | 42,000.                   |  |                               | 0.                        |                                       |
|              | * 990 PAGE 10 TOTAL<br>BUILDINGS                     |                  |        |       |                  | 115,329.                    |                  |                        |                       | 115,329.                  | 105,239.                                 |                               | 10,090.                   | 115,329.                              |
|              | FURNITURE & FIXTURES                                 |                  |        |       |                  |                             |                  |                        |                       |                           |  |                               |                           |                                       |
| 1            | FURNITURE AND FIXTURES                               | VARIOUS          | 200DB  | 7.00  | НУ17             | 300,109.                    |                  |                        |                       | 300,109.                  | 300,109.                                 |                               | 0.                        | 300,109.                              |
| 5            | VEHICLES * 990 PAGE 10 TOTAL                         | VARIOUS          | 200DB  | 7.00  | НУ17             | 369,916.                    |                  |                        |                       | 369,916.                  | 369,916.                                 |                               | 0.                        | 369,916.                              |
|              | FURNITURE & FIXTURES                                 |                  |        |       |                  | 670,025.                    |                  |                        |                       | 670,025.                  | 670,025.                                 |                               | 0.                        | 670,025.                              |
|              | OTHER  |                  |        |       |                  |                             |                  |                        |                       |                           |  |                               |                           |                                       |
| 2            | LEASEHOLD IMPROVEMENTS                               | VARIOUS          | 200DB  | 10.00 | НУ17             | 1,980.                      |                  |                        |                       | 1,980.                    | 1,980.                                   |                               | 0.                        | 1,980.                                |
|              | * 990 PAGE 10 TOTAL OTHER  * GRAND TOTAL 990 PAGE 10 |                  |        |       |                  | 1,980.                      |                  |                        |                       | 1,980.                    | 1,980.                                   |                               | 0.                        | 1,980.                                |
|              | DEPR   |                  |        |       |                  | 787,334.                    |                  |                        |                       | 787,334.                  | 777,244.                                 |                               | 10,090.                   | 787,334.                              |
|              |  |                  |        |       |                  |                             |                  |                        |                       |                           |  |                               |                           |                                       |
|              |  |                  |        |       |                  |                             |                  |                        |                       |                           |  |                               |                           |                                       |
|              |  |                  |        |       |                  |                             |                  |                        |                       |                           |  |                               |                           |                                       |
|              |  |                  |        |       |                  |                             |                  |                        |                       |                           |  |                               |                           |                                       |
|              |  |                  |        |       |                  |                             |                  |                        |                       |                           |  |                               |                           |                                       |
|              |  |                  |        |       |                  |                             |                  |                        |                       |                           |  |                               |                           |                                       |

<sup>128111 04-01-21</sup> 

<sup>(</sup>D) - Asset disposed

<sup>\*</sup> ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

#### Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) print ARMED SERVICES YMCA OF THE USA 36-3274346 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 14040 CENTRAL LOOP, B return. See instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. WOODBRIDGE, VA 22193 Enter the Return Code for the return that this application is for (file a separate application for each return) 1 **Application** Return **Application** Return Is For Is For Code Code Form 1041-A Form 990 or Form 990-EZ 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) 07 STEPHEN BROWN, CONTROLLER The books are in the care of ▶ 14040 CENTRAL LOOP, B - WOODBRIDGE, VA 22193 Telephone No. ▶ (571) 932-3208 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 🦳 and attach a list with the names and TINs of all members the extension is for. NOVEMBER 15, 2022 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: X calendar year 2021 or , and ending Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 0. Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

instructions

#### \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

| Α                   | For th                     | e 2021 calendar year, or tax year beginning and en   | naing      |                             |                 |                             |
|---------------------|----------------------------|--|------------|-----------------------------|-----------------|-----------------------------|
| В                   | Check if applicab          | C Name of organization   |            | D Employer ide              | ntifica         | ation number                |
| _                   | — Addre                    | ARMED SERVICES IMCA OF THE USA   |            |                             |                 |                             |
| F                   | ]chan@<br>Name             | ge GROOF RETORN  |            | 91-1883                     | 166             |                             |
| F                   | chano<br>Initial           |  | oom/quita  |                             |                 |                             |
| F                   | returr<br>Final            | 14040 CENTRAL LOOP SHITE B   | oom/suite  | E Telephone nu<br>(571) 932 |                 | 8                           |
|                     | —lreturr<br>termii<br>ated |  |            | G Gross receipts \$         |                 | 19,125,798.                 |
|                     | Amer                       | ided MOODBRIDGE VA 22102   |            | H(a) Is this a gro          | un ret          |                             |
| F                   | Appli                      | ·  |            | for subordir                |                 |                             |
|                     | pendi                      | SAME AS C ABOVE  |            | H(b) Are all subordin       |                 |                             |
| $\overline{\Gamma}$ | Tax-ex                     | tempt status: $\boxed{X}$ 501(c)(3) $\boxed{}$ 501(c) ( ) $\boxed{}$ (insert no.) $\boxed{}$ 4947(a)(1) or   | 527        |                             |                 | st. See instructions        |
|                     |                            | ite: WWW.ASYMCA.ORG  |            | 1                           |                 | number ▶ 9372               |
| K                   | Form o                     | f organization: X Corporation Trust Association Other  | L Year     | of formation: 1983          |                 | State of legal domicile: IL |
|                     | art I                      | Summary  | ·          |                             |                 |                             |
| 4                   | 1                          | Briefly describe the organization's mission or most significant activities: THE MISS   | SION OF    | THE ARMED                   |                 |                             |
| Governance          |                            | SERVICES YMCA OF THE USA- SEE SCH. O FOR CONTINUATION  |            |                             |                 |                             |
| rna                 | 2                          | Check this box  if the organization discontinued its operations or disposed  | d of more  | than 25% of its ne          | t asse          | ts.                         |
| ove                 | 3                          |  |            |                             | 3               | 169                         |
| ري<br>د             | 4                          | Number of independent voting members of the governing body (Part VI, line 1b)  |            |                             | 4               | 169                         |
| es 2                | 5                          | Total number of individuals employed in calendar year 2021 (Part V, line 2a)   |            |                             | 5               | 610                         |
| ΞΞ.                 | 6                          | Total number of volunteers (estimate if necessary)   |            |                             | 6               | 5000                        |
| Activities &        | 7 a                        | Total unrelated business revenue from Part VIII, column (C), line 12   |            |                             | 7a              | 55,732.                     |
|                     | b                          | Net unrelated business taxable income from Form 990-T, Part I, line 11   | ·····      |                             | 7b              | 54,080.                     |
|                     |                            | 2  |            | Prior Year                  | 2.2             | Current Year                |
| e                   | 8                          | Contributions and grants (Part VIII, line 1h)  |            | 9,578,1<br>4,784,0          |                 | 10,108,268.                 |
| Revenue             | 9                          | Program service revenue (Part VIII, line 2g)   |            | 4,784,0                     |                 | 6,622,159.                  |
| Be                  | 10                         | Investment income (Part VIII, column (A), lines 3, 4, and 7d)  | 868.6      |                             | 815,442.        |                             |
|                     | 11                         | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   |            | 15,657,5                    |                 | 17,907,799.                 |
|                     | 12                         | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)   |            | 15,057,5                    | 0.              | 17,307,733.                 |
|                     | 13                         | Grants and similar amounts paid (Part IX, column (A), lines 1-3)  Benefits paid to or for members (Part IX, column (A), line 4)                                  |            |                             | 0.              | 0.                          |
|                     | 4-                         | Salaries, other compensation, employee benefits (Part IX, column (A), line 4)  Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) |            | 7,874,3                     | -               | 8,828,522.                  |
| Expenses            | 16a                        | Professional fundraising fees (Part IX, column (A), line 11e)  |            | .,,.                        | 0.              | 0.                          |
| oeu                 | b                          | Total fundraising expenses (Part IX, column (D), line 25)  |            |                             | -               |                             |
| X                   | 17                         |  |            | 7,664,1                     | 53.             | 8,099,745.                  |
|                     |                            | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  | I          | 15,538,4                    |                 | 16,928,267.                 |
|                     | 19                         | Revenue less expenses. Subtract line 18 from line 12   |            | 119,0                       | _               | 979,532.                    |
| Net Assets or       | SS                         |  |            | ginning of Current Y        | ear             | End of Year                 |
| sets                | 20                         | Total assets (Part X, line 16)   |            | 37,031,3                    | 36.             | 39,002,520.                 |
| L Ass               | 21                         | Total liabilities (Part X, line 26)  |            | 10,298,6                    | 25.             | 11,042,239.                 |
| <u>Se</u>           | 22                         | Net assets or fund balances. Subtract line 21 from line 20   |            | 26,732,7                    | 11.             | 27,960,281.                 |
|                     | art II                     | Signature Block  |            |                             |                 |                             |
|                     |                            | alties of perjury, I declare that I have examined this return, including accompanying schedules ar   |            |                             | of my k         | knowledge and belief, it is |
| true                | e, corre                   | ct, and complete. Declaration of preparer (other than officer) is based on all information of which $\top$   | h preparer | has any knowledge.          |                 |                             |
|                     |                            | Signature of officer   |            | <br>Date                    |                 |                             |
| Sig                 |                            | '  |            | Date                        |                 |                             |
| He                  | re                         | WILLIAM D. FRENCH, PRESIDENT AND CEO  Type or print name and title   |            |                             |                 |                             |
|                     |                            |  | Г          | Date Che                    | ·k              | PTIN                        |
| Pai                 | ч                          | Print/Type preparer's name  KRISTEN BARNETT  Preparer's signature  Mustey  Panel   |            | r (00 (00                   |                 | P01234578                   |
|                     | u<br>parer                 | Firm's name RSM US LLP   | عبد الا    | Firm's EIN                  | employed<br>I 🛌 | 42-0714325                  |
|                     | Only                       | Firm's address 1001 WATER ST. STE. 500   |            | FIIIII S EIN                |                 |                             |
| 550                 | . Umy                      | TAMPA, FL 33602  |            | Phone no                    | 813-            | 316-2300                    |
| Ma                  | v the I                    | RS discuss this return with the preparer shown above? See instructions   |            | 1 110110 110.               |                 | X Yes No                    |
|                     |                            |  |            |                             |                 |                             |

Form 990 (2021) GROUP RETURN 91-1883466

| Pa        | rt III Statement of Program Service Accomplishments   |             |
|-----------|---|-------------|
|           | Check if Schedule O contains a response or note to any line in this Part III  | X           |
| 1         | Briefly describe the organization's mission: THE ARMED SERVICES YMCA ENHANCES THE LIVES OF MILITARY MEMBERS AND                   |             |
|           | THEIR FAMILIES IN SPIRIT, MIND AND BODY THROUGH PROGRAMS RELEVANT TO  |             |
|           | THE UNIQUE CHALLENGE OF MILITARY LIFE.  |             |
|           | •   |             |
| 2         | Did the organization undertake any significant program services during the year which were not listed on the                      |             |
| _         | prior Form 990 or 990-EZ?   | Yes X No    |
|           | If "Yes," describe these new services on Schedule O.  |             |
| 3         | Did the organization cease conducting, or make significant changes in how it conducts, any program services?                      | Yes X No    |
|           | If "Yes," describe these changes on Schedule O.   |             |
| 4         | Describe the organization's program service accomplishments for each of its three largest program services, as measured by        | v expenses. |
|           | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total of |             |
|           | revenue, if any, for each program service reported.   |             |
| 4a        |   | 3,580,454.) |
|           | PROGRAMS AND SUPPORT FOR MILITARY MEMBERS, SPOUSES & FAMILIES:  | , ,, ,      |
|           | ASYMCA PROGRAMS AIM TO BRING FAMILIES CLOSER TOGETHER WHILE AT HOME AND   |             |
|           | ESPECIALLY DURING DEPLOYMENT. HEALTHY FAMILIES CONTRIBUTE SUBSTANTIALLY   |             |
|           | TO THE SUCCESS OF SERVICE MEMBERS AND THE READINESS OF MILITARY UNITS,  |             |
|           | PROVIDING CONFIDENCE AND PEACE OF MIND, HIGHLIGHTS OF LOCAL PROGRAMS  |             |
|           | INCLUDE:  |             |
|           | - EMERGENCY FINANCIAL ASSISTANCE  |             |
|           | - YOUNG FAMILY SUPPORT  |             |
|           | - FAMILY UNITY  |             |
|           | - HOLIDAY ASSISTANCE  |             |
|           | - UNIT+FAMILY READINESS GROUP SUPPORT   |             |
|           | - PARENT/CHILD DANCES   |             |
| 4b        |   | 2,493,116.  |
|           | CHILD CARE PROGRAMS:  |             |
|           | DAYCARE, BEFORE AND AFTER SCHOOL CARE AND HOSPITAL CHILD WATCH SERVICES   |             |
|           | FOR MILITARY PERSONNEL DEPENDENTS ARE OFFERED AT LOW OR NO COST AT  |             |
|           | MULTIPLE ASYMCA BRANCHES AND AFFILIATES.  |             |
|           |   |             |
|           |   |             |
|           |   |             |
|           |   |             |
|           |   |             |
|           |   |             |
|           |   |             |
| 40        | (Code:) (Expenses \$1,951,697. including grants of \$) (Revenue \$  | 405,405.)   |
| 4c        | EDUCATIONAL ASSISTANCE PROGRAMS:  | 103,103.    |
|           | ASYMCA OFFERS A NUMBER OF EDUCATIONAL PROGRAMS FOR BOTH CHILDREN AND  |             |
|           | ADULTS, RANGING FROM PROGRAMS OFFERED ON-SITE AT ASYMCAS TO FINANCIAL   |             |
|           | ASSISTANCE TO SUPPORT ONGOING EDUCATION. LOCAL PROGRAMS/SERVICES  |             |
|           | OFFERED INCLUDE:  |             |
|           | - PRESCHOOL   |             |
|           | - SPECIAL INTEREST CLASSES FOR ADULTS   |             |
|           | - FINANCIAL MANAGEMENT CLASSES  |             |
|           | - CHILD LITERACY PROGRAM  |             |
|           | - BEFORE-AND AFTER-SCHOOL TUTORING  |             |
|           | - CHILD MENTORING   |             |
|           | - SIGN LANGUAGE CLASSES   |             |
| 4d        | Other program services (Describe on Schedule O.)  |             |
|           | (Expenses \$ 2,788,139. including grants of \$ ) (Revenue \$ 143,18   | 34.)        |
| <u>4e</u> | Total program service expenses 13,940,694.  |             |

Page 2

## Form 990 (2021) GROUP RETURN Part IV Checklist of Required Schedules

|     |   |     | Yes | No |
|-----|---|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?   |     |     |    |
|     | If "Yes," complete Schedule A   | 1   | Х   |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions   | 2   | Х   |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for             |     |     |    |
|     | public office? If "Yes," complete Schedule C, Part I  | 3   |     | X  |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect            |     |     |    |
|     | during the tax year? If "Yes," complete Schedule C, Part II   | 4   |     | X  |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or                |     |     |    |
|     | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | X  |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to                   | _   |     | 37 |
| _   | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                | 6   |     | X  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,                                   | _   |     | v  |
| _   | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7   |     | X  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete                |     |     | v  |
| _   | Schedule D, Part III  | 8   |     | X  |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for               |     |     |    |
|     | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?                   |     |     | х  |
| 10  | If "Yes," complete Schedule D, Part IV  | 9   |     |    |
| 10  | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments                                | 40  | Х   |    |
| 44  | or in quasi endowments? If "Yes," complete Schedule D, Part V   | 10  | Λ   |    |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,           |     |     |    |
| _   | as applicable.  Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, |     |     |    |
| а   | , ,   | 110 | х   |    |
| h   | Part VI  Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total       | 11a |     |    |
| D   | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b |     | Х  |
| _   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total                 | 110 |     |    |
| ·   | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c |     | х  |
| d   | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in               | 110 |     |    |
| -   | Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d |     | Х  |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X                       | 11e | Х   |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses                     |     |     |    |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X                      | 11f | Х   |    |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete                         |     |     |    |
|     | Schedule D, Parts XI and XII  | 12a |     | Х  |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?                                   |     |     |    |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional                       | 12b | Х   |    |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  |     | Х  |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | Х  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,                     |     |     |    |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000                  |     |     |    |
|     | or more? If "Yes," complete Schedule F, Parts I and IV  | 14b |     | Х  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any                   |     |     |    |
|     | foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15  |     | Х  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to                    |     |     |    |
|     | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV   | 16  |     | X  |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,                     |     |     |    |
|     | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions  | 17  |     | X  |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines                |     |     |    |
|     | 1c and 8a? If "Yes," complete Schedule G, Part II   | 18  | Х   |    |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"                      |     |     |    |
|     | complete Schedule G, Part III   | 19  | Х   |    |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a |     | X  |
|     | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                | 20b |     |    |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or                                 |     |     | 17 |
|     | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II   | 21  |     | X  |

Page 3

GROUP RETURN 91-1883466 Page 4 Form 990 (2021) Part IV Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Х 22 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes." complete Х 23 Schedule J 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Х Schedule K. If "No," go to line 25a 24a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease X any tax-exempt bonds? 24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a Х b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Х 25b 26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II Х 26 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III ....... Х 27 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV ..... 28a **b** A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If Х 28c "Yes," complete Schedule L, Part IV ...... Х Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation X contributions? If "Yes," complete Schedule M 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I ..... 31 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes." complete Х 32 Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations Х sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Х 34 X 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? Х If "Yes," complete Schedule R, Part V, line 2 36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Х 37 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O 38 Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V

|    | officer if confedure of contains a response of flote to any line in this rare v                                      |    |    |    |     |    |  |  |
|----|--|----|----|----|-----|----|--|--|
|    |  |    |    |    | Yes | No |  |  |
| 1a | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable   | 1a | 44 |    |     |    |  |  |
| b  | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable                                      | 1b | 0  |    |     |    |  |  |
| С  | c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming |    |    |    |     |    |  |  |
|    | (gambling) winnings to prize winners?  |    |    | 1c | Х   |    |  |  |

Form 990 (2021) GROUP RETURN

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued) GROUP RETURN 91-1883466 Page 5

|        |  |                |                      |          | Yes | No |  |  |  |  |  |  |
|--------|--|----------------|----------------------|----------|-----|----|--|--|--|--|--|--|
| 2a     | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,  |                |                      |          |     |    |  |  |  |  |  |  |
|        | filed for the calendar year ending with or within the year covered by this return  | 2a             | 610                  |          |     | i  |  |  |  |  |  |  |
| b      | If at least one is reported on line 2a, did the organization file all required federal employment tax return   | าร?            |                      | 2b       | Х   |    |  |  |  |  |  |  |
|        | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions   | s              |                      |          |     |    |  |  |  |  |  |  |
| За     | Did the organization have unrelated business gross income of \$1,000 or more during the year?  |                |                      | За       | Х   |    |  |  |  |  |  |  |
| b      | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule  | O              |                      | 3b       | Х   |    |  |  |  |  |  |  |
|        | At any time during the calendar year, did the organization have an interest in, or a signature or other a  |                | y over, a            |          |     | ĺ  |  |  |  |  |  |  |
|        | financial account in a foreign country (such as a bank account, securities account, or other financial a   | ccount         | )?                   | 4a       |     | Х  |  |  |  |  |  |  |
| b      | If "Yes," enter the name of the foreign country  |                |                      |          |     | ĺ  |  |  |  |  |  |  |
|        | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ad  | ccounts        | s (FBAR).            |          |     |    |  |  |  |  |  |  |
| 5а     | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  |                |                      | 5a       |     | Х  |  |  |  |  |  |  |
|        |  | 5b             |                      | Х        |     |    |  |  |  |  |  |  |
| С      | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  |                |                      | 5c       |     | ļ  |  |  |  |  |  |  |
| 6a     | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the   | e organ        | ization solicit      |          |     | İ  |  |  |  |  |  |  |
|        | any contributions that were not tax deductible as charitable contributions?  |                |                      | 6a       |     | Х  |  |  |  |  |  |  |
| b      | If "Yes," did the organization include with every solicitation an express statement that such contribution   | ons or (       | gifts                |          |     | İ  |  |  |  |  |  |  |
|        |  | 6b             |                      |          |     |    |  |  |  |  |  |  |
| 7      | Organizations that may receive deductible contributions under section 170(c).  |                |                      |          | 7.  |    |  |  |  |  |  |  |
|        | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser  | vices pr       | ovided to the payor? | 7a       | X   |    |  |  |  |  |  |  |
|        |  |                |                      | 7b       | Х   |    |  |  |  |  |  |  |
| С      | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was   | is requi       | red                  | _        |     | v  |  |  |  |  |  |  |
|        | to file Form 8282?   |                |                      | 7c       |     | X  |  |  |  |  |  |  |
|        | If "Yes," indicate the number of Forms 8282 filed during the year  | 7d             | 2                    | 7e       |     | Х  |  |  |  |  |  |  |
| _      | d the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  d the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  |                |                      |          |     |    |  |  |  |  |  |  |
| f      | If the organization received a contribution of qualified intellectual property, did the organization file Fo   |                | 0 as required?       | 7f<br>7g |     | Х  |  |  |  |  |  |  |
| g<br>h | If the organization received a contribution of qualified intellectual property, and the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, airplanes, air |                |                      | 7h       |     |    |  |  |  |  |  |  |
| 8      | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained  |                | i                    |          |     |    |  |  |  |  |  |  |
| •      | sponsoring organization have excess business holdings at any time during the year?   | <i>by</i> 1110 | N/A                  | 8        |     |    |  |  |  |  |  |  |
| 9      | Sponsoring organizations maintaining donor advised funds.  |                |                      | _        |     |    |  |  |  |  |  |  |
| а      | Did the sponsoring organization make any taxable distributions under section 4966?   |                | N/A                  | 9a       |     |    |  |  |  |  |  |  |
| b      | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  |                | N/A                  | 9b       |     |    |  |  |  |  |  |  |
| 10     | Section 501(c)(7) organizations. Enter:  |                |                      |          |     | i  |  |  |  |  |  |  |
| а      | Initiation fees and capital contributions included on Part VIII, line 12   | 10a            |                      |          |     | i  |  |  |  |  |  |  |
| b      | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  | 10b            |                      |          |     |    |  |  |  |  |  |  |
| 11     | Section 501(c)(12) organizations. Enter:   | 1 1            |                      |          |     | i  |  |  |  |  |  |  |
|        | Gross income from members or shareholders N/A  | 11a            |                      |          |     | i  |  |  |  |  |  |  |
| b      | Gross income from other sources. (Do not net amounts due or paid to other sources against  |                |                      |          |     |    |  |  |  |  |  |  |
|        | amounts due or received from them.)  | 11b            |                      |          |     |    |  |  |  |  |  |  |
|        | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form   | 1 1            |                      | 12a      |     |    |  |  |  |  |  |  |
|        | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  | 12b            |                      |          |     |    |  |  |  |  |  |  |
| 13     | Section 501(c)(29) qualified nonprofit health insurance issuers.   |                | N/A                  | 120      |     |    |  |  |  |  |  |  |
| а      | Is the organization licensed to issue qualified health plans in more than one state?  Note: See the instructions for additional information the organization must report on Schedule O.  |                | 21,/21               | 13a      |     |    |  |  |  |  |  |  |
| h      | Enter the amount of reserves the organization is required to maintain by the states in which the   |                |                      |          |     |    |  |  |  |  |  |  |
| J      | organization is licensed to issue qualified health plans   | 13b            |                      |          |     |    |  |  |  |  |  |  |
| c      | Enter the amount of reserves on hand   | 13c            |                      |          |     | i  |  |  |  |  |  |  |
|        |  |                |                      | 14a      |     | Х  |  |  |  |  |  |  |
|        | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul   |                | ſ                    | 14b      |     |    |  |  |  |  |  |  |
| 15     | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner  |                |                      |          |     |    |  |  |  |  |  |  |
|        | excess parachute payment(s) during the year?   |                |                      | 15       |     | Х  |  |  |  |  |  |  |
|        | If "Yes," see the instructions and file Form 4720, Schedule N.   |                |                      |          |     |    |  |  |  |  |  |  |
| 16     | Is the organization an educational institution subject to the section 4968 excise tax on net investment  | incom          | e?                   | 16       |     | Х  |  |  |  |  |  |  |
|        | If "Yes," complete Form 4720, Schedule O.  |                |                      |          |     |    |  |  |  |  |  |  |
| 17     |  | -              |                      |          |     |    |  |  |  |  |  |  |
|        |  |                | N/A                  | 17       |     |    |  |  |  |  |  |  |
|        | If "Yes," complete Form 4720, Schedule O.  |                |                      |          |     |    |  |  |  |  |  |  |

Page 6

Form 990 (2021) GROUP RETURN 91-1883466 Page
Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

|     | Check if Schedule O contains a response or note to any line in this Part VI   |                          |              |         | Х   |
|-----|---|--------------------------|--------------|---------|-----|
| Sec | tion A. Governing Body and Management   |                          |              |         |     |
|     |   |                          |              | Yes     | No  |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year   | Ia 16                    | 9            |         |     |
|     | If there are material differences in voting rights among members of the governing body, or if the governing   |                          |              |         |     |
|     | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.   |                          |              |         |     |
| b   |   | Ib 16                    | 9            |         |     |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship wi  |                          |              |         |     |
| _   | officer, director, trustee, or key employee?  |                          | 2            |         | х   |
| 3   | Did the organization delegate control over management duties customarily performed by or under the di   |                          | _            |         |     |
| ·   |   | oot caper violen         | 3            |         | х   |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990   |                          |              |         | Х   |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets   |                          |              |         | Х   |
| 6   |   |                          | 6            |         | Х   |
|     | Did the organization have members or stockholders?  Did the organization have members, stockholders, or other persons who had the power to elect or appo  |                          | -            |         |     |
| 7a  | •   |                          | 7-           |         | х   |
|     | more members of the governing body?  Are any governance decisions of the organization reserved to (or subject to approval by) members, stock  |                          | 7a           |         |     |
| D   |   |                          | 76           |         | х   |
| •   |   |                          | 7b           |         | 21  |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by  | · ·                      | 0-           | х       |     |
| a   | The governing body?   |                          | 8a           |         |     |
| b   | Each committee with authority to act on behalf of the governing body?   |                          | 8b           | X       |     |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached   |                          |              |         | х   |
| 800 | organization's mailing address? If "Yes," provide the names and addresses on Schedule O   |                          | 9            |         | Λ   |
| 566 | tion B. Policies (This Section B requests information about policies not required by the Internal Rever   | nue Code.)               |              | V       | NI. |
| 40- | Did the averagination have least shorters by anchor or officers.  |                          | 10-          | Yes     | No  |
|     | Did the organization have local chapters, branches, or affiliates?  |                          | 10a          | Λ       |     |
| D   | If "Yes," did the organization have written policies and procedures governing the activities of such chapt  | •                        | 405          | x       |     |
| 44. |   | oforo filing the form?   | 10b          | X       |     |
|     | Has the organization provided a complete copy of this Form 990 to all members of its governing body be  | elore illing the form?   | 11a          | Α       |     |
| b   | Describe on Schedule O the process, if any, used by the organization to review this Form 990.   |                          | 12a          | х       |     |
|     | Did the organization have a written conflict of interest policy? If "No," go to line 13   |                          | 12b          | X       |     |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to  |                          | 120          |         |     |
| C   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,  |                          | 100          | x       |     |
| 40  | on Schedule O how this was done   |                          | 12c          | X       |     |
| 13  | Did the organization have a written whistleblower policy?   |                          |              | X       |     |
| 14  | Did the organization have a written document retention and destruction policy?  |                          | 14           |         |     |
| 15  | Did the process for determining compensation of the following persons include a review and approval by persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  | muepenaent               |              |         |     |
| _   |   |                          | 150          | х       |     |
|     | The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization   |                          | 15a<br>15b   | X       |     |
| D   | Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.   |                          | 130          |         |     |
| 160 | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement  | t with a                 |              |         |     |
| iva | Asserble and the desire of the constant   |                          | 16a          |         | Х   |
| h   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate it   |                          | IUa          |         |     |
| b   | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization  |                          |              |         |     |
|     |   |                          | 16b          |         |     |
| Sec | exempt status with respect to such arrangements?tion C. Disclosure  |                          | 100          |         |     |
| 17  | List the states with which a copy of this Form 990 is required to be filed ►AK, CA, HI, IL, KY, MO, NC,   | OK.TX.VA WA              |              |         |     |
| 18  | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 9  |                          | )s only)     | availal | ole |
| 10  | for public inspection. Indicate how you made these available. Check all that apply.   | 200 1 (00011011 001(0)(0 | ,o orny)     | avandi  | 510 |
|     | X Own website Another's website X Upon request Other (explain or  | Schodula (1)             |              |         |     |
| 19  | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflictions of the confliction | ,                        | nd finan     | rial    |     |
| 19  | statements available to the public during the tax year.   | or or microst policy, al | iu iii iai l | oidi    |     |
| 20  | State the name, address, and telephone number of the person who possesses the organization's books  | and records              |              |         |     |
| _0  | BILL ZAMAGNI, CHIEF FINANCIAL OFFICER - (571) 932-3208  |                          |              |         |     |
|     | 14040 CENTRAL LOOP, SUITE B, WOODBRIDGE, VA 22193   |                          |              |         |     |

GROUP RETURN Page 7

#### Form 990 (2021) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

See the instructions for the order in which to list the persons above.

| (A)                               | (B)                    |                                |                       | (0      | C)           |                                 |        | (D)             | (E)                           | (F)                   |
|-----------------------------------|------------------------|--------------------------------|-----------------------|---------|--------------|---------------------------------|--------|-----------------|-------------------------------|-----------------------|
| Name and title                    | Average                | (do                            |                       |         | ition        | l<br>than d                     | one    | Reportable      | Reportable                    | Estimated             |
|                                   | hours per              | box                            | , unle                | ss pe   | rson i       | s both                          | n an   | compensation    | compensation                  | amount of             |
|                                   | week                   |                                | l a                   |         | 1            | 7 11 40                         |        | from the        | from related<br>organizations | other<br>compensation |
|                                   | (list any<br>hours for | Individual trustee or director |                       |         |              | ъ                               |        | organization    | (W-2/1099-MISC/               | from the              |
|                                   | related                | ee or                          | stee                  |         |              | nsate                           |        | (W-2/1099-MISC/ | 1099-NEC)                     | organization          |
|                                   | organizations          | trust                          | Institutional trustee |         | oyee         | Highest compensated<br>employee |        | 1099-NEC)       | ,                             | and related           |
|                                   | below                  | vidua                          | itutio                | cer     | Key employee | hest coloyee                    | Former |                 |                               | organizations         |
|                                   | line)                  | Indi                           | Inst                  | Officer | Key          | Hig                             | 듄      |                 |                               |                       |
| (1) TIMONTHY NEY                  | 40.00                  |                                |                       |         |              |                                 |        |                 |                               |                       |
| EXECUTIVE DIRECTOR-SAN DIEGO      |                        |                                |                       | Х       |              |                                 |        | 139,725.        | 0.                            | 16,714.               |
| (2) SHERI YERRINGTON              | 40.00                  |                                |                       |         |              |                                 |        |                 |                               |                       |
| EXECUTIVE DIRECTOR-KILLEEN        |                        |                                |                       | Х       |              |                                 |        | 117,267.        | 0.                            | 34,727.               |
| (3) LAURIE MOORE                  | 40.00                  |                                |                       |         |              |                                 |        |                 |                               |                       |
| EXECUTIVE DIRECTOR-HONOLULU       |                        |                                |                       | Х       |              |                                 |        | 105,443.        | 0.                            | 14,100.               |
| (4) SAMANTHA HOLT                 | 40.00                  |                                |                       |         |              |                                 |        |                 |                               |                       |
| EXECUTIVE DIRECTOR-CAMP PENDLETON |                        |                                |                       | Х       |              |                                 |        | 102,517.        | 0.                            | 12,286.               |
| (5) PATRICK BYRNE                 | 40.00                  |                                |                       |         |              |                                 |        |                 |                               |                       |
| EXECUTIVE DIRECTOR-29 PALMS       |                        |                                |                       | Х       |              |                                 |        | 91,863.         | 0.                            | 20,178.               |
| (6) LAURA BAXTER                  | 40.00                  |                                |                       |         |              |                                 |        |                 |                               |                       |
| EXECUTIVE DIRECTOR-HAMPTON        |                        |                                |                       | Х       |              |                                 |        | 86,955.         | 0.                            | 19,624.               |
| (7) SARAH RIFFER                  | 40.00                  |                                |                       |         |              |                                 |        |                 |                               |                       |
| EXECUTIVE DIRECTOR-ALASKA         |                        |                                |                       | Х       |              |                                 |        | 92,970.         | 0.                            | 11,144.               |
| (8) STANLEY MILLER                | 40.00                  | -                              |                       |         |              |                                 |        |                 | _                             |                       |
| VP OF OPS & ADMIN-SAN DIEGO       |                        |                                |                       | Х       |              |                                 |        | 84,944.         | 0.                            | 17,619.               |
| (9) KIMBERLY JEREMIAH             | 40.00                  | -                              |                       |         |              |                                 |        |                 | _                             |                       |
| ACCOUNTING MANAGER-HONOLULU       |                        |                                |                       | Х       |              |                                 |        | 70,773.         | 0.                            | 9,071.                |
| (10) OMAYRA ARROYO-ANDUJAR        | 40.00                  | -                              |                       |         |              |                                 |        | 40              | _                             |                       |
| ACCOUNTING MANAGER-ALASKA         |                        |                                |                       | Х       |              |                                 |        | 60,754.         | 0.                            | 16,763.               |
| (11) ZACHARY GULLER               | 40.00                  | -                              |                       |         |              |                                 |        |                 | _                             |                       |
| EXECUTIVE DIRECTOR-FT LW          |                        |                                |                       | Х       |              |                                 |        | 65,220.         | 0.                            | 7,820.                |
| (12) LINDSEY WHITE                | 40.00                  | -                              |                       |         |              |                                 |        |                 | _                             |                       |
| EXECUTIVE DIRECTOR -FT CAMPBELL   | 10.00                  |                                |                       | Х       |              |                                 |        | 58,786.         | 0.                            | 12,787.               |
| (13) GEORGE ELSAESSER             | 40.00                  | -                              |                       |         |              |                                 |        | 4- 40-          | _                             |                       |
| EXECUTIVE DIRECTOR-EL PASO        | 10.00                  |                                |                       | Х       |              |                                 |        | 65,132.         | 0.                            | 1,572.                |
| (14) JEREMY HESTER                | 40.00                  | -                              |                       |         |              |                                 |        |                 | _                             |                       |
| EXECUTIVE DIRECTOR-FT BRAGG       |                        |                                |                       | Х       |              |                                 |        | 43,545.         | 0.                            | 19,712.               |
| (15) SARA PAAPE (THRU 5/2021)     | 40.00                  | -                              |                       |         |              |                                 |        | 24.00=          | _                             | _                     |
| EXECUTIVE DIRECTOR-LAWTON         | 40.00                  |                                |                       | Х       |              |                                 |        | 34,887.         | 0.                            | 0.                    |
| (16) MATTHEW RUMPH (THRU 1/2021)  | 40.00                  | -                              |                       |         |              |                                 |        | 0.001           | _                             | 2 566                 |
| EXECUTIVE DIRECTOR-FT LW          | 40.00                  |                                |                       | Х       |              |                                 |        | 9,334.          | 0.                            | 2,569.                |
| (17) JOHN CLEVESY (THRU 1/2021)   | 40.00                  | -                              |                       | 1,7     |              |                                 |        | F 304           | _                             | 633                   |
| EXECUTIVE DIRECTOR-FT BRAGG       |                        |                                |                       | Х       |              |                                 |        | 5,301.          | 0.                            | 633.                  |

7

orm 990 (2021) GROUP RETURN 91-1883466 Page

| Part VII Section A Officers Directors True               | taga Kay Em           | ر دا د                |                       |         | J LI:                   | alb a                        | -+ -   | Sampanadad Emplayed        | J1 1003                   | 100            |       |                    | aye ' |
|--|-----------------------|-----------------------|-----------------------|---------|-------------------------|------------------------------|--------|----------------------------|---------------------------|----------------|-------|--------------------|-------|
| Part VII Section A. Officers, Directors, Trus (A)        | (B)                   | рюу                   | ees,                  |         | а <del>п</del> іі<br>С) | gne                          | St C   | (D)                        | l ` ´                     | $\top$         |       | (F)                |       |
| Name and title   | Average               |                       |                       |         | o,<br>sitior            | 1                            |        | Reportable                 | ( <b>E)</b><br>Reportable |                | E     | ר)<br>stimate      | ad    |
| Name and title   | hours per             |                       | not c                 |         |                         |                              |        | compensation               | compensation              |                |       | nount              |       |
|  | week                  |                       | icer ar               |         |                         |                              |        | from                       | from related              |                |       | other              |       |
|  | (list any             | director              |                       |         |                         |                              |        | the                        | organizations             |                | com   | pensa              | ition |
|  | hours for             | or dir                | e e                   |         |                         | ated                         |        | organization               | (W-2/1099-MISC/           |                |       | om th              |       |
|  | related organizations | ıstee                 | truste                |         | - O                     | bens                         |        | (W-2/1099-MISC/            | 1099-NEC)                 |                | _     | anizat             |       |
|  | below                 | ualtr                 | tional                |         | ploye                   | t com                        |        | 1099-NEC)                  |                           |                |       | d relat<br>anizati |       |
|  | line)                 | Individual trustee or | Institutional trustee | Officer | Key employee            | Highest compensated employee | Former |                            |                           |                | orga  | ai iizati          | 0113  |
| (18) MICHELLE PAULUS (THRU 1/2021)                       | 40.00                 | <u>=</u>              | =                     | -       | ×                       | Ξ ω                          | -      | •                          |                           | +              |       |                    |       |
| ASSOC. EXEC DIRECTOR-FT BRAGG                            |                       | 1                     |                       | x       |                         |                              |        | 833.                       |                           | 0.             |       |                    | 0     |
| (19) ANNETTE KALINOWSKI                                  | 2.00                  |                       |                       |         |                         |                              |        |                            |                           | +              |       |                    |       |
| BOARD CHAIRMAN -FT CAMPBELL                              | 2.00                  | x                     |                       | x       |                         |                              |        | 0.                         |                           | 0.             |       |                    | 0     |
| (20) DAVID DUNSTON                                       | 2.00                  |                       |                       |         |                         |                              |        |                            |                           | -              |       |                    |       |
| VICE PRESIDENT-FT CAMPBELL                               | 2.00                  | x                     |                       | x       |                         |                              |        | 0.                         |                           | 0.             |       |                    | 0     |
| (21) MARIA JIMENEZ                                       | 2.00                  |                       |                       |         |                         |                              |        |                            |                           | -              |       |                    |       |
| TREASURER-FT CAMPBELL                                    | 2.00                  | x                     |                       | x       |                         |                              |        | 0.                         |                           | 0.             |       |                    | 0     |
| (22) VANESSA ALAMONTE                                    | 2.00                  | 1                     |                       |         |                         |                              |        | •                          | •                         | <del>'</del> · |       |                    |       |
| SECRETARY-FT CAMPBELL                                    | 2.00                  | x                     |                       | х       |                         |                              |        | 0.                         |                           | 0.             |       |                    | 0     |
| (23) PAOLA A. BAUGH                                      | 2.00                  | 1                     |                       |         |                         |                              |        | <u> </u>                   |                           | -              |       |                    |       |
| BOARD MEMBER -FT CAMPBELL                                | 2.00                  | x                     |                       |         |                         |                              |        | 0.                         |                           | 0.             |       |                    | 0     |
| (24) KARISSA S. POE                                      | 2.00                  | 1                     |                       |         |                         |                              |        | <u> </u>                   |                           | -              |       |                    |       |
| BOARD MEMBER -FT CAMPBELL                                | 2.00                  | x                     |                       |         |                         |                              |        | 0.                         |                           | 0.             |       |                    | 0     |
| (25) KRISTI MURTHA                                       | 2.00                  | 1                     |                       |         |                         |                              |        | <u> </u>                   |                           | -              |       |                    |       |
| BOARD MEMBER -FT CAMPBELL                                | 2.00                  | x                     |                       |         |                         |                              |        | 0.                         |                           | 0.             |       |                    | 0     |
| (26) DAVE ANDREWS  | 2.00                  |                       |                       |         |                         |                              |        | 0.                         | ,                         | -              |       |                    |       |
| BOARD MEMBER -FT CAMPBELL                                | 2.00                  | x                     |                       |         |                         |                              |        | 0.                         |                           | 0.             |       |                    | 0     |
| 4b. Outstand   |                       |                       |                       |         |                         |                              |        | 1,236,249.                 |                           | 0.             |       | 217,               |       |
| 1b Subtotal  c Total from continuation sheets to Part VI |                       |                       |                       |         |                         |                              |        | 0.                         |                           | 0.             |       | 21,                | 0.0   |
|  |                       |                       |                       |         |                         |                              |        | 1,236,249.                 |                           | 0.             |       | 217,               |       |
| d Total (add lines 1b and 1c)                            |                       |                       |                       |         |                         |                              | 20.5   |                            |                           | •              |       | ,                  |       |
| compensation from the organization                       | or illilited to ti    | 1036                  | 11516                 | u ai    | JUVE                    | <i>)</i> vvi                 | 10 11  | eceived more than \$100,   | 000 of reportable         |                |       |                    |       |
| compensation from the organization                       |                       |                       |                       |         |                         |                              |        |                            |                           |                |       | Yes                | No    |
| 3 Did the organization list any <b>former</b> officer,   | director, trust       | ee. I                 | kev e                 | amp     | love                    | e. o                         | r hic  | ghest compensated emp      | lovee on                  |                |       |                    |       |
| line 1a? If "Yes," complete Schedule J for s             | •                     | ,                     | ,                     | •       | •                       | ,                            | `      |                            | •                         |                | 3     |                    | Х     |
| 4 For any individual listed on line 1a, is the su        |                       |                       |                       |         |                         |                              |        |                            |                           |                |       |                    |       |
| and related organizations greater than \$150             | •                     |                       |                       |         |                         |                              |        |                            | J                         |                | 4     | х                  |       |
| 5 Did any person listed on line 1a receive or a          |                       |                       |                       |         |                         |                              |        |                            |                           |                |       |                    |       |
| rendered to the organization? If "Yes," com              | •                     |                       |                       |         | •                       |                              |        | •                          |                           |                | 5     |                    | Х     |
| Section B. Independent Contractors                       | proto corrodar        |                       | 0, 00                 | ,       | 0010                    | OII.                         |        |                            |                           |                |       |                    |       |
| Complete this table for your five highest contains       | mpensated inc         | depe                  | ende                  | nt co   | ontra                   | acto                         | rs t   | hat received more than \$  | 100,000 of compen         | sati           | on fr | om                 |       |
| the organization. Report compensation for                | the calendar y        | ear e                 | endir                 | ng w    | ith o                   | or w                         | ithir  | n the organization's tax y | ear.                      |                |       |                    |       |
| (A)  |                       |                       |                       |         |                         |                              |        | (B)                        |                           |                | (0    | C)                 |       |
| Name and business  | address               | NO                    | NE                    |         |                         |                              |        | Description of s           | ervices                   | Cc             | ompe  | nsatio             | n     |
|  |                       |                       |                       |         |                         |                              |        |                            |                           |                |       |                    |       |
|  |                       |                       |                       |         |                         |                              |        |                            |                           |                |       |                    |       |
|  |                       |                       |                       |         |                         |                              |        |                            |                           |                |       |                    |       |
|  |                       |                       |                       |         |                         |                              |        |                            |                           |                |       |                    |       |
|  |                       |                       |                       |         |                         |                              |        |                            |                           |                |       |                    |       |
|  |                       |                       |                       |         |                         |                              |        |                            |                           |                |       |                    |       |
|  |                       |                       |                       |         |                         |                              |        |                            |                           |                |       |                    |       |
|  |                       |                       |                       |         |                         |                              |        | 1                          |                           |                |       |                    |       |

SEE PART VII, SECTION A CONTINUATION SHEETS

\$100,000 of compensation from the organization

Form **990** (2021)

2 Total number of independent contractors (including but not limited to those listed above) who received more than

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) (F) Average Reportable Name and title Position Reportable Estimated (check all that apply) hours compensation compensation amount of per from from related other the organizations compensation week (list any Individual trustee or director organization (W-2/1099-MISC) from the hours for (W-2/1099-MISC) organization Highest compensated Institutional trustee related and related organizations organizations below line) MEGHAN WILLIAMS 2.00 (27) BOARD MEMBER -FT CAMPBELL Х 0. 0. 0. SARAH CRAIN 2.00 (28) BOARD MEMBER -FT CAMPBELL 0. 0. 0. Х MELISSA ANDERSON (29) 2.00 0. BOARD MEMBER -FT CAMPBELL Х 0. 0. (30) CORDELL KNAPP 2.00 BOARD MEMBER -FT CAMPBELL 0. 0 0. X GREGORY RANSAW 2.00 BOARD CHAIR-KILLEEN Х Х 0 0 0. TERRY OSWALD 2.00 BOARD MEMBER-KILLEEN X 0 0 0. DAVID MITCHELL 2.00 BOARD MEMBER-KILLEEN X 0. 0 0. ED JAMES (THRU 01/2021) (34) 2.00 BOARD MEMBER-KILLEEN Х 0. 0. 0. (35)ZACH DIETZE ( (THRU 01/2021) 2.00 BOARD MEMBER-KILLEEN Х 0. 0. 0. 2.00 (36) DR. ERIC PENROD (THRU 01/2021 BOARD MEMBER -KILLEEN 0. 0. 0. RON WALKER (37) 2.00 BOARD MEMBER-KILLEEN 0. 0. 0. CAMILLE HOWARD 2.00 (38) BOARD MEMBER-KILLEEN Х 0. 0. 0. TODD FOX 2.00 (39) BOARD MEMBER-KILLEEN Х 0. 0. 0. (40) DR. MARY KELLER (THRU 01/2021) 2.00 BOARD MEMBER-KILLEEN Х 0. 0. 0. (41) PATRICK SWINDLE 2.00 BOARD MEMBER-KILLEEN 0. 0 0. DR. JOHN CRAFT 2.00 BOARD MEMBER-KILLEEN Х 0 0 0. (43) MARK COOK 2.00 BOARD MEMBER-KILLEEN Х 0 0 0. LISA VAN BRUNT 2.00 TRUSTEES/EXEC. COMMITTEE CHAIR-LAWTO Х Х 0 0. 0. (45) BRANDY THOMAS 2.00 TRUSTEES/EXEC. COMMITTEE VICE CHAIR-Х Х 0. 0. 0. ALBERT RIVAS 2.00 MEMBER-LAWTON Х 0. 0. 0. Total to Part VII, Section A, line 1c

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) (F) Reportable Name and title Position Reportable Estimated Average (check all that apply) compensation compensation hours amount of per from from related other week the organizations compensation Highest compensated employee (list any Individual trustee or director organization (W-2/1099-MISC) from the (W-2/1099-MISC) hours for organization Institutional trustee related and related organizations organizations below line) (47) BILL SCHNEIDER 2.00 MEMBER-LAWTON Х 0. 0. 0. (48) DENNIS CLIPPINGER 2.00 MEMBER-LAWTON 0. 0. 0. (49) EDWARD HILLIARY 2.00 0. MEMBER-LAWTON Х 0. 0. (50) GENE LOVE 2.00 MEMBER-LAWTON 0. 0 X 0. (51) KENSUE DOERFUL 2.00 MEMBER-LAWTON 0. Х 0 0. (52) MARK SCOTT 2.00 MEMBER-LAWTON X 0 0 0. (53) MONTE BROWN 2.00 MEMBER-LAWTON X 0. 0 0. (54) RANDY DOLLARHITE 2.00 MEMBER-LAWTON Х 0. 0. 0. (55) TED JANOSKO 2.00 MEMBER-LAWTON Х 0. 0. 0. WAYNE ANDREWS 2.00 (56) MEMBER-LAWTON 0. 0. 0. (57) JAMES L. TODD 2.00 CHAIRMAN-29 PALMS 0. 0. 0. (58) RICHARD STELK 1.00 MEMBER AT LARGE-29 PALMS Х 0. 0. 0. (59) CARL ANGDAHL (THRU 01/2021) 2.00 MEMBER AT LARGE-29 PALMS Х 0. 0. 0. (60) DIANE KEATE 2.00 MEMBER AT LARGE-29 PALMS Х 0. 0. 0. (61) DARLENE CASELLA 2.00 MEMBER AT LARGE-29 PALMS 0. 0 0. X (62) JAMES IRWIN 2.00 MEMBER AT LARGE-29 PALMS Х 0 0 0. (63) KRITINA SUYDAM 2.00 MEMBER AT LARGE-29 PALMS Х 0 0 0. (64) JOEL VARGAS 0.50 CHAIRMAN-HAMPTON Х Х 0 0. 0. (65) RADM KEVIN SLATES 0.50 VICE CHAIRMAN-HAMPTON Х Х 0. 0. 0. (66) JOHN PAWLIN 0.80 Х SECRETARY-HAMPTON Х 0. 0. 0. Total to Part VII, Section A, line 1c

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) (F) Average Reportable Name and title Position Reportable Estimated (check all that apply) compensation compensation hours amount of per from from related other the organizations compensation week (list any Individual trustee or director organization (W-2/1099-MISC) from the (W-2/1099-MISC) hours for organization Highest compensated Institutional trustee related and related organizations organizations below Officer line) DAVE DUFFIE 0.50 (67) TREASURER-HAMPTON Х Х 0. 0. 0. ROBERT "BOB" OLDANI 0.40 (68) BOARD MEMBER-HAMPTON 0. 0. 0. DANIEL T. DOYLE (69) 0.40 0. BOARD MEMBER-HAMPTON Х 0. 0. (70) LISA THOMPSON 0.40 BOARD MEMBER-HAMPTON 0. 0 X 0. BROOKE SCARBROUGH (THRU 9/2021 0.50 BOARD MEMBER-HAMPTON Х 0 0 0. DONALD BROWN (THRU 11/2021) 0.10 BOARD MEMBER-HAMPTON X 0 0 0. LARRY TINDAL (73) 0.40 BOARD MEMBER-HAMPTON X 0. 0 0. DR ALVETA GREEN (74)0.40 BOARD MEMBER-HAMPTON Х 0. 0. 0. (75) JOSEF MARKS 0.50 BOARD MEMBER-HAMPTON Х 0. 0. 0. (76) JEFF GUILD 0.20 BOARD MEMBER-HAMPTON 0. 0. 0. PETER DEMANE (77) 0.80 BOARD MEMBER-HAMPTON 0. 0. 0. RHONDA KING (78) 0.40 BOARD MEMBER-HAMPTON Х 0. 0. 0. JOHN MALFITANO 0.40 (79) BOARD MEMBER-HAMPTON Х 0. 0. 0. KAREN MINSON (80) 0.80 BOARD MEMBER-HAMPTON Х 0. 0. 0. BOB RODRIQUEZ (81) 0.40 BOARD MEMBER-HAMPTON 0. 0 X 0. JAY GOTHARD 1.00 CHAIRMAN-FT BRAGG Х Х 0 0 0. DANICE LANGDON 1.00 VICE CHAIR-FT BRAGG Х X 0 0 0. ABEL SIMUTAMI 0.50 MEMBER-FT BRAGG Х Х 0 0. 0. APRIL LAMBRIGHT (THRU 1/2021) 0.50 SECRETARY-FT BRAGG Х Х 0. 0. 0. JAMES DAWSON 0.50 MEMBER-FT BRAGG Х 0. 0. 0. Total to Part VII, Section A, line 1c

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) (F) Reportable Name and title Position Reportable Estimated Average (check all that apply) compensation compensation hours amount of from from related other per the organizations compensation week (list any ndividual trustee or director organization (W-2/1099-MISC) from the (W-2/1099-MISC) hours for organization Highest compensated Institutional trustee related and related organizations organizations below line) (87) SHERRY BYRON 0.50 MEMBER-FT BRAGG Х 0. 0. 0. (88) JAY GOTHARD 0.50 MEMBER-FT BRAGG 0. 0. 0. (89) KATE BENITEZ 0.50 0. MEMBER-FT BRAGG Х 0. 0. (90) MARY PAIGE KURILLA 0.50 MEMBER-FT BRAGG 0. 0 0. X SHADIA YOUNG (THRU 1/2021) 0.50 MEMBER-FT BRAGG Х 0 0 0. SHAJN CABRARA 0.50 MEMBER-FT BRAGG X 0 0 0. (93) TRACEY ANSLEY 0.50 MEMBER-FT BRAGG 0. Х 0 0. SHELLEY EMPERATO (94) 2.00 BOARD CHAIR-FT LW Х Х 0 0. 0. (95) JOSH DEAVOURS (THRU 5/2021) 2.00 BOARD CHAIR-FT LW Х Х 0. 0. 0. (96) AUTUMN REITER 2.00 CO-CHAIR / CVO-FT LW Х 0. 0. 0. (97) NOLA ESTRELLA 2.00 TREASURER-FT LW X 0. 0. 0. JAMIEE REED 2.00 (98) SECRETARY-FT LW Х Х 0. 0. 0. (99) TRISHA GUFFEY-MATOS 2.00 BOARD MEMBER-FT LW Х 0. 0. 0. (100) MICHELLE BECKLEY (THRU 12/2021 2.00 BOARD MEMBER-FT LW Х 0. 0. 0. (101) JOHN DENBO (THRU 5/2021) 2.00 BOARD MEMBER-FT LW 0 0. 0. X (102) CONNIE STOLTZ 2.00 BOARD MEMBER-FT LW Х 0 0 0. (103) ANNA HANEY (THRU 12/2021) 2.00 BOARD MEMBER-FT LW X 0 0 0. (104) RACHELLE HARVEY (THRU 12/2021) 2.00 BOARD MEMBER-FT LW 0. X 0 0. (105) PATRICIA L GUFFEY-MATOS 2.00 BOARD MEMBER-FT LW Х 0. 0. 0. (106) BRITTANY RAINES 2.00 BOARD MEMBER-FT LW Х 0. 0. 0. Total to Part VII, Section A, line 1c

| Form 990 GROUP RETUR             |   |                                |                       |         |              |                              |        |  | 91-18834      |   |
|----------------------------------|---|--------------------------------|-----------------------|---------|--------------|------------------------------|--------|--|---------------|---|
|                                  |   | nplo                           | yee                   |         |              | lighe                        | est (  | Compensated Employe                            | ` ,           |   |
| (A)                              | (B)   |                                |                       |         | C)           |                              |        | (D)  | (E)           | (F)   |
| Name and title                   | Average   |                                |                       |         | ition        |                              |        | Reportable                                     | Reportable    | Estimated   |
|                                  | hours   | (c                             | heck                  | all ·   | that         | app                          | ly)    | compensation                                   |               | amount of   |
|                                  | per<br>week<br>(list any<br>hours for<br>related<br>organizations | Individual trustee or director | Institutional trustee |         | loyee        | Highest compensated employee |        | from<br>the<br>organization<br>(W-2/1099-MISC) | organizations | other compensatio from the organization and related organizations |
|                                  | below<br>line)  | Individua                      | Institutio            | Officer | Key employee | Highest                      | Former |  |               |   |
| 107) TAI KIMES                   | 2.00  |                                |                       |         |              |                              |        |  |               |   |
| SOARD MEMBER-FT LW               |   | Х                              |                       |         |              |                              |        | 0.   | 0.            |   |
| (108) CD STORIE                  | 2.00  |                                |                       |         |              |                              |        |  |               |   |
| SOARD MEMBER-FT LW               |   | Х                              |                       |         |              |                              |        | 0.   | 0.            |   |
| 109) EVELYN WALTERS              | 2.00  |                                |                       |         |              |                              |        |  |               |   |
| SOARD MEMBER-FT LW               |   | Х                              |                       |         |              |                              |        | 0.   | 0.            |   |
| (110) JOHN BAILEY                | 1.00  |                                |                       |         |              |                              |        |  |               |   |
| BOARD PRESIDENT-EL PASO          |   | Х                              |                       | Х       |              |                              |        | 0.   | 0.            |   |
| (111) MARISELA RIOS              | 1.00  |                                |                       |         |              |                              |        |  |               |   |
| SECRETARY-EL PASO                |   | х                              |                       | Х       |              |                              |        | 0.   | 0.            |   |
| 112) DEAN SANDERS                | 0.50  |                                |                       |         |              |                              |        |  |               |   |
| SOARD MEMBER-EL PASO             |   | x                              |                       |         |              |                              |        | 0.   | 0.            |   |
| 113) EDWARD MARTINEZ             | 0.50  |                                |                       |         |              |                              |        |  |               |   |
| SOARD MEMBER-EL PASO             |   | Х                              |                       |         |              |                              |        | 0.   | 0.            |   |
| 114) JOSE POMPA                  | 0.50  |                                |                       |         |              |                              |        |  |               |   |
| BOARD MEMBER-EL PASO             |   | Х                              |                       |         |              |                              |        | 0.   | 0.            |   |
| 115) LETTY WEST                  | 0.50  |                                |                       |         |              |                              |        |  |               |   |
| BOARD MEMBER-EL PASO             |   | х                              |                       |         |              |                              |        | 0.   | 0.            |   |
| (116) LIZ ROSSI                  | 0.50  |                                |                       |         |              |                              |        |  |               |   |
| BOARD MEMBER-EL PASO             |   | х                              |                       |         |              |                              |        | 0.   | 0.            |   |
| (117) MARYANN ANDREWS            | 0.50  |                                |                       |         |              |                              |        |  |               |   |
| BOARD MEMBER-EL PASO             |   | х                              |                       |         |              |                              |        | 0.   | 0.            |   |
| 118) MONICA THOMAS               | 0.50  |                                |                       |         |              |                              |        |  |               |   |
| BOARD MEMBER-EL PASO             |   | х                              |                       |         |              |                              |        | 0.   | 0.            |   |
| 119) PERLA LUCERO                | 0.50  |                                |                       |         |              |                              |        |  |               |   |
| BOARD MEMBER-EL PASO             |   | x                              |                       |         |              |                              |        | 0.   | 0.            |   |
| 120) SHANNON CHALFONT            | 0.50  |                                |                       |         |              |                              |        |  |               |   |
| BOARD MEMBER-EL PASO             |   | x                              |                       |         |              |                              |        | 0.   | 0.            |   |
| 121) KELLY KOHUNSKY              | 0.50  |                                |                       |         |              |                              |        |  |               |   |
| BOARD MEMBER-EL PASO             |   | х                              |                       |         |              |                              |        | 0.   | 0.            |   |
| 122) LANCE LEHR                  | 0.50  |                                |                       |         |              |                              |        |  |               |   |
| BOARD MEMBER-EL PASO             |   | х                              |                       |         |              |                              |        | 0.   | 0.            |   |
| (123) JOE CARRILLO               | 0.50  |                                |                       |         |              |                              |        |  | -             |   |
| BOARD MEMBER-EL PASO             |   | х                              |                       |         |              |                              |        | 0.   | 0.            |   |
| 124) GINA LEWIS                  | 0.50  |                                |                       |         |              |                              |        |  | -             |   |
| BOARD MEMBER-EL PASO             | -   | x                              |                       |         |              |                              |        | 0.   | 0.            |   |
| (125) DAN LEAF, LTGEN USAF (RET) | 0.60  |                                |                       |         |              |                              |        |  |               |   |
| BOARD CHAIRMAN-HONOLULU          |   | x                              |                       | х       |              |                              |        | 0.   | 0.            |   |
|                                  | 0.60  |                                |                       |         |              |                              |        |  |               |   |
| (126) BOB BOREK                  | 0.00  |                                |                       |         |              |                              |        |  |               |   |

| Part VII   Section A. Officers, Directors, (A) | (B)   | ľ                | •                     | ((      |              |                              |        | (D)  | (E)  | (F)   |
|--|---|------------------|-----------------------|---------|--------------|------------------------------|--------|--|--|---|
| Name and title                                 | Average   |                  |                       |         | ition        |                              |        | Reportable                                     | Reportable                                       | Estimated   |
| Name and the                                   | hours   | (cl              |                       |         | that         |                              | ly)    | compensation                                   | compensation                                     | amount of   |
|  | per<br>week<br>(list any<br>hours for<br>related<br>organizations<br>below<br>line) | stee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | from<br>the<br>organization<br>(W-2/1099-MISC) | from related<br>organizations<br>(W-2/1099-MISC) | other<br>compensation<br>from the<br>organization<br>and related<br>organizations |
| (127) MICHAEL DECAPRIO                         | 0.30  | H                | _                     | _       |              |                              | _      |  |  |   |
| BOARD TREASURER-HONOLULU                       |   | x                |                       | х       |              |                              |        | 0.   | 0.   | (   |
| (128) PAM CABRERA                              | 0.30  |                  |                       |         |              |                              |        |  | <del>-</del>                                     |   |
| BOARD SECRETARY-HONOLULU                       | 0.50  | x                |                       | x       |              |                              |        | 0.   | 0.   | (   |
| (129) CAROL NELSON                             | 0.30  |                  |                       |         |              |                              |        |  | •  |   |
| BOARD MEMBER-HONOLULU                          | 3.50  | x                |                       |         |              |                              |        | 0.   | 0.   | (   |
| (130) CINDY WILSBACH                           | 0.30  |                  |                       |         |              |                              |        | 0.   | 0.   |   |
| BOARD MEMBER-HONOLULU                          | 0.30  | x                |                       |         |              |                              |        | 0.   | 0.   | (   |
| (131) DON ANDERSON                             | 0.30  |                  |                       |         |              |                              |        | 0.   | 0.   | '   |
| BOARD MEMBER-HONOLULU                          | 0.30  | x                |                       |         |              |                              |        | 0.   | 0.   | (   |
| (132) EDDIE QUAN                               | 0.30  | ^                |                       |         |              |                              |        | 0.   | · · · · · · · · · · · · · · · · · · ·            | '   |
| SOARD MEMBER-HONOLULU                          | 0.30  | X                |                       |         |              |                              |        | 0.   | 0.   | (   |
|  | 0.30  | ^                |                       |         |              |                              |        | 0.   | ٠.   |   |
| (133) FRAN DENINNO                             | 0.30  |                  |                       |         |              |                              |        | 0  | 0  |   |
| SOARD MEMBER-HONOLULU                          | 0.30  | Х                |                       |         |              |                              |        | 0.   | 0.   |   |
| (134) GLENN MEDEIROS<br>BOARD MEMBER-HONOLULU  | 0.30  | x                |                       |         |              |                              |        | 0.   | 0.   |   |
| (135) JEANNINE WIERCINSKI                      | 0.30  | ^                |                       |         |              |                              |        | 0.   | ٠.   | (   |
| BOARD MEMBER-HONOLULU                          | 0.30  | x                |                       |         |              |                              |        | 0.   | 0.   | (   |
| (136) JOE LOGAN                                | 0.30  | ^                |                       |         |              |                              |        | 0.   | ٠.   | '   |
|  | 0.30  | x                |                       |         |              |                              |        | 0  | 0.   |   |
| BOARD MEMBER-HONOLULU                          | 0.30  | ^                |                       |         |              |                              |        | 0.   | ٠.   | -   |
| (137) LAURA AQUILINO                           | 0.30  |                  |                       |         |              |                              |        | 0  | 0  |   |
| SOARD MEMBER-HONOLULU                          | 0.20  | Х                |                       |         |              |                              |        | 0.   | 0.   |   |
| (138) MARGARET SIBLEY                          | 0.30  | .,               |                       |         |              |                              |        | 0  | 0  |   |
| 30ARD MEMBER-HONOLULU<br>(139) PAUL L'ECUYER   | 0.20  | Х                |                       |         |              |                              |        | 0.   | 0.   |   |
| , ,  | 0.30  | ł.,              |                       |         |              |                              |        |  | •  |   |
| SOARD MEMBER-HONOLULU                          | 0.20  | Х                |                       |         |              |                              |        | 0.   | 0.   |   |
| (140) REESE LIGGETT                            | 0.30  | -                |                       |         |              |                              |        |  | •  |   |
| SOARD MEMBER-HONOLULU                          | 0.20  | Х                |                       |         |              |                              |        | 0.   | 0.   |   |
| (141) SALLY MIST                               | 0.30  | -                |                       |         |              |                              |        |  | •  |   |
| SOARD MEMBER-HONOLULU                          |   | Х                |                       |         |              |                              |        | 0.   | 0.   |   |
| (142) SARAH FARGO                              | 0.30  |                  |                       |         |              |                              |        |  | •  |   |
| BOARD MEMBER-HONOLULU                          | 0.00  | Х                |                       |         |              |                              |        | 0.   | 0.   |   |
| (143) SUSAN COWAN                              | 0.30  |                  |                       |         |              |                              |        | _  | -  |   |
| SOARD MEMBER-HONOLULU                          | 0.00  | Х                |                       |         |              |                              |        | 0.   | 0.   |   |
| (144) KATHLEEN FLYNN                           | 0.30  |                  |                       |         |              |                              |        |  | -  |   |
| BOARD MEMBER-HONOLULU                          | 2 2 -   | Х                |                       |         |              |                              |        | 0.   | 0.   |   |
| (145) MAUREEN PAPARO                           | 0.30  |                  |                       |         |              |                              |        |  | _  |   |
| BOARD MEMBER-HONOLULU                          |   | Х                |                       |         |              |                              |        | 0.   | 0.   |   |
| (146) ERIKA CLEARFIELD                         | 0.30  |                  |                       |         |              |                              |        |  |  |   |
| BOARD MEMBER-HONOLULU                          |   | X                |                       |         |              |                              |        | 0.   | 0.   |   |

Form 990 GROUP RETURN 91-1883466

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (D) (E) (F) Average Reportable Name and title Position Reportable Estimated (check all that apply) hours compensation compensation amount of per from from related other the organizations compensation week (list any Individual trustee or director organization (W-2/1099-MISC) from the hours for (W-2/1099-MISC) organization Highest compensated Institutional trustee related and related organizations organizations below Officer line) (147) VIVIEN STACKPOLE 0.30 BOARD MEMBER-HONOLULU Х 0. 0. 0. (148) LEN HERING (THRU 9/2021) 1.00 PRESIDENT-SAN DIEGO Х 0. 0. 0. Х (149) DARYL C. IDLER 1.00 PRESIDENT-SAN DIEGO Х х 0. 0. 0. (150) NANCY LAZARSKI 1.00 1ST VICE PRESIDENT-SAN DIEGO 0. 0 0. X X (151) DENISE STICH 1.00 2ND VICE PRESIDENT-SAN DIEGO Х Х 0 0 0. (152) LARI SHEEHAN 1.00 SECRETARY-SAN DIEGO X X 0 0 0. (153) JOHN W. BAER, JR. 1.00 TREASURER-SAN DIEGO X Х 0. 0 0. (154) PHYLLIS BARBER 1.00 BOARD MEMBER-SAN DIEGO Х 0. 0. 0. (155) LYNN KELLY 1.00 BOARD MEMBER-SAN DIEGO Х 0. 0. 0. 1.00 (156) LUZ CORDERO - LAZOTT BOARD MEMBER-SAN DIEGO 0. 0. 0. (157) JERRY KINNICK (THRU 9/2021) 1.00 BOARD MEMBER-SAN DIEGO 0. 0. 0. (158) VICTOR PEREZ 1.00 BOARD MEMBER-SAN DIEGO Х 0. 0. 0. (159) ALAN LERCHBACKER 1.00 BOARD MEMBER-SAN DIEGO Х 0. 0. 0. (160) BARBETTE LOWNDES 1.00 BOARD MEMBER-SAN DIEGO Х 0. 0 0. (161) JOE PIERZINA 1.00 BOARD MEMBER-SAN DIEGO 0. 0. X 0 (162) GREGORY TANNEBERGER 1.00 BOARD MEMBER-SAN DIEGO 0. Х 0 0 (163) CRAIG TURLEY (THRU 9/2021) 1.00 BOARD MEMBER-SAN DIEGO Х 0 0 0. (164) KEITH MANTERNACH 3.00 BOARD CHAIR-ALASKA Х Х 0 0. 0. (165) TERRI LINDSETH 1.00 1ST VICE CHAIR-ALASKA Х Х 0. 0. 0. (166) MARK HALL 1.00 2ND VICE CHAIR-ALASKA Х Х 0. 0. 0. Total to Part VII, Section A, line 1c

Form 990 GROUP RETURN 91-1883466

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (D) (E) (F) Reportable Name and title Average Position Reportable Estimated (check all that apply) hours compensation compensation amount of per from from related other the organizations compensation week (list any Individual trustee or director organization (W-2/1099-MISC) from the hours for (W-2/1099-MISC) organization Highest compensated Institutional trustee related and related organizations organizations below Officer line) (167) INGRID KARN 1.00 TREASURER-ALASKA Х Х 0. 0. 0. (168) BARBARA FULLMER 1.00 SECRETARY -ALASKA Х 0. 0. 0. Х (169) ERIK LIND 1.00 PAST PRESIDENT-ALASKA Х Х 0. 0. 0. (170) MARK JOHN 1.00 BOARD MEMBER-ALASKA X 0 0. 0. (171) DEANTHA CROCKETT 1.00 BOARD MEMBER-ALASKA Х 0 0 0. (172) LARRY SUTTERER 0.50 BOARD MEMBER-ALASKA Х 0 0 0. (173) JIM LEE 0.50 BOARD MEMBER-ALASKA X 0. 0 0. (174) GREG MILLER 0.50 BOARD MEMBER-ALASKA Х 0. 0. 0. (175) FRANK WILLIAMS 0.50 BOARD MEMBER-ALASKA Х 0. 0. 0. (176) TIM MAUDSLEY 0.50 BOARD MEMBER-ALASKA 0. 0. 0. (177) ERIC CAMPBELL 0.50 BOARD MEMBER-ALASKA 0. 0. 0. (178) JEFF SHIRLEY 0.50 0. BOARD MEMBER-ALASKA Х 0. 0. (179) CHRIS BLOCK 0.50 BOARD MEMBER-ALASKA Х 0. 0. 0. (180) TERRY UMATUM 0.50 BOARD MEMBER-ALASKA Х 0. 0. 0 (181) DAVE STIEREN 0.50 BOARD MEMBER-ALASKA 0. X 0 0. (182) SARAH ERKMAN WARD 0.50 BOARD MEMBER-ALASKA Х 0 0 0. (183) NANCY BELL 0.50 BOARD MEMBER-ALASKA Х 0 0 0. (184) STEVE BROWNE 1.00 BOARD CHAIRMAN-CAMP PENDLETON Х Х 0 0. 0. (185) RALPH SANCHEZ 1.00 BOARD VICE CHAIRMAN-CAMP PENDLETON Х Х 0. 0. 0. (186) JEFF TROTTER 1.00 BOARD SECRETARY-CAMP PENDLETON Х Х 0. 0. 0. Total to Part VII, Section A, line 1c

Form 990 GROUP RETURN 91-1883466

| Part VII Section A. Officers, Directors, Tre | u <mark>stees, Key E</mark> r                                  | nplo                           | yee                   | s, a    | nd H          | liah                         | act (       | Componented Employ                             | / "  |   |
|--|--|--------------------------------|-----------------------|---------|---------------|------------------------------|-------------|--|--|---|
| /A\  |  |                                |                       |         |               | ngn                          | <b>531 </b> | Compensated Employe                            | es (continued)                                   |   |
| (A)  | (B)  |                                |                       |         | C)            |                              |             | (D)  | (E)  | (F)   |
| Name and title                               | Average hours  | (cl                            |                       |         | ition<br>that |                              | lv)         | Reportable compensation                        | Reportable compensation                          | Estimated amount of   |
|  | per week (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee  | Highest compensated employee | Former      | from<br>the<br>organization<br>(W-2/1099-MISC) | from related<br>organizations<br>(W-2/1099-MISC) | other<br>compensation<br>from the<br>organization<br>and related<br>organizations |
| (187) LIZ RHEA                               | 1.00   |                                |                       |         |               |                              |             |  |  |   |
| BOARD TREASURER-CAMP PENDLETON               |  | х                              |                       | х       |               |                              |             | 0.   | 0.   | 0.  |
| (188) TODD KERN                              | 1.00   |                                |                       |         |               |                              |             |  |  |   |
| BOARD PARLIAMENTARIAN-CAMP PENDLETON         |  | х                              |                       | х       |               |                              |             | 0.   | 0.   | 0.  |
| (189) GEORGE BROWN                           | 1.00   |                                |                       |         |               |                              |             |  |  |   |
| BOARD MEMBER-CAMP PENDLETON                  |  | х                              |                       |         |               |                              |             | 0.   | 0.   | 0.  |
| (190) DAWN BAKER                             | 1.00   |                                |                       |         |               |                              |             |  |  |   |
| BOARD MEMBER-CAMP PENDLETON                  |  | x                              |                       |         |               |                              |             | 0.   | 0.   | 0.  |
| (191) BEVERLEY MASON                         | 1.00   |                                |                       |         |               |                              |             |  | - •  |   |
| BOARD MEMBER-CAMP PENDLETON                  | 2.00   | x                              |                       |         |               |                              |             | 0.   | 0.   | 0 .   |
| (192) JESS BRESSI                            | 1.00   |                                |                       |         |               |                              |             |  | •  |   |
| BOARD MEMBER-CAMP PENDLETON                  | 1.00   | x                              |                       |         |               |                              |             | 0.   | 0.   | 0 .   |
| (193) ALICE BREWER                           | 1.00   |                                |                       |         |               |                              |             |  | •  |   |
| BOARD MEMBER-CAMP PENDLETON                  | 1.00   | x                              |                       |         |               |                              |             | 0.   | 0.   | 0.  |
| (194) KEVIN BREWER                           | 1.00   | 21                             |                       |         |               |                              |             | · ·  | 9.   |   |
| BOARD MEMBER-CAMP PENDLETON                  | 1.00   | x                              |                       |         |               |                              |             | 0.   | 0.   | 0.  |
| (195) PETER BURGGREN                         | 1.00   | 21                             |                       |         |               |                              |             | · ·  | 9.   |   |
| BOARD MEMBER-CAMP PENDLETON                  | 1.00   | x                              |                       |         |               |                              |             | 0.   | 0.   | 0   |
| (196) DEAN LEWIS                             | 1.00   |                                |                       |         |               |                              |             |  |  |   |
| BOARD MEMBER-CAMP PENDLETON                  | 1.00   | x                              |                       |         |               |                              |             | 0.   | 0.   | 0.  |
| (197) KEVIN MULDOON                          | 1.00   |                                |                       |         |               |                              |             |  |  |   |
| BOARD MEMBER-CAMP PENDLETON                  | 2.00   | x                              |                       |         |               |                              |             | 0.   | 0.   | 0   |
| (198) CLIFFORD MYERS                         | 1.00   |                                |                       |         |               |                              |             |  | •  |   |
| BOARD MEMBER-CAMP PENDLETON                  | 1.00   | x                              |                       |         |               |                              |             | 0.   | 0.   | 0   |
| (199) FORREST SMITH                          | 1.00   |                                |                       |         |               |                              |             |  | •  |   |
| BOARD MEMBER-CAMP PENDLETON                  | 1.00   | x                              |                       |         |               |                              |             | 0.   | 0.   | 0   |
| (200) MARK WERNIG                            | 1.00   |                                |                       |         |               |                              |             |  | •  |   |
| BOARD MEMBER-CAMP PENDLETON                  | 1.00   | x                              |                       |         |               |                              |             | 0.   | 0.   | 0   |
| JOINE MEMBER CIMI I ENDERTON                 |  | 21                             |                       |         |               |                              |             | · ·  | •  |   |
|  |  |                                |                       |         |               |                              |             |  |  |   |
|  |  |                                |                       |         |               |                              |             |  |  |   |
|  |  |                                |                       |         |               |                              |             |  |  |   |
|  |  |                                |                       |         |               |                              |             |  |  |   |
|  |  |                                |                       |         |               |                              |             |  |  |   |
|  |  |                                |                       |         |               |                              |             |  |  |   |
|  |  | 1                              |                       |         |               |                              |             |  |  |   |
|  |  |                                |                       |         |               |                              |             |  |  |   |
|  |  | 1                              |                       |         |               |                              |             |  |  |   |
|  |  |                                |                       |         |               |                              |             |  |  |   |
|  |  |                                |                       |         |               |                              |             |  |  |   |
|  | 1  |                                |                       |         |               |                              |             |  |  |   |

Form 990 (2021) GROUP RETURN 91-1883466 Page **9** 

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) (D) Related or exempt Unrelated Revenuè excluded Total revenue from tax under function revenue business revenue sections 512 - 514 120,935. Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns ..... 1a 1b **b** Membership dues c Fundraising events ..... 1,134,781. 1c d Related organizations 1d 126,169. e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 8,726,383. 1f 1,479,076. g Noncash contributions included in lines 1a-1f 1g |\$ 10,108,268. h Total. Add lines 1a-1f **Business Code** 2 a PROGRAM SERVICE FEES 900099 4,025,848. 4,025,848. Program Service Revenue b MEMBERSHIP DUES 900099 1,817,710. 1,817,710. GOVERNMENT CONTRACTS 900099 485,955. 485,955. d RESIDENCE & RELATED SE 900099 292,646. 292,646. f All other program service revenue ..... 6,622,159. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 353,540. 353,540. other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties ..... (i) Real (ii) Personal 743,671. 6a 6 a Gross rents 0. 6b **b** Less: rental expenses ... 743,671. c Rental income or (loss) 743,671, 743,671. d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 505,559. assets other than inventory 7a b Less: cost or other basis 481,249. 15,920. Other Revenue and sales expenses ...... 7b 24,310. -15,920. c Gain or (loss) \_\_\_\_\_\_7c 8,390. 8,390. d Net gain or (loss) 8 a Gross income from fundraising events (not 1,134,781. of including \$ contributions reported on line 1c). See Part IV, line 18 0 627,532. **b** Less: direct expenses ..... -627,532 -627,532 c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See 106,589. Part IV, line 19 9a 50,857. **b** Less: direct expenses 9b 55,732 55,732. c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns 467,574. and allowances 10a 42,441. **b** Less: cost of goods sold ..... 425,133. 425,133. c Net income or (loss) from sales of inventory **Business Code** Miscellaneous Revenue 11 a OTHER 900099 218,438. 218,438, b d All other revenue 218,438. e Total. Add lines 11a-11d 17,907,799. 12 6,622,159, 55,732. 1,121,640 Total revenue. See instructions

GROUP RETURN

## Form 990 (2021) GROUP RETURN Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

|    | on 501(c)(3) and 501(c)(4) organizations must complete the Check if Schedule O contains a responsi  |                       |                              |                                     |                                   |
|----|---|-----------------------|------------------------------|-------------------------------------|-----------------------------------|
|    | ot include amounts reported on lines 6b,<br>8b, 9b, and 10b of Part VIII.   | (A)<br>Total expenses | (B) Program service expenses | (C) Management and general expenses | ( <b>D</b> ) Fundraising expenses |
|    | Grants and other assistance to domestic organizations   |                       | expenses                     | general expenses                    | expenses                          |
| •  | and domestic governments. See Part IV, line 21  |                       |                              |                                     |                                   |
| 2  | Grants and other assistance to domestic   |                       |                              |                                     |                                   |
| _  | individuals. See Part IV, line 22   |                       |                              |                                     |                                   |
| 3  | Grants and other assistance to foreign  |                       |                              |                                     |                                   |
| •  | organizations, foreign governments, and foreign   |                       |                              |                                     |                                   |
|    | individuals. See Part IV, lines 15 and 16   |                       |                              |                                     |                                   |
| 4  | Benefits paid to or for members   |                       |                              |                                     |                                   |
| 5  | Compensation of current officers, directors,  |                       |                              |                                     |                                   |
|    | trustees, and key employees   | 1,416,360.            | 1,086,250.                   | 194,112.                            | 135,998.                          |
| 6  | Compensation not included above to disqualified   |                       |                              |                                     |                                   |
|    | persons (as defined under section 4958(f)(1)) and   |                       |                              |                                     |                                   |
|    | persons described in section 4958(c)(3)(B)  |                       |                              |                                     |                                   |
| 7  | Other salaries and wages  | 6,244,848.            | 5,395,656.                   | 412,673.                            | 436,519.                          |
| 8  | Pension plan accruals and contributions (include  |                       |                              |                                     |                                   |
|    | section 401(k) and 403(b) employer contributions)   | 352,434.              | 215,937.                     | 116,324.                            | 20,173.                           |
| 9  | Other employee benefits   | 265,115.              | 199,885.                     | 51,177.                             | 14,053.                           |
| 10 | Payroll taxes   | 549,765.              | 443,301.                     | 62,303.                             | 44,161.                           |
| 11 | Fees for services (nonemployees):   |                       |                              |                                     |                                   |
| а  | Management  |                       |                              |                                     |                                   |
|    | Legal   | 23,015.               | 4,571.                       | 17,925.                             | 519.                              |
|    | Accounting  |                       |                              |                                     |                                   |
|    | Lobbying  |                       |                              |                                     |                                   |
|    | Professional fundraising services. See Part IV, line 17   |                       |                              |                                     |                                   |
| f  | Investment management fees  | 74,733.               |                              | 74,733.                             |                                   |
| g  | Other. (If line 11g amount exceeds 10% of line 25,  |                       |                              |                                     |                                   |
|    | column (A), amount, list line 11g expenses on Sch O.)   | 757,246.              | 594,122.                     | 63,204.                             | 99,920.                           |
| 12 | Advertising and promotion   | 228,828.              | 128,246.                     | 67,951.                             | 32,631.                           |
| 13 | Office expenses   | 454,518.              | 345,407.                     | 93,732.                             | 15,379.                           |
| 14 | Information technology  | 78,900.               | 56,476.                      | 20,949.                             | 1,475.                            |
| 15 | Royalties   |                       |                              |                                     |                                   |
| 16 | Occupancy   | 347,491.              | 315,749.                     | 20,344.                             | 11,398.                           |
| 17 | Travel  | 59,848.               | 26,324.                      | 31,310.                             | 2,214.                            |
| 18 | Payments of travel or entertainment expenses  |                       |                              |                                     |                                   |
|    | for any federal, state, or local public officials   |                       |                              |                                     |                                   |
| 19 | Conferences, conventions, and meetings  | 83,576.               | 36,117.                      | 41,248.                             | 6,211.                            |
| 20 | Interest  | 226,257.              | 186,572.                     | 9,923.                              | 29,762.                           |
| 21 | Payments to affiliates  | 324,916.              | 216,067.                     | 97,883.                             | 10,966.                           |
| 22 | Depreciation, depletion, and amortization   | 758,716.              | 663,069.                     | 95,647.                             |                                   |
| 23 | Insurance   | 440,646.              | 332,933.                     | 96,754.                             | 10,959.                           |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) |                       |                              |                                     |                                   |
| а  | PROGRAM EVENTS  | 1,846,220.            | 1,694,702.                   | 107,175.                            | 44,343.                           |
| b  | DONATED MATERIALS   | 1,424,618.            | 1,357,810.                   | 41,028.                             | 25,780.                           |
| С  | RENTALS, REPAIRS & MAIN   | 890,152.              | 631,419.                     | 255,070.                            | 3,663.                            |
| d  | UBIT TAXES  | 10,741.               | 10,081.                      | 660.                                |                                   |
| е  | All other expenses  | 69,324.               |                              | 69,324.                             |                                   |
| 25 | Total functional expenses. Add lines 1 through 24e  | 16,928,267.           | 13,940,694.                  | 2,041,449.                          | 946,124.                          |
| 26 | Joint costs. Complete this line only if the organization  |                       |                              |                                     |                                   |
|    | reported in column (B) joint costs from a combined  |                       |                              |                                     |                                   |
|    | educational campaign and fundraising solicitation.  |                       |                              |                                     |                                   |
|    | Check here if following SOP 98-2 (ASC 958-720)  |                       |                              |                                     | 5 <b>990</b> (2221)               |

Page 10

91-1883466

Page **11** 

# Form 990 (2021) Part X Balance Sheet

| Par                         |     | Check if Schedule O contains a response or n   | ote to any line | e in this Part X |                                 |            |                    |
|-----------------------------|-----|--|-----------------|------------------|---------------------------------|------------|--------------------|
|                             |     | Check ii ochedule o contains a response or n   | ote to any mic  | SITUISTALX       | <b>(A)</b><br>Beginning of year |            | (B)<br>End of year |
|                             | 1   | Cash - non-interest-bearing  |                 |                  | 3,526,977.                      | 1          | 3,198,389.         |
|                             | 2   | Savings and temporary cash investments   |                 |                  | 3,111,777.                      | 2          | 4,304,735.         |
|                             | 3   | Pledges and grants receivable, net   |                 |                  | 1,144,167.                      | 3          | 922,503.           |
|                             | 4   | Accounts receivable, net   |                 |                  | 445,895.                        | 4          | 365,251.           |
|                             | 5   | Loans and other receivables from any current   |                 |                  |                                 |            |                    |
|                             |     | trustee, key employee, creator or founder, sub   | stantial contr  | ibutor, or 35%   |                                 |            |                    |
|                             |     | controlled entity or family member of any of th  | ese persons     |                  |                                 | 5          |                    |
|                             | 6   | Loans and other receivables from other disqui  | alified persons | s (as defined    |                                 |            |                    |
|                             |     | under section 4958(f)(1)), and persons describ   | ed in section   | 4958(c)(3)(B)    |                                 | 6          |                    |
| y,                          | 7   | Notes and loans receivable, net  |                 |                  |                                 | 7          |                    |
| Assets                      | 8   | Inventories for sale or use  |                 |                  | 29,153.                         | 8          | 29,153.            |
| As                          | 9   | Donate Salar and the salar salar salar salar salar salar salar salar salar salar salar salar salar salar salar |                 |                  | 22,788.                         | 9          | 100,811.           |
|                             | 10a | Land, buildings, and equipment: cost or other  | 1 1             |                  |                                 |            |                    |
|                             |     | basis. Complete Part VI of Schedule D  | 10a             | 30,012,815.      |                                 |            |                    |
|                             | b   | Less: accumulated depreciation   |                 | 12,175,086.      | 18,430,711.                     | 10c        | 17,837,729.        |
|                             | 11  | Investments - publicly traded securities   |                 |                  | 9,769,748.                      | 11         | 11,723,707.        |
|                             | 12  | Investments - other securities. See Part IV, line  |                 |                  | 550,120.                        | 12         | 520,242.           |
|                             | 13  | Investments - program-related. See Part IV, lin  |                 |                  | 13                              |            |                    |
|                             | 14  | Intangible assets  |                 | 14               |                                 |            |                    |
|                             | 15  | Other assets. See Part IV, line 11   |                 | 15               |                                 |            |                    |
|                             | 16  | Total assets. Add lines 1 through 15 (must ed  |                 |                  | 37,031,336.                     | 16         | 39,002,520.        |
|                             | 17  | Accounts payable and accrued expenses  |                 |                  | 1,506,683.                      | 17         | 1,708,434.         |
|                             | 18  | Grants payable   |                 |                  |                                 | 18         |                    |
|                             | 19  | Deferred revenue   |                 | 19               | 160,000.                        |            |                    |
|                             | 20  | Tax-exempt bond liabilities  |                 | 7,089,348.       | 20                              | 6,839,789. |                    |
|                             | 21  | Escrow or custodial account liability. Complet   |                 |                  | 21                              |            |                    |
| ,,                          | 22  | Loans and other payables to any current or fo  |                 |                  |                                 |            |                    |
| ţį                          |     | trustee, key employee, creator or founder, sub   |                 |                  |                                 |            |                    |
| Liabilities                 |     | controlled entity or family member of any of the   |                 | ,                |                                 | 22         |                    |
| Ë                           | 23  | Secured mortgages and notes payable to unre  | · ·             |                  | 423,409.                        | 23         | 401,772.           |
|                             | 24  | Unsecured notes and loans payable to unrelate  |                 |                  |                                 | 24         |                    |
|                             | 25  | Other liabilities (including federal income tax,   |                 |                  |                                 |            |                    |
|                             |     | parties, and other liabilities not included on lin   |                 |                  |                                 |            |                    |
|                             |     | of Schedule D  | ŕ               |                  | 1,279,185.                      | 25         | 1,932,244.         |
|                             | 26  | Total liabilities. Add lines 17 through 25   |                 |                  | 10,298,625.                     | 26         | 11,042,239.        |
|                             |     | Organizations that follow FASB ASC 958, c  |                 |                  |                                 |            |                    |
| es                          |     | and complete lines 27, 28, 32, and 33.   |                 |                  |                                 |            |                    |
| auc                         | 27  | Net assets without donor restrictions  |                 |                  | 21,472,252.                     | 27         | 22,039,394.        |
| Bal                         | 28  | Net assets with donor restrictions   |                 |                  | 5,260,459.                      | 28         | 5,920,887.         |
| P                           |     | Organizations that do not follow FASB ASC  |                 |                  |                                 |            |                    |
| T                           |     | and complete lines 29 through 33.  | •               | -                |                                 |            |                    |
| ğ                           | 29  | Capital stock or trust principal, or current fund  | ls              |                  |                                 | 29         |                    |
| ets                         | 30  | Paid-in or capital surplus, or land, building, or  |                 |                  |                                 | 30         |                    |
| 9)                          | 31  | Retained earnings, endowment, accumulated  |                 |                  |                                 | 31         |                    |
| As                          | J I |  |                 |                  |                                 |            |                    |
| Net Assets or Fund Balances | 32  | Total net assets or fund balances  |                 |                  | 26,732,711.                     | 32         | 27,960,281.        |

Form **990** (2021)

Form 990 (2021) GROUP RETURN 91-1883466 Page **12** 

| Pa | art XI Reconciliation of Net Assets   |             |      |     |        |
|----|---|-------------|------|-----|--------|
|    | Check if Schedule O contains a response or note to any line in this Part XI   |             |      |     | X      |
|    |   |             |      |     |        |
| 1  | Total revenue (must equal Part VIII, column (A), line 12)   | 1           | 17   | 907 | ,799.  |
| 2  | Total expenses (must equal Part IX, column (A), line 25)  | 2           | 16   | 928 | ,267.  |
| 3  | Revenue less expenses. Subtract line 2 from line 1  | 3           |      | 979 | ,532.  |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                           | 4           | 26   | 732 | ,711.  |
| 5  | Net unrealized gains (losses) on investments  | 5           |      | 496 | ,456.  |
| 6  | Donated services and use of facilities  | 6           |      |     |        |
| 7  | Investment expenses   | 7           |      |     |        |
| 8  | Prior period adjustments  | 8           |      |     |        |
| 9  | Other changes in net assets or fund balances (explain on Schedule O)  | 9           | -    | 248 | ,418.  |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                  |             |      |     |        |
|    | column (B))   | 10          | 27   | 960 | ,281.  |
| Pa | art XII Financial Statements and Reporting  |             |      |     |        |
|    | Check if Schedule O contains a response or note to any line in this Part XII  |             |      |     |        |
|    |   |             |      | Yes | No     |
| 1  | Accounting method used to prepare the Form 990: Cash X Accrual Other  |             |      |     |        |
|    | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedu        | ile O.      |      |     |        |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?                     |             | 2a   |     | X      |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewe      | ed on a     |      |     |        |
|    | separate basis, consolidated basis, or both:  |             |      |     |        |
|    | Separate basis Consolidated basis Both consolidated and separate basis  |             |      |     |        |
| b  | b Were the organization's financial statements audited by an independent accountant?                                |             | 2b   | Х   |        |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate    | ite basis,  |      |     |        |
|    | consolidated basis, or both:  |             |      |     |        |
|    | Separate basis X Consolidated basis Both consolidated and separate basis  |             |      |     |        |
| С  | c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of t  | he audit,   |      |     |        |
|    | review, or compilation of its financial statements and selection of an independent accountant?                      |             | 2c   | Х   |        |
|    | If the organization changed either its oversight process or selection process during the tax year, explain on So    | hedule O.   |      |     |        |
| За | a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the S | ingle Audit |      |     |        |
|    | Act and OMB Circular A-133?   |             | 3a   |     | X      |
| b  | b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the req  |             |      |     |        |
|    | or audits, explain why on Schedule O and describe any steps taken to undergo such audits                            |             | 3b   |     |        |
|    |   |             | Form | 990 | (2021) |

(2021

#### **SCHEDULE A**

(Form 990)

Total

Department of the Treasury Internal Revenue Service

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

ARMED SERVICES YMCA OF THE USA Name of the organization **Employer identification number** GROUP RETURN 91-1883466 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) above (see instructions))

GROUP RETURN

91-1883466

#### Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec   | tion A. Public Support   |            |                 |                 |             |                      |             |
|-------|--|------------|-----------------|-----------------|-------------|----------------------|-------------|
| Caler | ndar year (or fiscal year beginning in)                            | (a) 2017   | <b>(b)</b> 2018 | (c) 2019        | (d) 2020    | (e) 2021             | (f) Total   |
| 1     | Gifts, grants, contributions, and                                  |            |                 |                 |             |                      |             |
|       | membership fees received. (Do not                                  |            |                 |                 |             |                      |             |
|       | include any "unusual grants.")                                     | 8,601,970. | 7,604,052.      | 12,438,218.     | 11,055,376. | 11,925,978.          | 51,625,594. |
| 2     | Tax revenues levied for the organ-                                 |            |                 |                 |             |                      |             |
|       | ization's benefit and either paid to                               |            |                 |                 |             |                      |             |
|       | or expended on its behalf  |            |                 |                 |             |                      |             |
| 3     | The value of services or facilities                                |            |                 |                 |             |                      |             |
|       | furnished by a governmental unit to                                |            |                 |                 |             |                      |             |
|       | the organization without charge                                    |            |                 |                 |             |                      |             |
| 4     | Total. Add lines 1 through 3                                       | 8,601,970. | 7,604,052.      | 12,438,218.     | 11,055,376. | 11,925,978.          | 51,625,594. |
| 5     | The portion of total contributions                                 |            |                 |                 |             |                      |             |
|       | by each person (other than a                                       |            |                 |                 |             |                      |             |
|       | governmental unit or publicly                                      |            |                 |                 |             |                      |             |
|       | supported organization) included                                   |            |                 |                 |             |                      |             |
|       | on line 1 that exceeds 2% of the                                   |            |                 |                 |             |                      |             |
|       | amount shown on line 11,   |            |                 |                 |             |                      |             |
|       | column (f)   |            |                 |                 |             |                      |             |
|       | Public support. Subtract line 5 from line 4.                       |            |                 |                 |             |                      | 51,625,594. |
| Sec   | tion B. Total Support  |            |                 |                 |             | T T                  |             |
|       | idar year (or fiscal year beginning in)                            | (a) 2017   | <b>(b)</b> 2018 | <b>(c)</b> 2019 | (d) 2020    | (e) 2021             | (f) Total   |
| 7     | Amounts from line 4  | 8,601,970. | 7,604,052.      | 12,438,218.     | 11,055,376. | 11,925,978.          | 51,625,594. |
| 8     | Gross income from interest,  |            |                 |                 |             |                      |             |
|       | dividends, payments received on                                    |            |                 |                 |             |                      |             |
|       | securities loans, rents, royalties,                                |            |                 |                 |             |                      |             |
|       | and income from similar sources                                    | 884,942.   | 904,436.        | 971,947.        | 1,263,124.  | 1,097,211.           | 5,121,660.  |
| 9     | Net income from unrelated business                                 |            |                 |                 |             |                      |             |
|       | activities, whether or not the                                     |            |                 |                 |             |                      |             |
|       | business is regularly carried on                                   | 55,337.    | 54,015.         | 63,681.         | 34,983.     | 53,332.              | 261,348.    |
|       | Other income. Do not include gain                                  |            |                 |                 |             |                      |             |
|       | or loss from the sale of capital                                   |            |                 |                 |             | 010 100              | 040 400     |
|       | assets (Explain in Part VI.)                                       |            |                 |                 |             | 218,438.             | 218,438.    |
|       | <b>Total support.</b> Add lines 7 through 10                       |            |                 |                 |             |                      | 57,227,040. |
|       | Gross receipts from related activities,                            | •          | ,               |                 |             | 12                   | 38,904,774. |
| 13    | First 5 years. If the Form 990 is for th                           |            |                 | •               |             |                      | <b>.</b> —  |
| Sec   | organization, check this box and stop tion C. Computation of Publi |            |                 |                 |             |                      | <b>P</b>    |
|       | Public support percentage for 2021 (I                              |            |                 | olumn (fl)      |             | 14                   | 90.21 %     |
|       | Public support percentage from 2020                                |            |                 |                 |             | 15                   | 90.56 %     |
|       | 33 1/3% support test - 2021. If the o                              |            |                 |                 |             |                      |             |
|       | stop here. The organization qualifies                              |            |                 |                 |             |                      |             |
|       | 33 1/3% support test - 2020. If the o                              |            | ~               |                 |             | or more, check thi   |             |
|       | and <b>stop here.</b> The organization qual                        |            |                 |                 |             |                      | . $\Box$    |
|       | 10% -facts-and-circumstances test                                  | •          | •               |                 |             | and line 14 is 10% ( |             |
|       | and if the organization meets the fact                             | -          |                 |                 |             |                      |             |
|       | meets the facts-and-circumstances te                               |            |                 | -               |             | -                    | ▶ □         |
| h     | 10% -facts-and-circumstances test                                  | · ·        | •               |                 |             |                      |             |
| J     | more, and if the organization meets the                            | o o        |                 |                 |             | •                    | 3,3 01      |
|       | organization meets the facts-and-circu                             |            | *               |                 | •           |                      |             |
|       | Private foundation. If the organization                            |            |                 |                 |             |                      |             |

Schedule A (Form 990) 2021

Page 2

Page 3

# Schedule A (Form 990) 2021 GROUP RETURN Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support  | , |                       |                      |                     |                       |              |
|--|---|-----------------------|----------------------|---------------------|-----------------------|--------------|
| Calendar year (or fiscal year beginning in)  | (a) 2017                                | <b>(b)</b> 2018       | (c) 2019             | (d) 2020            | (e) 2021              | (f) Total    |
| 1 Gifts, grants, contributions, and  |   |                       |                      |                     |                       |              |
| membership fees received. (Do not  |   |                       |                      |                     |                       |              |
| include any "unusual grants.")   |   |                       |                      |                     |                       |              |
| 2 Gross receipts from admissions, merchandise sold or services per-  |   |                       |                      |                     |                       |              |
| formed, or facilities furnished in any activity that is related to the   |   |                       |                      |                     |                       |              |
| organization's tax-exempt purpose  3 Gross receipts from activities that   |   |                       |                      |                     |                       |              |
| are not an unrelated trade or bus-   |   |                       |                      |                     |                       |              |
| iness under section 513  |   |                       |                      |                     |                       |              |
| 4 Tax revenues levied for the organ-   |   |                       |                      |                     |                       |              |
| ization's benefit and either paid to   |   |                       |                      |                     |                       |              |
| or expended on its behalf  |   |                       |                      |                     |                       |              |
| 5 The value of services or facilities  |   |                       |                      |                     |                       |              |
| furnished by a governmental unit to  |   |                       |                      |                     |                       |              |
| the organization without charge  |   |                       |                      |                     |                       |              |
| 6 Total. Add lines 1 through 5   |   |                       |                      |                     |                       |              |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons   |   |                       |                      |                     |                       |              |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that  |   |                       |                      |                     |                       |              |
| exceed the greater of \$5,000 or 1% of the amount on line 13 for the year  |   |                       |                      |                     |                       |              |
| <b>c</b> Add lines 7a and 7b   |   |                       |                      |                     |                       |              |
| 8 Public support. (Subtract line 7c from line 6.)  |   |                       |                      |                     |                       |              |
| Section B. Total Support   |   | I                     |                      | 1                   | T                     | T            |
| Calendar year (or fiscal year beginning in)  | <b>(a)</b> 2017                         | <b>(b)</b> 2018       | (c) 2019             | (d) 2020            | (e) 2021              | (f) Total    |
| 9 Amounts from line 6  |   |                       |                      |                     |                       |              |
| 10a Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties,<br>and income from similar sources |   |                       |                      |                     |                       |              |
| <b>b</b> Unrelated business taxable income   |   |                       |                      |                     |                       |              |
| (less section 511 taxes) from businesses   |   |                       |                      |                     |                       |              |
| acquired after June 30, 1975   |   |                       |                      |                     |                       |              |
| c Add lines 10a and 10b  |   |                       |                      |                     |                       |              |
| 11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on               |   |                       |                      |                     |                       |              |
| 12 Other income. Do not include gain or loss from the sale of capital  |   |                       |                      |                     |                       |              |
| assets (Explain in Part VI.)   |   |                       |                      |                     |                       |              |
| 14 First 5 years. If the Form 990 is for th  | e organization's fi                     | rst, second, third.   | fourth, or fifth tax | year as a section 5 | 01(c)(3) organization | on,          |
| check this box and stop here   | · ·                                     |                       |                      | •                   |                       | ·            |
| Section C. Computation of Public   |   |                       |                      |                     |                       |              |
| 15 Public support percentage for 2021 (li  | ne 8, column (f), d                     | ivided by line 13, o  | column (f))          |                     | 15                    | %            |
| 16 Public support percentage from 2020   |   |                       |                      |                     | 16                    | %            |
| Section D. Computation of Inves  | tment Income                            | e Percentage          |                      |                     |                       |              |
| 17 Investment income percentage for 20   | <b>21</b> (line 10c, colur              | nn (f), divided by li | ne 13, column (f))   |                     | 17                    | %            |
| 18 Investment income percentage from 2   |   |                       |                      |                     | 18                    | %            |
| 19a 33 1/3% support tests - 2021. If the   | organization did r                      | ot check the box      | on line 14, and line | e 15 is more than 3 | 3 1/3%, and line 1    | 7 is not     |
| more than 33 1/3%, check this box an   |   |                       |                      |                     |                       |              |
| <b>b 33 1/3% support tests - 2020.</b> If the  |   |                       |                      |                     |                       |              |
| line 18 is not more than 33 1/3%, chec   | ck this box and <b>st</b>               | op here. The orga     | nization qualifies a | as a publicly suppo | rted organization     | ▶∐           |
| 20 Private foundation If the organization  | n did not chack a                       | hay an line 14 10     | or 10h chock th      | is hav and soo ins  | tructions             | <b>▶</b>   ] |

Page 4

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GROUP RETURN

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes." and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

  If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|     | Yes   | No |
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ARMED SERVICES YMCA OF THE USA GROUP RETURN 91-1883466 Schedule A (Form 990) 2021 Page 5 Part IV Supporting Organizations (continued) Yes No 11 Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? 11a b A family member of a person described on line 11a above? 11b c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide <u>detail in</u> Part VI 11c Section B. Type I Supporting Organizations Yes No Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the 1 supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. 2 Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No." describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). Section D. All Type III Supporting Organizations Yes No Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how 2 the organization maintained a close and continuous working relationship with the supported organization(s). By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes." describe in Part VI the role the organization's 3 supported organizations played in this regard. Section E. Type III Functionally Integrated Supporting Organizations 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). h The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions) С No 2 Activities Test. Answer lines 2a and 2b below. Yes a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes." then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined 2a that these activities constituted substantially all of its activities. b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in 2b these activities but for the organization's involvement.

За

Parent of Supported Organizations. Answer lines 3a and 3b below.

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

| Pai  | t V Type III Non-Functionally Integrated 509(a)(3) Supporti                  | ng Organi       | zations                           |                                |
|------|--|-----------------|-----------------------------------|--------------------------------|
| 1    | Check here if the organization satisfied the Integral Part Test as a qualify | ing trust on N  | lov. 20, 1970 ( <i>explain in</i> | Part VI). See instructions.    |
|      | All other Type III non-functionally integrated supporting organizations mu   | st complete S   | Sections A through E.             |                                |
| Sect | ion A - Adjusted Net Income  | (A) Prior Year  | (B) Current Year (optional)       |                                |
| 1    | Net short-term capital gain  | 1               |                                   |                                |
| 2    | Recoveries of prior-year distributions                                       | 2               |                                   |                                |
| 3    | Other gross income (see instructions)  | 3               |                                   |                                |
| 4    | Add lines 1 through 3.   | 4               |                                   |                                |
| 5    | Depreciation and depletion   | 5               |                                   |                                |
| 6    | Portion of operating expenses paid or incurred for production or             |                 |                                   |                                |
|      | collection of gross income or for management, conservation, or               |                 |                                   |                                |
|      | maintenance of property held for production of income (see instructions)     | 6               |                                   |                                |
| 7    | Other expenses (see instructions)  | 7               |                                   |                                |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                 | 8               |                                   |                                |
| Sect | ion B - Minimum Asset Amount   |                 | (A) Prior Year                    | (B) Current Year<br>(optional) |
| 1    | Aggregate fair market value of all non-exempt-use assets (see                |                 |                                   |                                |
|      | instructions for short tax year or assets held for part of year):            |                 |                                   |                                |
| а    | Average monthly value of securities  | 1a              |                                   |                                |
| b    | Average monthly cash balances  | 1b              |                                   |                                |
| С    | Fair market value of other non-exempt-use assets                             | 1c              |                                   |                                |
|      | Total (add lines 1a, 1b, and 1c)   | 1d              |                                   |                                |
| е    | Discount claimed for blockage or other factors                               |                 |                                   |                                |
|      | (explain in detail in Part VI):  |                 |                                   |                                |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets                 | 2               |                                   |                                |
| 3    | Subtract line 2 from line 1d.  | 3               |                                   |                                |
| 4    | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,  |                 |                                   |                                |
|      | see instructions).   | 4               |                                   |                                |
| 5    | Net value of non-exempt-use assets (subtract line 4 from line 3)             | 5               |                                   |                                |
| 6    | Multiply line 5 by 0.035.  | 6               |                                   |                                |
| 7    | Recoveries of prior-year distributions                                       | 7               |                                   |                                |
| 8    | Minimum Asset Amount (add line 7 to line 6)                                  | 8               |                                   |                                |
| Sect | ion C - Distributable Amount   |                 |                                   | Current Year                   |
| 1    | Adjusted net income for prior year (from Section A, line 8, column A)        | 1               |                                   |                                |
| 2    | Enter 0.85 of line 1.  | 2               |                                   |                                |
| 3    | Minimum asset amount for prior year (from Section B, line 8, column A)       | 3               |                                   |                                |
| 4    | Enter greater of line 2 or line 3.   | 4               |                                   |                                |
| 5    | Income tax imposed in prior year   | 5               |                                   |                                |
| 6    | Distributable Amount. Subtract line 5 from line 4, unless subject to         |                 |                                   |                                |
|      | emergency temporary reduction (see instructions).                            | 6               |                                   |                                |
| 7    | Check here if the current year is the organization's first as a non-function | ally integrated | d Type III supporting orga        | nization (see                  |

Schedule A (Form 990) 2021

instructions).

| Par   | t V Type III Non-Functionally Integrated 509(                   | (a)(3) Supporting Orga        | nizations (continued           | d)                               |   |
|-------|---|-------------------------------|--------------------------------|----------------------------------|---|
| Secti | on D - Distributions  |                               | •                              | Current Year                     |   |
| 1     | Amounts paid to supported organizations to accomplish exer      | mpt purposes                  |                                | 1                                |   |
| 2     | Amounts paid to perform activity that directly furthers exemp   |                               |                                |                                  |   |
|       | organizations, in excess of income from activity                |                               |                                | 2                                |   |
| 3     | Administrative expenses paid to accomplish exempt purpose       | es of supported organizations | 5                              | 3                                |   |
| 4     | Amounts paid to acquire exempt-use assets                       |                               |                                | 4                                |   |
| 5     | Qualified set-aside amounts (prior IRS approval required - pro  | ovide details in Part VI)     |                                | 5                                |   |
| 6     | Other distributions (describe in Part VI). See instructions.    |                               | (                              | 6                                |   |
| 7     | Total annual distributions. Add lines 1 through 6.              |                               |                                | 7                                |   |
| 8     | Distributions to attentive supported organizations to which the | ne organization is responsive |                                |                                  |   |
|       | (provide details in Part VI). See instructions.                 |                               |                                | 8                                |   |
| 9     | Distributable amount for 2021 from Section C, line 6            |                               |                                | 9                                |   |
| 10    | Line 8 amount divided by line 9 amount                          |                               | 10                             | 0                                |   |
|       |   | (i)                           | (ii)                           | (iii)                            |   |
| Secti | on E - Distribution Allocations (see instructions)              | Excess Distributions          | Underdistributions<br>Pre-2021 | Distributable<br>Amount for 2021 |   |
| 1     | Distributable amount for 2021 from Section C, line 6            |                               |                                |                                  |   |
| 2     | Underdistributions, if any, for years prior to 2021 (reason-    |                               |                                |                                  |   |
|       | able cause required - explain in Part VI). See instructions.    |                               |                                |                                  |   |
| 3     | Excess distributions carryover, if any, to 2021                 |                               |                                |                                  |   |
| а     | From 2016   |                               |                                |                                  |   |
| b     | From 2017   |                               |                                |                                  |   |
| C     | From 2018   |                               |                                |                                  |   |
| d     | From 2019   |                               |                                |                                  |   |
| е     | From 2020   |                               |                                |                                  |   |
| f     | Total of lines 3a through 3e                                    |                               |                                |                                  |   |
| g     | Applied to underdistributions of prior years                    |                               |                                |                                  |   |
| h     | Applied to 2021 distributable amount                            |                               |                                |                                  |   |
| i_    | Carryover from 2016 not applied (see instructions)              |                               |                                |                                  |   |
| j_    | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.          |                               |                                |                                  |   |
| 4     | Distributions for 2021 from Section D,                          |                               |                                |                                  |   |
|       | line 7: \$  |                               |                                |                                  |   |
| a     | Applied to underdistributions of prior years                    |                               |                                |                                  |   |
| b     | Applied to 2021 distributable amount                            |                               |                                |                                  | _ |
| c     | Remainder. Subtract lines 4a and 4b from line 4.                |                               |                                |                                  |   |
| 5     | Remaining underdistributions for years prior to 2021, if        |                               |                                |                                  |   |
|       | any. Subtract lines 3g and 4a from line 2. For result greater   |                               |                                |                                  |   |
|       | than zero, explain in Part VI. See instructions.                |                               |                                |                                  |   |
| 6     | Remaining underdistributions for 2021. Subtract lines 3h        |                               |                                |                                  |   |
|       | and 4b from line 1. For result greater than zero, explain in    |                               |                                |                                  |   |
|       | Part VI. See instructions.                                      |                               |                                |                                  |   |
| 7     | Excess distributions carryover to 2022. Add lines 3j            |                               |                                |                                  |   |
|       | and 4c.   |                               |                                |                                  |   |
| 88    | Breakdown of line 7:  |                               |                                |                                  |   |
| a     | Excess from 2017  |                               |                                |                                  |   |
| b     | Excess from 2018  |                               |                                |                                  |   |
| c     | Excess from 2019  |                               |                                |                                  |   |
| d     | Excess from 2020  |                               |                                |                                  |   |
| е     | Excess from 2021  |                               |                                |                                  |   |

Schedule A (Form 990) 2021

29

ARMED SERVICES YMCA OF THE USA

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

## Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

### **Schedule of Contributors**

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Schedule B (Form 990) (2021)

Employer identification number

| GRO   | 91-1883466  |                              |  |
|---|---|------------------------------|--|
| Organization type (check on   | ne):  |                              |  |
| Filers of:  | Section:  |                              |  |
| Form 990 or 990-EZ  | X 501(c)( 3 ) (enter number) organization   |                              |  |
|   | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation  |                              |  |
|   | 527 political organization  |                              |  |
| Form 990-PF   | 501(c)(3) exempt private foundation   |                              |  |
|   | 4947(a)(1) nonexempt charitable trust treated as a private foundation   |                              |  |
|   | 501(c)(3) taxable private foundation  |                              |  |
| Note: Only a section 501(c)(7   | covered by the <b>General Rule</b> or a <b>Special Rule</b> .  7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule   |                              |  |
| _   | filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's  | •                            |  |
| Special Rules   |   |                              |  |
| sections 509(a)(1) a contributor, during t  | described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support to 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) F line 1. Complete Parts I and II.                                | d that received from any one |  |
| contributor, during t   | described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a the year, total contributions of more than \$1,000 exclusively for religious, charitable, scinal purposes, or for the prevention of cruelty to children or animals. Complete Parts I (er instead of the contributor name and address), II, and III. | entific,                     |  |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributions year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc. purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusious, charitable, etc., contributions totaling \$5,000 or more during the year |   |                              |  |
| answer "No" on Part IV, line 2  | at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Fo<br>2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF,<br>requirements of Schedule B (Form 990).   | **                           |  |

| 1  | (d)  Type of contribution  Person  A  Payroll           |
|--|---|
| 1  | Person X  |
| \$ 130,000.   No.   Name, address, and ZIP + 4   Total contributions   Tyle    (a) No.   Name, address, and ZIP + 4   S  |   |
| No. Name, address, and ZIP + 4  Total contributions Tyle  2  \$ 45,000. No.  (a) No. Name, address, and ZIP + 4  No. Name, address, and ZIP + 4  Perparation of the contributions of the contribution of the contribution of the contribution of the contribution of the contribution of the contribution of the contribution of the | Noncash<br>omplete Part II for<br>neash contributions.) |
| 2 S 45,000. Per Par S 45,000. No (Com noncast)  (a) No. Name, address, and ZIP + 4 Total contributions Type Par Par Par Par Par Par Par Par Par Par  | (d)   |
| (a) (b) (c) Total contributions Tyles 3  | Type of contribution                                    |
| No. Name, address, and ZIP + 4 Total contributions Tyl   | Person X Payroll  |
| 3 Pe   | (d)   |
| Pa   | Type of contribution                                    |
| (Com   | Person X Payroll  |
| (a) (b) (c)  | (d)   |
| No. Name, address, and ZIP + 4 Total contributions Tyl   | Type of contribution                                    |
| \$\$ 92  | Person X Payroll  |
| (a) (b) (c)  | (d)   |
| No. Name, address, and ZIP + 4 Total contributions Tyl   | Type of contribution                                    |
| \$\$ Pa  | Person X Payroll  |
| (a) (b) (c)  | (d)   |
| No. Name, address, and ZIP + 4 Total contributions Tyl   | Type of contribution                                    |
| Pa   | Person X Payroll  |

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if ad | ditional space is needed.  |  |
|------------|---|----------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                     | (c) Total contributions    | (d) Type of contribution   |
| 7          |   | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                     | (c) Total contributions    | (d)<br>Type of contribution  |
| 8          |   | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                     | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 9          |   | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)        | (b)   | (c)                        | (d)  |
| No. 10     | Name, address, and ZIP + 4  | \$ 7,000.                  | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                     | (c) Total contributions    | (d)<br>Type of contribution  |
| 11         |   | \$\$                       | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                     | (c) Total contributions    | (d) Type of contribution   |
| 12         |   | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.) |

| Part I    | Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. |                                |  |  |  |
|-----------|--|--------------------------------|--|--|--|
| (a)       | (b)  | (c)                            | (d)  |  |  |
| No.       | Name, address, and ZIP + 4   | Total contributions            | Type of contribution   |  |  |
| 13        |  | \$7,500.                       | Person X Payroll   |  |  |
| (a)       | (b)  | (c)                            | (d)  |  |  |
| No.       | Name, address, and ZIP + 4   | Total contributions            | Type of contribution   |  |  |
| 14        |  | \$25,000.                      | Person X Payroll Oncash Complete Part II for noncash contributions.)   |  |  |
| (a)       | (b)  | (c)                            | (d)  |  |  |
| No.       | Name, address, and ZIP + 4   | Total contributions            | Type of contribution   |  |  |
| 15        |  | \$12,500.                      | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)       | (b)  | (c)                            | (d)  |  |  |
| No.       | Name, address, and ZIP + 4   | Total contributions            | Type of contribution   |  |  |
| 16        |  | \$                             | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)       | (b)  | (c)                            | (d)  |  |  |
| No.       | Name, address, and ZIP + 4   | Total contributions            | Type of contribution   |  |  |
| 17_       |  | \$50,000.                      | Person X Payroll   |  |  |
| (a)       | (b)  | (c)                            | (d)  |  |  |
| No.<br>18 | Name, address, and ZIP + 4   | Total contributions  \$ 5,800. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. |                            |  |  |  |
|------------|--|----------------------------|--|--|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d) Type of contribution   |  |  |
| 19         |  | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d)<br>Type of contribution  |  |  |
| 20         |  | \$\$                       | Person X Payroll   |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d)<br>Type of contribution  |  |  |
| 21         |  | \$\$                       | Person X Payroll   |  |  |
| (a)        | (b)  | (c)                        | (d)  |  |  |
| No. 22     | Name, address, and ZIP + 4   | \$\$ 50,643.               | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d)<br>Type of contribution  |  |  |
| 23         |  | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d) Type of contribution   |  |  |
| 24         |  | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. |                            |  |  |  |
|------------|--|----------------------------|--|--|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d) Type of contribution   |  |  |
| 25         |  | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d) Type of contribution   |  |  |
| 26         |  | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d)<br>Type of contribution  |  |  |
| 27         |  | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)        | (b)  | (c)                        | (d)  |  |  |
| No. 28     | Name, address, and ZIP + 4   | \$ 50,000.                 | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d) Type of contribution   |  |  |
| 29         |  | \$\$                       | Person Payroll Noncash X (Complete Part II for noncash contributions.) |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d) Type of contribution   |  |  |
| 30         |  | \$                         | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |

| Name of organization           | Employer identification number |
|--------------------------------|--------------------------------|
| ARMED SERVICES YMCA OF THE USA |                                |
| GROUP RETURN                   | 91-1883466                     |

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. |                                  |  |  |  |
|------------|--|----------------------------------|--|--|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions       | (d) Type of contribution   |  |  |
| 31         |  | \$\$                             | Person X Payroll   |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions          | (d)<br>Type of contribution  |  |  |
| 32         |  | \$\$                             | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions          | (d)<br>Type of contribution  |  |  |
| 33         |  | \$\$                             | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)        | (b)  | (c)                              | (d)  |  |  |
| No. 34     | Name, address, and ZIP + 4   | Total contributions  \$ 350,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions          | (d)<br>Type of contribution  |  |  |
| 35         |  | \$\$                             | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions          | (d)<br>Type of contribution  |  |  |
| 36         |  | \$\$                             | Person X Payroll Noncash (Complete Part II for noncash contributions.) |  |  |

| Name of organization           | Employer identification number |
|--------------------------------|--------------------------------|
| ARMED SERVICES YMCA OF THE USA |                                |
| CROUD RETURN                   | 91_1883466                     |

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. |                            |  |  |  |  |
|------------|--|----------------------------|--|--|--|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d) Type of contribution   |  |  |  |
| 37_        |  | \$\$                       | Person X Payroll   |  |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d) Type of contribution   |  |  |  |
| 38         |  | \$\$                       | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |  |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d)<br>Type of contribution  |  |  |  |
| 39         |  | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.)   |  |  |  |
| (a)        | (b)  | (c)                        | (d)  |  |  |  |
| No. 40     | Name, address, and ZIP + 4   | * 100,000.                 | Person X Payroll   |  |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d) Type of contribution   |  |  |  |
| 41         |  | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.)   |  |  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d) Type of contribution   |  |  |  |
| 42         |  | \$\$                       | Person X Payroll Noncash (Complete Part II for noncash contributions.)   |  |  |  |

| Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. |                                   |                            |   |  |
|---|-----------------------------------|----------------------------|---|--|
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |  |
| 43  |                                   | \$\$                       | Person X Payroll  |  |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |  |
| 44  |                                   | \$\$                       | Person X Payroll  |  |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4 | (c) Total contributions    | (d) Type of contribution  |  |
| 45  |                                   | \$\$                       | Person X Payroll  Noncash (Complete Part II for noncash contributions.) |  |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |  |
|   |                                   | \$                         | Person Payroll Noncash (Complete Part II for noncash contributions.)    |  |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |  |
|   |                                   | \$                         | Person Payroll Noncash (Complete Part II for noncash contributions.)    |  |
| (a)<br>No.  | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |  |
|   |                                   | <b>\$</b>                  | Person Payroll Noncash (Complete Part II for noncash contributions.)    |  |

| Part II                      | Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. |   |                      |  |  |  |
|------------------------------|---|---|----------------------|--|--|--|
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given  | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |  |
|                              | DONATED STOCK   |   |                      |  |  |  |
| 29                           |   |   |                      |  |  |  |
|                              |   | \$  | 12/30/21             |  |  |  |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given  | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |  |
|                              |   | \$  |                      |  |  |  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given  | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |  |
|                              |   | \$  |                      |  |  |  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given  | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |  |
|                              |   | <br> <br>  \$                             |                      |  |  |  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given  | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |  |
|                              |   |   |                      |  |  |  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given  | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |  |  |  |
|                              |   |   |                      |  |  |  |
|                              |   |   |                      |  |  |  |
|                              |   | \$  |                      |  |  |  |

Employer identification number

Name of organization

|                           | RVICES YMCA OF THE USA                           |  | 24 1000155  |  |  |
|---------------------------|--|--|---|--|--|
| Part III                  |  | through (e) and the following line ent | 91–1883466 ection 501(c)(7), (8), or (10) that total more than \$1,000 for the try. For organizations less for the year. (Enter this info. once.) |  |  |
|                           | Use duplicate copies of Part III if additional s | space is needed.                       |   |  |  |
| (a) No.<br>from<br>Part I | (b) Purpose of gift                              | (c) Use of gift                        | (d) Description of how gift is held   |  |  |
|                           |  | (e) Transfer of gift                   | <del>'t</del>   |  |  |
|                           | Transferee's name, address, an                   | d ZIP + 4                              | Relationship of transferor to transferee  |  |  |
| (a) No.<br>from<br>Part I | (b) Purpose of gift                              | (c) Use of gift                        | (d) Description of how gift is held   |  |  |
|                           | Transferee's name, address, an                   | (e) Transfer of giff                   | it  Relationship of transferor to transferee  |  |  |
| (a) No.                   | (b) Purpose of gift                              | (c) Use of gift                        | (d) Description of how gift is held   |  |  |
| Part I                    |  |  |   |  |  |
|                           | (e) Transfer of gift                             |  |   |  |  |
|                           | Transferee's name, address, an                   | d ZIP + 4                              | Relationship of transferor to transferee  |  |  |
| (a) No.<br>from<br>Part I | (b) Purpose of gift                              | (c) Use of gift                        | (d) Description of how gift is held   |  |  |
|                           |  | (e) Transfer of gif                    | <u> </u>  |  |  |
|                           | Transferee's name, address, an                   |  | Relationship of transferor to transferee  |  |  |
|                           |  |  |   |  |  |

|                               | LIST OF AFFILIATED<br>CLUDED IN GROUP RETURN              | STATEMENT 1 |
|-------------------------------|---|-------------|
| NAME OF ORGANIZATION          | ORGANIZATION'S ADDRESS                                    | EMPLOYER ID |
| ARMED SERVICES YMCA OF ALASKA | PO BOX 6272 - ELMEDORF AB, AK 99506                       | 92-0016680  |
| EI PASO ASYMCA                | 7060 COMINGTON SI EI PASO,<br>TX 79930                    | 74-1146782  |
| HAMPTON ROADS REGIONAL ASYMCA | 1465 LAKESIDE ROAD - VIRGINIA<br>BEACH, VA 23455          | 54-0525308  |
| KILLEEN ASYMCA                | 415 N. 8TH STREET - KILLEEN,<br>TX 76541                  | 74-1902832  |
| LAWTON ASYMCA                 | 201 SOUTH 4TH STREET - LAWTON, OK 73501                   | 73-0583931  |
| CAMP PENDLETON ASYMCA         | 200090 ASH RD WIRE MOUNTAIN RD - CAMP PENDLETON, CA 92055 | 95-2486118  |
| HONOLULU ASYMCA               | 1260 PIERCE ST., SUITE 145 -<br>HONOLULU, HI 98860        | 99-0075037  |
| SAN DIEGO ARMED SERVICES YMCA | 3293 SANTO ROAD - SAN DIEGO,<br>CA 92124                  | 95-1679700  |
| PULASKI COUNTY ASYMCA         | P.O. BOX 18 - FORT LEONARD WOOD, MO 65473                 | 43-1418023  |
| FORT BRAGG/POPE AFB ASYMCA    | 208 THORNCLIFF DRIVE - FAYETTEVILLE, NC 28303             | 56-2159770  |
| TWENTYNINE PALMS ASYMCA       | P.O. BOX 6002, BUILDING 696 - TWENTYNINE PALMS, CA 92278  | 91-1883458  |
| FORT CAMPBELL BRANCH          | P.O. BOX 629 - FORT CAMPBELL,<br>KY 42223                 | 62-0491361  |
| ALTUS ASYMCA                  | P.O. BOX 72 - ALTUS, OK 73522                             | 90-0246016  |

#### SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. 
► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

2021 Open to Public

OMB No. 1545-0047

Name of the organization

ARMED SERVICES YMCA OF THE USA GROUP RETURN

Employer identification number

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year ..... Aggregate value of contributions to (during year) 2 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds 5 are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last Held at the End of the Tax Year day of the tax year. Total number of conservation easements 2a Total acreage restricted by conservation easements Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

| Sche | dule D (Form 990) 2021 GROUP RETUR   |                       |                         |                      |               | 91-188        |                  | P       | age 2 |
|------|--|-----------------------|-------------------------|----------------------|---------------|---------------|------------------|---------|-------|
| Par  | t III Organizations Maintaining C  | ollections of Art     | t, Historical Tre       | easures, or Oth      | er Simila     | r Assets      | (contir          | nued)   |       |
| 3    | Using the organization's acquisition, accession  | on, and other records | s, check any of the     | following that make  | significant ı | use of its    |                  |         |       |
|      | collection items (check all that apply):   |                       |                         |                      |               |               |                  |         |       |
| а    | Public exhibition  | d                     | Loan or exc             | hange program        |               |               |                  |         |       |
| b    | Scholarly research   | е                     | Other                   |                      |               |               |                  |         |       |
| С    | Preservation for future generations  |                       |                         |                      |               |               |                  |         |       |
| 4    | Provide a description of the organization's co   | llections and explain | how they further th     | ne organization's ex | empt purpo    | se in Part    | XIII.            |         |       |
| 5    | During the year, did the organization solicit or   |                       |                         |                      |               |               | _                |         | _     |
| _    | to be sold to raise funds rather than to be ma   |                       |                         |                      |               | L             | Yes              |         | No    |
| Par  | t IV Escrow and Custodial Arrang reported an amount on Form 990, Par   |                       | ete if the organization | n answered "Yes"     | on Form 990   | ), Part IV, I | ine 9, or        |         |       |
| 1a   | Is the organization an agent, trustee, custodia  | an or other intermedi | ary for contribution    | s or other assets no | ot included   |               |                  |         |       |
|      | on Form 990, Part X?   |                       |                         |                      |               |               | Yes              |         | No    |
| b    | If "Yes," explain the arrangement in Part XIII a   |                       |                         |                      |               |               |                  |         |       |
|      |  | ·                     | · ·                     |                      |               |               | Amoun            | t       |       |
| С    | Beginning balance  |                       |                         |                      | 1c            |               |                  |         |       |
|      | Additions during the year  |                       |                         |                      |               |               |                  |         |       |
|      | Distributions during the year  |                       |                         |                      |               |               |                  |         |       |
| f    | Ending balance   |                       |                         |                      |               |               |                  |         |       |
| 2a   | Did the organization include an amount on Fo   | orm 990, Part X, line | 21, for escrow or cu    | ustodial account lia | bility?       |               | Yes              |         | No    |
|      | If "Yes," explain the arrangement in Part XIII.  |                       |                         |                      |               |               |                  |         |       |
| Par  | t V Endowment Funds. Complete it   |                       |                         |                      |               |               |                  |         |       |
|      |  | (a) Current year      | (b) Prior year          | (c) Two years back   | +             | years back    | (e) Four         |         |       |
| 1a   | Beginning of year balance  | 507,400.              | 444,872.                | 444,872              | . 4           | 44,872.       |                  | 444,    | 872.  |
| b    | Contributions  |                       |                         |                      |               |               |                  |         |       |
| С    | Net investment earnings, gains, and losses   |                       | 81,858.                 |                      |               |               |                  |         |       |
| d    | Grants or scholarships   |                       |                         |                      |               |               |                  |         |       |
| е    | Other expenditures for facilities  |                       |                         |                      |               |               |                  |         |       |
|      | and programs   | 109,075.              | 19,330.                 |                      |               |               |                  |         |       |
| f    | Administrative expenses  |                       |                         |                      |               |               |                  |         |       |
| g    | End of year balance  | 398,325.              | 507,400.                |                      | . 4           | 44,872.       |                  | 444,    | 872.  |
| 2    | Provide the estimated percentage of the curre  | ent year end balance  | e (line 1g, column (a   | )) held as:          |               |               |                  |         |       |
| а    | Board designated or quasi-endowment  |                       | _%                      |                      |               |               |                  |         |       |
| b    | Permanent endowment 79.3549  | %                     |                         |                      |               |               |                  |         |       |
| С    | Term endowment ▶ 20.6451 g   |                       |                         |                      |               |               |                  |         |       |
|      | The percentages on lines 2a, 2b, and 2c should be a sh | •                     |                         |                      |               |               |                  |         |       |
| 3a   | Are there endowment funds not in the posses  | ssion of the organiza | tion that are held ar   | nd administered for  | the organiza  | ation         | ١                | Yes     | Na    |
|      | by:  |                       |                         |                      |               |               | 0-(1)            | X       | No    |
|      | (i) Unrelated organizations  |                       |                         |                      |               |               | 3a(i)            | Λ       | Х     |
|      | (ii) Related organizations   |                       |                         |                      |               |               | 3a(ii)           |         |       |
| 4    | Describe in Part XIII the intended uses of the   |                       |                         |                      |               |               | 3b               |         |       |
|      | t VI Land, Buildings, and Equipme  |                       | willetti turius.        |                      |               |               |                  |         |       |
|      | Complete if the organization answered  |                       | . Part IV. line 11a. S  | See Form 990. Part   | X. line 10.   |               |                  |         |       |
|      | Description of property  | (a) Cost or o         |                         |                      | Accumulate    | ad l          | (d) Boo          | k valu  |       |
|      | Description of property  | basis (investm        | ' '                     |                      | depreciation  | I .           | ( <b>u</b> ) Doo | it valu | C     |
|      | Land   | ,                     | ·                       | ,679,133.            |               |               | 1                | 679.    | 133.  |
|      | Buildings  |                       |                         | ,557,784.            | 7,170,        | 154.          |                  | 387,    |       |
|      | Leasehold improvements   |                       |                         | ,031,007.            | 958,          |               |                  | 072,    |       |
|      | Equipment  |                       |                         | •                    | ,             |               | ,                |         |       |
|      | Other  |                       | 4                       | ,744,891.            | 4,045,        | 936.          |                  | 698,    | 955.  |
|      | . Add lines 1a through 1e. (Column (d) must ed   |                       | X. column (B). line 1   | 0c.)                 |               | <b></b>       | 17,              | 837,    | 729.  |
|      |  |                       |                         | <del>-</del>         |               | Schedule      | D (Forn          | n 990)  | 2021  |

GROUP RETURN

| Part VII Investments - Other Securities.  Complete if the organization answered "Yes"    | on Form 990 Part IV line   | e 11h See Form 990 Part X line 12            |                      |
|--|----------------------------|--|----------------------|
| (a) Description of security or category (including name of security)                     | (b) Book value             | (c) Method of valuation: Cost or end-        | of-vear market value |
|  | (b) Book value             | (c) Medica of Valuation. Cost of one         | or your market value |
| (1) Financial derivatives (2) Closely held equity interests                              |                            |  |                      |
| (3) Other  |                            |  |                      |
| (A)  |                            |  |                      |
| (B)  |                            |  |                      |
| (C)  |                            |  |                      |
| (D)  |                            |  |                      |
| (E)  |                            |  |                      |
| (F)  |                            |  |                      |
| (G)  |                            |  |                      |
| (H)  |                            |  |                      |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)                         |                            |  |                      |
| Part VIII Investments - Program Related.   |                            |  |                      |
| Complete if the organization answered "Yes"  |                            |  |                      |
| (a) Description of investment  | (b) Book value             | (c) Method of valuation: Cost or end-        | of-year market value |
| <u>(1)</u>   |                            |  |                      |
| (2)  |                            |  |                      |
| (3)  |                            |  |                      |
| (4)  |                            |  |                      |
| (5)  |                            |  |                      |
| (6)  |                            |  |                      |
| (7)  |                            |  |                      |
| (8)  |                            |  |                      |
| (9)  |                            |  |                      |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. |                            |  |                      |
| Complete if the organization answered "Yes"  | on Form 000 Part IV line   | o 11d Soo Form 000 Part V line 15            |                      |
|  | Description                | e 11d. See Politi 990, Part X, ilile 13.     | (b) Book value       |
|  | Description                |  | (b) Book value       |
|  |                            |  |                      |
| (3)  |                            |  |                      |
| (4)  |                            |  |                      |
| (5)  |                            |  |                      |
|  |                            |  |                      |
| (7)  |                            |  |                      |
| (8)  |                            |  |                      |
| (9)  |                            |  |                      |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line                            | e 15 )                     |  |                      |
| Part X Other Liabilities.  | ,                          |  |                      |
| Complete if the organization answered "Yes"  | on Form 990, Part IV, line | e 11e or 11f. See Form 990, Part X, line 25. |                      |
| 1. (a) Description of liability  |                            |  | (b) Book value       |
| (1) Federal income taxes   |                            |  |                      |
| (2) DUE TO HEADQUARTERS  |                            |  | 1,932,244.           |
| (3)  |                            |  |                      |
| (4)  |                            |  |                      |
| (5)  |                            |  |                      |
| (6)  |                            |  |                      |
| (7)  |                            |  |                      |
| (8)  |                            |  |                      |
| (9)  |                            |  |                      |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line                            | e 25.)                     | <b>&gt;</b>                                  | 1,932,244.           |
| 2. Liability for uncertain tax positions. In Part XIII, provide                          |                            |  | at reports the       |

Schedule D (Form 990) 2021

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

| Sche   | edule D ( | ARMED SERVICES YMCA OF THE USA Form 990) 2021 GROUP RETURN  |                 |                                       | 91-188       | 33466 Page 4   |
|--------|-----------|---|-----------------|---------------------------------------|--------------|----------------|
| Pai    | rt XI     | Reconciliation of Revenue per Audited Financial Sta   | atements With F | Revenue per Re                        | turn.        |                |
|        |           | Complete if the organization answered "Yes" on Form 990, Part IV, I   | ine 12a.        |                                       |              |                |
| 1      |           |   |                 |                                       | 1            | 32,067,803.    |
| 2      |           | its included on line 1 but not on Form 990, Part VIII, line 12:   | 1 . 1           | 406 456                               |              |                |
| a      |           | realized gains (losses) on investments  |                 | 496,456.                              |              |                |
| b      |           | ed services and use of facilities   |                 | 2,302,428.                            |              |                |
| _      |           | eries of prior year grants  |                 | 10,640,290.                           |              |                |
| d      |           | Describe in Part XIII.)   | <u></u>         |                                       | 0-           | 13,439,174.    |
|        |           | es 2a through 2d  |                 |                                       | 2e 3         | 18,628,629.    |
| 3<br>4 |           | ct line <b>2e</b> from line <b>1</b><br>its included on Form 990, Part VIII, line 12, but not on line 1:  |                 |                                       | 3            | 10,020,025.    |
| -      |           |   | 4a              |                                       |              |                |
|        |           | Describe in Part XIII.)   |                 | -720,830.                             |              |                |
|        |           | es 4a and 4b  |                 | · · · · · · · · · · · · · · · · · · · | 4c           | -720,830.      |
| 5      |           | evenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990. Part I. line 12  |                 |                                       | 5            | 17,907,799.    |
|        |           | Reconciliation of Expenses per Audited Financial St   |                 | Expenses per R                        | _            |                |
|        |           | Complete if the organization answered "Yes" on Form 990, Part IV, I   |                 | •                                     |              |                |
| 1      | Total e   |   |                 |                                       | 1            | 25,496,375.    |
| 2      |           | its included on line 1 but not on Form 990, Part IX, line 25:   |                 |                                       |              |                |
| а      |           | ed services and use of facilities   | 2a              | 2,302,428.                            |              |                |
|        |           | ear adjustments   |                 |                                       |              |                |
| С      | Other     |   | _               |                                       |              |                |
| d      | Other     | Describe in Part XIII.)   | 2d              | 6,265,680.                            |              |                |
| е      | Add lir   | es 2a through 2d  |                 |                                       | 2e           | 8,568,108.     |
| 3      | Subtra    | ct line <b>2e</b> from line <b>1</b>  |                 |                                       | 3            | 16,928,267.    |
| 4      |           | its included on Form 990, Part IX, line 25, but not on line 1:  |                 |                                       |              |                |
| а      | Investr   | nent expenses not included on Form 990, Part VIII, line 7b  | 4a              |                                       |              |                |
| b      | Other     | Describe in Part XIII.)   | 4b              |                                       |              |                |
| С      | Add lir   | es <b>4a</b> and <b>4b</b>  |                 |                                       | 4c           | 0.             |
|        |           | xpenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line  | 18.)            |                                       | 5            | 16,928,267.    |
| Prov   | ide the o | <b>Supplemental Information.</b> descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a | •               |                                       | ; Part X, li | ne 2; Part XI, |
|        | PERMAI    | INE 4:  | ED ON DEUALE OF |                                       |              |                |
|        |           |   |                 |                                       |              |                |
| LHE    | BRANCI    | HES AND INVESTMENTS HELD BY LOCAL COMMUNITY FOUNDAT   | CIONS. THESE    |                                       |              |                |
| ARE    | THE LA    | AWTON COMMUNITY FOUNDATION, SAN DIEGO FOUNDATION AN   | ID EL PASO      |                                       |              |                |
| COM    | MUNITY    | FOUNDATION. THE PURPOSE OF THESE FOUNDATION IS TO   | ENSURE THE      |                                       |              |                |
| CONT   | TINUED    | SOCIAL, RECREATIONAL, EDUCATIONAL AND SPIRITUAL SE  | ERVICES TO TO   |                                       |              |                |
| 4IL]   | TARY I    | MEMBERS AND FAMILIES IN THE RESPECTIVE AREAS/BRANCH   | IES.            |                                       |              |                |
|        |           |   |                 |                                       |              |                |
| PART   | ГХ, L:    | INE 2:  |                 |                                       |              |                |
|        | •         |   |                 |                                       |              |                |

ASYMCA IS EXEMPT FROM FEDERAL INCOME TAX, EXCEPT ON INCOME EARNED FROM

UNRELATED BUSINESS ACTIVITIES, UNDER SECTION 501(C)(3) OF THE INTERNAL

REVENUE CODE (IRC). ASYMCA HAD NO NET UNRELATED BUSINESS INCOME FOR THE

ON LINE 9B

INTEREST RATE SWAP

COST OF GOODS SOLD REPORTED ON LINE 10B

TOTAL TO SCHEDULE D, PART XII, LINE 2D

EXPENSES RELATED TO CHARITABLE GAMBLING ACTIVITIES REPORTED

71,959.

21,339.

99,826.

6,265,680.

# SCHEDULE G (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

ARMED SERVICES YMCA OF THE USA

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**2021** 

Open to Public Inspection

Employer identification number

Schedule G (Form 990) 2021

| GROUP RETU   | RN    |     |                                   |  | 91-188346   | 56 |  |
|--|-------|-----|-----------------------------------|--|---|----|--|
| Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part  |       |     |                                   |  |   |    |  |
| required to complete this part.  1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.  a Mail solicitations e Solicitation of non-government grants  b Internet and email solicitations f Solicitation of government grants  c Phone solicitations g Special fundraising events  d In-person solicitations  2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. |       |     |                                   |  |   |    |  |
| (i) Name and address of individual or entity (fundraiser)  (ii) Activity  (ii) Activity  (iii) Did fundraiser have custody or control of contributions?  |       |     | (iv) Gross receipts from activity | (v) Amount paid<br>to (or retained by)<br>fundraiser<br>listed in col. (i) | (vi) Amount paid<br>to (or retained by)<br>organization |    |  |
|  |       | Yes | No                                |  |   |    |  |
|  |       |     |                                   |  |   |    |  |
|  |       |     |                                   |  |   |    |  |
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|  |       |     |                                   |  |   |    |  |
|  |       |     |                                   |  |   |    |  |
| Total  | Total |     |                                   |  |   |    |  |
| 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.   |       |     |                                   |  |   |    |  |
|  |       |     |                                   |  |   |    |  |
|  |       |     |                                   |  |   |    |  |
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|  |       |     |                                   |  |   |    |  |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

GROUP RETURN

91-1883466

Page 2

| Pa                         | rt I | Fundraising Events. Complete if the  | e organization answered | "Yes" on Form 990, Par        | t IV, line 18, or reported | more than \$15,000           |
|----------------------------|------|--|-------------------------|-------------------------------|----------------------------|------------------------------|
|                            |      | of fundraising event contributions and gro   |                         | EZ, lines 1 and 6b. List e    |                            | s greater than \$5,000.      |
|                            |      |  | (a) Event #1            | (b) Event #2                  | (c) Other events           | (d) Total events             |
|                            |      |  |                         |                               |                            | (add col. <b>(a)</b> through |
|                            |      |  |                         | GOLF TOURNAMENT               | 9                          | col. <b>(c)</b> )            |
| ē                          |      |  | (event type)            | (event type)                  | (total number)             |                              |
| Revenue                    |      |  | 000 054                 | 204 445                       | 504 205                    | 4 4 3 4 5 3 4                |
| Rev                        | 1    | Gross receipts   | 238,951.                | 304,445.                      | 591,385.                   | 1,134,781.                   |
|                            |      |  | 220 051                 | 204 445                       | E01 20E                    | 1 124 701                    |
|                            | 2    | Less: Contributions  | 238,951.                | 304,445.                      | 591,385.                   | 1,134,781.                   |
|                            | 3    | Gross income (line 1 minus line 2)   |                         |                               |                            |                              |
|                            | 3    | Gross income (line 1 minus line 2)   |                         |                               |                            |                              |
|                            | 4    | Cash prizes  |                         |                               |                            |                              |
|                            | ·    | 545.7 p. 1255  |                         |                               |                            |                              |
|                            | 5    | Noncash prizes   |                         |                               |                            |                              |
| es                         |      |  |                         |                               |                            |                              |
| ens                        | 6    | Rent/facility costs  |                         |                               |                            |                              |
| Direct Expenses            |      |  |                         |                               |                            |                              |
| ect                        | 7    | Food and beverages   |                         |                               |                            |                              |
| ä                          |      |  |                         |                               |                            |                              |
|                            | 8    | Entertainment  |                         | 24 225                        | 252 242                    | 607.530                      |
|                            | 9    | Other direct expenses  |                         |                               | 259,243.                   | 627,532.                     |
|                            | 10   | Direct expense summary. Add lines 4 through  |                         |                               |                            | 627,532.<br>-627,532.        |
| Pa                         | rt I | Net income summary. Subtract line 10 from li <b>Gaming.</b> Complete if the organization a |                         | 990 Part IV line 19 or        |                            | -027,332.                    |
|                            |      | \$15,000 on Form 990-EZ, line 6a.  | answered res on rom     | 1000, 1 art 10, mile 10, or 1 | cported more trian         |                              |
|                            |      | ¥ ,  |                         | (b) Pull tabs/instant         |                            | (d) Total gaming (add        |
| Revenue                    |      |  | (a) Bingo               | bingo/progressive bingo       | (c) Other gaming           | col. (a) through col. (c))   |
| eve                        |      |  |                         |                               |                            |                              |
|                            | 1    | Gross revenue  |                         |                               | 106,589.                   | 106,589.                     |
|                            |      |  |                         |                               |                            |                              |
| S                          | 2    | Cash prizes  |                         |                               |                            |                              |
| Direct Expenses            |      |  |                         |                               |                            |                              |
| ž.                         | 3    | Noncash prizes   |                         |                               |                            |                              |
| ot E                       |      | Donk/footlike ooks   |                         |                               |                            |                              |
| Dire                       | 4    | Rent/facility costs  |                         |                               |                            |                              |
|                            | 5    | Other direct expenses  |                         |                               | 50,857.                    | 50,857.                      |
|                            | -    | Other direct expenses  | Yes %                   | Yes %                         | Yes %                      | 55,557.                      |
|                            | 6    | Volunteer labor  | No                      | No No                         | X No                       |                              |
|                            |      |  |                         |                               |                            |                              |
|                            | 7    | Direct expense summary. Add lines 2 through  | 5 in column (d)         |                               | <b>&gt;</b>                | 50,857.                      |
|                            |      |  |                         |                               |                            |                              |
|                            | 8    | Net gaming income summary. Subtract line 7   | from line 1, column (d) |                               | <b>&gt;</b>                | 55,732.                      |
|                            |      |  |                         |                               |                            |                              |
|                            |      | er the state(s) in which the organization condu  | _                       |                               |                            |                              |
|                            |      | he organization licensed to conduct gaming ac  |                         |                               |                            | X Yes No                     |
| <b>b</b> If "No," explain: |      |  |                         |                               |                            |                              |
|                            |      |  |                         |                               |                            |                              |
| 10-                        | \\/o | ere any of the organization's gaming licenses re   | woked suspended or to   | rminated during the tax y     | /ear?                      | Yes X No                     |
|                            |      | Yes," explain:   |                         |                               | our:                       | 163 [ 140                    |
| ~                          |      | . 55, 57pmin   |                         |                               |                            |                              |
|                            |      |  |                         |                               |                            |                              |
|                            |      |  |                         |                               |                            |                              |

| Sch | edule G (Form 990) 2021             | GROUP RETURN   | 91-18    | 883466        | Page 3   |
|-----|-------------------------------------|--|----------|---------------|----------|
| 11  | Does the organization conduct ga    | ming activities with nonmembers?   |          | X Yes         | No       |
|     |                                     | ficiary or trustee of a trust, or a member of a partnership or other entity formed   |          |               |          |
|     |                                     |  |          | Yes           | X No     |
| 13  | Indicate the percentage of gaming   |  |          |               |          |
|     | The organization's facility         |  |          | 13a           | %        |
|     |                                     |  |          | 13b 10        | 00.00 %  |
|     |                                     | e person who prepares the organization's gaming/special events books and record      |          | ·             |          |
|     | Name MAYRA ARROYO                   |  |          |               |          |
|     | Address ▶ <u>P.O. BOX 6272</u> -    | ELMENDORF AFB, AK 99518  |          |               |          |
| 15  | a Does the organization have a cont | ract with a third party from whom the organization receives gaming revenue?          |          | X Yes         | ☐ No     |
|     | If "Yes " enter the amount of gami  | ng revenue received by the organization > \$104,189. and the amo                     | unt      |               |          |
|     |                                     | third party >\$ 12,200.  | , and    |               |          |
|     | If "Yes," enter name and address    | · ·  |          |               |          |
|     | in res, entername and address.      | in the time party.   |          |               |          |
|     | Name ▶ MARI JO IMIG, DBA            | GIMI GIFTS   |          |               |          |
|     | Address > 908 WEST 56TH A           | /E - ANCHORAGE, AK 99518   |          |               |          |
| 16  | Gaming manager information:         |  |          |               |          |
|     | Name SARAH RIFFER                   |  |          |               |          |
|     | Gaming manager compensation         | ► \$2,300.   |          |               |          |
|     | Description of services provided    | CHARITABLE GAMING PULL TABS  |          |               |          |
|     |                                     |  |          |               |          |
|     | Director/officer                    | X Employee Independent contractor  |          |               |          |
| 17  | Mandatory distributions:            |  |          |               |          |
|     | •                                   | state law to make charitable distributions from the gaming proceeds to               |          |               |          |
|     | retain the state gaming license?    | state law to make character distributions from the garming procedule to              |          | X Yes         | No       |
| 1   |                                     | required under state law to be distributed to other exempt organizations or spent in | n the    |               |          |
|     | organization's own exempt activiti  |  |          |               |          |
| Pa  |                                     | nation. Provide the explanations required by Part I, line 2b, columns (iii) and (v); | and Part | III. lines 9. | 9b. 10b. |
|     |                                     | applicable. Also provide any additional information. See instructions.               |          | ,,            | ,,       |
|     | 100, 100, 10, 414 110, 40           | approaches not provide any additional months are months account.                     |          |               |          |
|     |                                     |  |          |               |          |
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### ARMED SERVICES YMCA OF THE USA

| Schedule G | G(Form 990) GROUP                           | RETURN      | 91-1883466 | Page 4 |
|------------|---|-------------|------------|--------|
| Part IV    | G (Form 990) GROUP Supplemental Information | (continued) |            |        |
|            |   | Continued   |            |        |
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## SCHEDULE J (Form 990)

Department of the Treasury

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Internal Revenue Service Name of the organization

ARMED SERVICES YMCA OF THE USA GROUP RETURN

Employer identification number 91-1883466

| Pa | art I Questions Regarding Compensation   |    |     |    |
|----|--|----|-----|----|
|    |  |    | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, |    |     |    |
|    | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.             |    |     |    |
|    | First-class or charter travel Housing allowance or residence for personal use  |    |     |    |
|    | Travel for companions Payments for business use of personal residence  |    |     |    |
|    | Tax indemnification and gross-up payments  Health or social club dues or initiation fees                               |    |     |    |
|    | Discretionary spending account Personal services (such as maid, chauffeur, chef)                                       |    |     |    |
|    |  |    |     |    |
| b  | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or          |    |     |    |
|    | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain               | 1b |     |    |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,       |    |     |    |
|    | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?                  | 2  |     |    |
|    |  |    |     |    |
| 3  | Indicate which, if any, of the following the organization used to establish the compensation of the organization's     |    |     |    |
|    | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to     |    |     |    |
|    | establish compensation of the CEO/Executive Director, but explain in Part III.   |    |     |    |
|    | Compensation committee Written employment contract   |    |     |    |
|    | Independent compensation consultant Compensation survey or study   |    |     |    |
|    | Form 990 of other organizations  X Approval by the board or compensation committee                                     |    |     |    |
|    |  |    |     |    |
| 4  | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing           |    |     |    |
|    | organization or a related organization:  |    |     |    |
| а  | Receive a severance payment or change-of-control payment?  | 4a |     | Х  |
| b  | Participate in or receive payment from a supplemental nonqualified retirement plan?                                    | 4b |     | Х  |
| С  | Participate in or receive payment from an equity-based compensation arrangement?                                       | 4c |     | Х  |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.          |    |     |    |
|    |  |    |     |    |
|    | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.                               |    |     |    |
| 5  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation      |    |     |    |
|    | contingent on the revenues of:   |    |     |    |
| а  | The organization?  | 5a |     | Х  |
| b  | Any related organization?  | 5b |     | Х  |
|    | If "Yes" on line 5a or 5b, describe in Part III.   |    |     |    |
| 6  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation      |    |     |    |
|    | contingent on the net earnings of:   |    |     |    |
| а  | The organization?  | 6a |     | X  |
|    | Any related organization?  | 6b |     | Х  |
|    | If "Yes" on line 6a or 6b, describe in Part III.   |    |     |    |
| 7  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments       |    |     |    |
|    | not described on lines 5 and 6? If "Yes," describe in Part III   | 7  |     | Х  |
| 8  | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the        |    |     |    |
|    | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III            | 8  |     | Х  |
| 9  | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in                 |    |     |    |
|    | Regulations section 53.4958-6(c)?  | 9  |     |    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

GROUP RETURN

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                              | (B) Breakdown of W       | V-2 and/or 1099-MISO compensation   | C and/or 1099-NEC                         | (C) Retirement and other deferred | (F) Compensation in column (B) |         |   |    |
|------------------------------|--------------------------|-------------------------------------|---|-----------------------------------|--------------------------------|---------|---|----|
| (A) Name and Title           | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other<br>reportable<br>compensation | compensation                      |                                |         | reported as deferred<br>on prior Form 990 |    |
| (1) TIMONTHY NEY             | (i)                      | 139,287.                            | 0.  | 438.                              | 16,714.                        | 413.    | 156,852.                                  | 0. |
| EXECUTIVE DIRECTOR-SAN DIEGO | (ii)                     | 0.                                  | 0.  | 0.                                | 0.                             | 0,      | 0,  | 0. |
| (2) SHERI YERRINGTON         | (i)                      | 116,140.                            | 0.  | 1,127.                            | 15,466.                        | 19,583. | 152,316.                                  | 0. |
| EXECUTIVE DIRECTOR-KILLEEN   | (ii)                     | 0.                                  | 0.  | 0.                                | 0.                             | 0.      | 0.  | 0. |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |
|                              | (i)                      |                                     |   |                                   |                                |         |   |    |
|                              | (ii)                     |                                     |   |                                   |                                |         |   |    |

#### **SCHEDULE K** (Form 990)

Part I

Department of the Treasury Internal Revenue Service

**Bond Issues** 

### **Supplemental Information on Tax-Exempt Bonds**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

SEE PART VI FOR COLUMN (A) CONTINUATIONS

OMB No. 1545-0047 2021 Open to Public Inspection

ARMED SERVICES YMCA OF THE USA Name of the organization **Employer identification number** 91-1883466 GROUP RETURN

| (a) Issuer name   | (b) Issuer EIN      | (c) CUSIP # | (d) Date issued | (e) Issu | e price | (f) Descript | ion of purpose | (g) De | (g) Defeased |        | behalf<br>suer | (i) Po |    |
|---|---------------------|-------------|-----------------|----------|---------|--------------|----------------|--------|--------------|--------|----------------|--------|----|
|   |                     |             |                 |          |         |              |                | Yes    | No           | Yes    | No             | Yes    | N  |
| (ARMED SERVICES YMCA OF THE U.S.A.  |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
| A PROJECT), SERIES 2016A & SERIES 201   | 6 26-1604618        | NONE        | 08/31/16        | 9,3      | 27,977. | CAPITAL PROJ | JECTS          |        | Х            |        | Х              |        | Х  |
|   |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
| В   |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
|   |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
| С   |                     |             |                 |          |         |              |                |        |              |        | $\vdash$       |        |    |
|   |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
| D   |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
| Part II Proceeds  |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
|   |                     |             | A .             | 266 227  |         | В            | С              |        |              |        | D              |        |    |
| 1 Amount of bonds retired   |                     |             |                 | 266,237. |         |              |                |        |              |        |                |        |    |
| 2 Amount of bonds legally defeased  |                     |             |                 | 227 077  |         |              |                |        |              |        |                |        |    |
| 3 Total proceeds of issue   |                     |             |                 | 327,977. |         |              |                |        |              |        |                |        |    |
| 4 Gross proceeds in reserve funds   |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
| 5 Capitalized interest from proceeds  |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
|   |                     |             |                 | 186,559. |         |              |                |        |              |        |                |        |    |
| 7 Issuance costs from proceeds  |                     |             |                 | 100,339. |         |              |                |        |              |        |                |        |    |
| 8 Credit enhancement from proceeds  |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
| <ul><li>Working capital expenditures from proceeds</li><li>Capital expenditures from proceeds</li></ul> |                     |             |                 | 141,418. |         |              |                |        |              |        |                |        |    |
|   |                     |             | ,               | 141,410. |         |              |                |        |              |        |                |        |    |
|   |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
| 13 Year of substantial completion   |                     |             |                 | 2017     |         |              |                |        |              |        | -              |        |    |
| 10 Teal of Substantial Completion   |                     |             | Yes             | No       | Yes     | No           | Yes            | No     |              | Yes    | $\neg$         | No     |    |
| 14 Were the bonds issued as part of a refunding   | issue of tax-exempt | bonds (or   | 100             | 110      | 100     | 110          | 100            | 110    |              | 100    |                | 110    |    |
| if issued prior to 2018, a current refunding iss  |                     |             |                 | х        |         |              |                |        |              |        |                |        |    |
| 15 Were the bonds issued as part of a refunding   |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
| issued prior to 2018, an advance refunding is:  |                     | • •         |                 | х        |         |              |                |        |              |        |                |        |    |
| 16 Has the final allocation of proceeds been made   | •                   |             |                 |          |         |              |                |        |              |        | $\top$         |        |    |
| 17 Does the organization maintain adequate boo  |                     |             |                 |          |         |              |                |        |              |        |                |        |    |
| final allocation of succession  |                     | • •         | x               |          |         |              |                |        |              |        |                |        |    |
| HA For Paperwork Reduction Act Notice, see t  |                     |             |                 |          |         | •            |                |        | Sche         | dule K | (Forn          | n 990  | 20 |

GROUP RETURN

91-1883466 Page **2** 

| Part III Private Business         | the examination a portner in a portnership, or a member of an LLC  |     | A   |   |     | В  | (   | 2  | D   |    |
|-----------------------------------|--|-----|-----|---|-----|----|-----|----|-----|----|
| 1 Was the organization            | a partner in a partnership, or a member of an LLC,                 | Yes | No  |   | Yes | No | Yes | No | Yes | No |
| · ·                               | r financed by tax-exempt bonds?                                    |     | Х   |   |     |    |     |    |     |    |
| 2 Are there any lease ar          | rangements that may result in private business use of              |     |     |   |     |    |     |    |     |    |
| bond-financed proper              | ty?  |     | Х   |   |     |    |     |    |     |    |
| 3a Are there any manage           | ment or service contracts that may result in private               |     |     |   |     |    |     |    |     |    |
| business use of bond-             | financed property?   |     | Х   |   |     |    |     |    |     |    |
| <b>b</b> If "Yes" to line 3a, doe | es the organization routinely engage bond counsel or other outside |     |     |   |     |    |     |    |     |    |
| counsel to review any             | management or service contracts relating to the financed property? |     |     |   |     |    |     |    |     |    |
| c Are there any research          | n agreements that may result in private business use of            |     |     |   |     |    |     |    |     |    |
| bond-financed proper              | ty?  |     | Х   |   |     |    |     |    |     |    |
| d If "Yes" to line 3c, doe        | es the organization routinely engage bond counsel or other         |     |     |   |     |    |     |    |     |    |
| outside counsel to rev            | riew any research agreements relating to the financed property?    |     |     |   |     |    |     |    |     |    |
| 4 Enter the percentage            | of financed property used in a private business use by entities    |     |     |   |     |    |     |    |     |    |
| other than a section 5            | 01(c)(3) organization or a state or local government               |     | .00 | % |     | %  |     | %  |     | 9  |
| 5 Enter the percentage            | of financed property used in a private business use as a           |     |     |   |     |    |     |    |     |    |
| result of unrelated trac          | de or business activity carried on by your organization,           |     |     |   |     |    |     |    |     |    |
| another section 501(c             | )(3) organization, or a state or local government                  |     | .00 | % |     | %  |     | %  |     | 9  |
| 6 Total of lines 4 and 5          |  |     | .00 | % |     | %  |     | %  |     | 9  |
| 7 Does the bond issue r           | neet the private security or payment test?                         |     | Х   |   |     |    |     |    |     |    |
| 8a Has there been a sale          | or disposition of any of the bond-financed property to a non-      |     |     |   |     |    |     |    |     |    |
| governmental person               | other than a 501(c)(3) organization since the bonds were issued?   |     | Х   |   |     |    |     |    |     |    |
| <b>b</b> If "Yes" to line 8a, ent | er the percentage of bond-financed property sold or                |     |     |   |     |    |     |    |     |    |
| disposed of                       |  |     |     | % |     | %  |     | %  |     | 9  |
| c If "Yes" to line 8a, was        | s any remedial action taken pursuant to Regulations                |     |     |   |     |    |     |    |     |    |
| sections 1.141-12 and             | 1.145-2?   |     |     |   |     |    |     |    |     |    |
| 9 Has the organization of         | established written procedures to ensure that all                  |     |     |   |     |    |     |    |     |    |
| nonqualified bonds of             | the issue are remediated in accordance with the                    |     |     |   |     |    |     |    |     |    |
| requirements under R              | egulations sections 1.141-12 and 1.145-2?                          |     | Х   |   |     |    |     |    |     |    |
| Part IV Arbitrage                 |  |     |     |   |     |    |     |    |     |    |
|                                   |  | ı   | Α   |   |     | В  | (   |    |     | D  |
| 1 Has the issuer filed Fo         | orm 8038-T, Arbitrage Rebate, Yield Reduction and                  | Yes | No  |   | Yes | No | Yes | No | Yes | No |
| Penalty in Lieu of Arbi           | trage Rebate?  |     | Х   |   |     |    |     |    |     |    |
| 2 If "No" to line 1, did th       |  |     |     |   |     |    |     |    |     |    |
| a Rebate not due yet?             |  | X   |     |   |     |    |     |    |     |    |
|                                   |  |     | Х   |   |     |    |     |    |     |    |
|                                   |  |     | х   |   |     |    |     |    |     |    |
|                                   | vide in Part VI the date the rebate computation was                |     |     |   |     |    |     |    |     |    |
|                                   | ·  |     |     |   |     |    |     |    |     |    |
| •                                 | riable rate issue?   | Х   |     |   |     |    |     |    |     |    |

GROUP RETURN

Page 3

| Part IV Arbitrage (continued)  |              |                 |         |    |     |    |     |    |
|--|--------------|-----------------|---------|----|-----|----|-----|----|
|  | A Ves No.    |                 | E       | 3  | (   | С  | Γ   | כ  |
| 4a Has the organization or the governmental issuer entered into a qualified                          | Yes          | No              | Yes     | No | Yes | No | Yes | No |
| hedge with respect to the bond issue?  | Х            |                 |         |    |     |    |     |    |
| <b>b</b> Name of provider  | BRANCH BA    | NKING AND       |         |    |     |    |     |    |
| c Term of hedge  |              | 10.0000000      |         |    |     |    |     |    |
| d Was the hedge superintegrated?   |              | Х               |         |    |     |    |     |    |
| e Was the hedge terminated?  |              | Х               |         |    |     |    |     |    |
| 5a Were gross proceeds invested in a guaranteed investment contract (GIC)?                           |              | X               |         |    |     |    |     |    |
| <b>b</b> Name of provider  |              |                 |         |    |     |    |     |    |
| c Term of GIC  |              |                 |         |    |     |    |     |    |
| <b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? |              |                 |         |    |     |    |     |    |
| 6 Were any gross proceeds invested beyond an available temporary period?                             |              | Х               |         |    |     |    |     |    |
| 7 Has the organization established written procedures to monitor the                                 |              |                 |         |    |     |    |     |    |
| requirements of section 148?   |              | Х               |         |    |     |    |     |    |
| Part V Procedures To Undertake Corrective Action   |              |                 |         |    |     |    |     |    |
|  |              | A               |         | 3  | (   | C  | Г   | כ  |
| Has the organization established written procedures to ensure that violations                        | Yes          | No              | Yes     | No | Yes | No | Yes | No |
| of federal tax requirements are timely identified and corrected through the                          |              |                 |         |    |     |    |     |    |
| voluntary closing agreement program if self-remediation isn't available under                        |              |                 |         |    |     |    |     |    |
| applicable regulations?  |              | Х               |         |    |     |    |     |    |
| Part VI Supplemental Information. Provide additional information for responses to question           | s on Schedul | e K. See instru | ctions. |    |     |    |     |    |
| SCHEDULE K, PART I, BOND ISSUES:   |              |                 |         |    |     |    |     |    |
| (A) ISSUER NAME:   |              |                 |         |    |     |    |     |    |
| (ARMED SERVICES YMCA OF THE U.S.A. PROJECT), SERIES 2016A & SERIES 2016                              | В            |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |
|  |              |                 |         |    |     |    |     |    |

## **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

ARMED SERVICES YMCA OF THE USA GROUP RETURN

Employer identification number 91-1883466

| Pai | rt I Types        | s of Property                             |                               |   |  | '                |                                    |     |    |
|-----|-------------------|---|-------------------------------|---|--|------------------|------------------------------------|-----|----|
|     |                   |   | (a)<br>Check if<br>applicable | (b)<br>Number of<br>contributions or<br>items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line | noncash cor      | (d)<br>of determin<br>ntribution a | _   | s  |
| 1   | Art - Works of    | art                                       |                               |   |  |                  |                                    |     |    |
| 2   | Art - Historical  |   |                               |   |  |                  |                                    |     |    |
| 3   | Art - Fractiona   | l interests                               |                               |   |  |                  |                                    |     |    |
| 4   |                   | blications                                |                               |   |  |                  |                                    |     |    |
| 5   |                   | nousehold goods                           |                               |   | 237,51   | .7. FMV          |                                    |     |    |
| 6   |                   | r vehicles                                |                               | 1   | 2,38   | 8. FMV           |                                    |     |    |
| 7   |                   | nes                                       |                               |   |  |                  |                                    |     |    |
| 8   | Intellectual pro  |   |                               |   |  |                  |                                    |     |    |
| 9   | Securities - Pu   | ıblicly traded                            | X                             | 1   | 52,05  | 8. FMV           |                                    |     |    |
| 10  |                   | osely held stock                          |                               |   |  |                  |                                    |     |    |
| 11  |                   | ırtnership, LLC, or                       |                               |   |  |                  |                                    |     |    |
|     | trust interests   |   |                               |   |  |                  |                                    |     |    |
| 12  | Securities - Mi   |   |                               |   |  |                  |                                    |     |    |
| 13  | Qualified cons    | ervation contribution -                   |                               |   |  |                  |                                    |     |    |
|     | Historic struct   | ures                                      |                               |   |  |                  |                                    |     |    |
| 14  | Qualified cons    | servation contribution - Other $_{\dots}$ |                               |   |  |                  |                                    |     |    |
| 15  | Real estate - F   | Residential                               |                               |   |  |                  |                                    |     |    |
| 16  | Real estate - C   | Commercial                                |                               |   |  |                  |                                    |     |    |
| 17  | Real estate - C   | Other                                     |                               |   |  |                  |                                    |     |    |
| 18  |                   |   |                               |   |  |                  |                                    |     |    |
| 19  |                   | у   |                               | 975   | 717,95   | 0.FMV            |                                    |     |    |
| 20  | Drugs and me      | dical supplies                            |                               |   |  |                  |                                    |     |    |
| 21  | Taxidermy         |   |                               |   |  |                  |                                    |     |    |
| 22  | Historical artifa | acts                                      |                               |   |  |                  |                                    |     |    |
| 23  | Scientific spec   | cimens                                    |                               |   |  |                  |                                    |     |    |
| 24  | Archeological     | artifacts                                 |                               |   |  |                  |                                    |     |    |
| 25  | Other >           | ( EVENT SUPPLIE )                         | X                             | 54  | 186,70   | 1.FMV            |                                    |     |    |
| 26  | Other >           | ( <u>TOYS</u> )                           | X                             | 151   | 178,91   | .7. FMV          |                                    |     |    |
| 27  | Other >           | ( EQUIPMENT )                             | X                             | 7   | 57,98  | 0.FMV            |                                    |     |    |
| 28  | Other <b>&gt;</b> | ( GAME TICKETS )                          | X                             | 3   | 23,10  | 1.FMV            |                                    |     |    |
| 29  | Number of For     | rms 8283 received by the orgar            | nization during               | g the tax year for c                                      | ontributions   |                  |                                    |     |    |
|     | for which the     | organization completed Form 8             | 283, Part V, D                | Oonee Acknowledg  | ement <b>29</b>  |                  |                                    | 0   | 1  |
|     |                   |   |                               |   |  |                  |                                    | Yes | No |
| 30a | During the year   | ar, did the organization receive l        | by contribution               | n any property rep  | orted in Part I, lines 1 thre  | ough 28, that it |                                    |     |    |
|     | must hold for     | at least three years from the da          | te of the initia              | al contribution, and                                      | which isn't required to be   | e used for       |                                    |     |    |
|     | exempt purpo      | ses for the entire holding period         | d?                            |   |  |                  | 30a                                |     | Х  |
| b   | If "Yes," descr   | ribe the arrangement in Part II.          |                               |   |  |                  |                                    |     |    |
| 31  | Does the orga     | nization have a gift acceptance           | policy that re                | equires the review  | of any nonstandard contri  | butions?         | 31                                 | Х   |    |
| 32a | Does the orga     | nization hire or use third parties        | or related or                 | ganizations to soli                                       | cit, process, or sell nonca  | sh               |                                    |     |    |
|     | contributions?    | )   |                               |   |  |                  | 32a                                |     | Х  |
| b   | If "Yes," descr   | ribe in Part II.                          |                               |   |  |                  |                                    |     |    |
| 33  | If the organiza   | tion didn't report an amount in           | column (c) fo                 | r a type of property                                      | for which column (a) is c  | hecked,          |                                    |     |    |
|     | describe in Pa    | rt II.                                    |                               |   |  |                  |                                    |     |    |
| ΙЦΛ | F D               | ork Doduction Act Notice co.              |                               | fau Faum 000  |  | Calaad           | ulo M (Eor                         | 000 |    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2021

| Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. |
|---|
| PART I, OTHER TYPES OF PROPERTY:  |
| GIFT CARD/CERT  |
| (A) CHECK IF APPLICABLE = X   |
| (B) NUMBER OF CONTRIBUTIONS = 21873   |
| (C) REVENUE REPORTED ON FORM 990, PART VIII \$ 21873.   |
| (D) METHOD OF DETERMINING REVENUE: FMV  |
|   |
| NON-GAME TICKETS  |
| (A) CHECK IF APPLICABLE = X   |
| (B) NUMBER OF CONTRIBUTIONS = 6   |
| (C) REVENUE REPORTED ON FORM 990, PART VIII \$ 591.   |
| (D) METHOD OF DETERMINING REVENUE: FMV  |
|   |
|   |
| SCHEDULE M, PART I, COLUMN (B):   |
| REPORTING THE NUMBER OF CONTRIBUTIONS   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |
|   |

## **SCHEDULE 0** (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

ARMED SERVICES YMCA OF THE USA

GROUP RETURN

**Employer identification number** 91-1883466

| FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:       |
|--|
| THE ARMED SERVICES YMCA ENHANCES THE LIVES OF MILITARY MEMBERS AND   |
| THEIR FAMILIES IN SPIRIT, MIND AND BODY THROUGH PROGRAMS RELEVANT TO |
| THE UNIQUE CHALLENGE OF MILITARY LIFE.                               |
|  |
| FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:        |
| - PARENT & ME CLASSES  |
| - CHILDREN'S PLAYGROUNDS   |
| - WELLNESS PROGRAMS  |
| - CHILD ABUSE PREVENTION   |
| - PARENTING WORKSHOPS  |
| - INFANT CAR SEAT LOAN   |
|  |
| PROGRAMS AND SUPPORT FOR MILITARY MEMBERS, SPOUSES AND FAMILIES      |
| - OPERATION KID COMFORT  |
| - CAMPING (DAY & RESIDENT)   |
| - WOUNDED WARRIOR SUPPORT  |
|  |
| FEW PEOPLE OUTSIDE OF MILITARY FAMILIES CAN IMAGINE THE STRAIN OF    |
| WORRYING ABOUT A SERVICE HUSBAND OR WIFE, ESPECIALLY ONE WHO IS      |
| DEPLOYED. A VAST ARRAY OF ASYMCA PROGRAMS HELP SPOUSES OF            |
| JUNIOR-ENLISTED LEARN LIFE SKILLS, CARE FOR CHILDREN, AND EVEN MAKE  |
| ENDS MEET. LOCAL PROGRAMS INCLUDE:                                   |
| - SPOUSE SUPPORT AND CRAFT GROUPS                                    |
| - SEPARATE BUT TOGETHER  |
|  |

- COUPLES NIGHT

Schedule O (Form 990) 2021 Page 2 ARMED SERVICES YMCA OF THE USA Name of the organization **Employer identification number** 91-1883466 GROUP RETURN ACADEMICALLY AND SOCIALLY. MORE THAN 2,000 STUDENTS PER YEAR PARTICIPATE IN OPERATION HERO. FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: OTHER PROGRAMS: HEALTH CARE ASSISTANCE, RECREATIONAL, RESIDENCE AND AWARDS ASYMCA PROVIDES SUPPLEMENTAL HEALTHCARE AND MEDICAL ASSISTANCE TO JUNIOR-ENLISTED MILITARY PERSONNEL AND THEIR FAMILIES, RANGING FROM FINANCIAL ASSISTANCE FOR EYEGLASSES TO CHILD WATCH SO THAT MOMS AND DADS CAN ATTEND MEDICAL APPOINTMENTS. ASYMCA EVEN OFFERS NON-MEDICAL ADVICE AND ASSISTANCE ON THE BASE TO MILITARY SPOUSES NEEDING INFORMATION ABOUT INFANT CHILDCARE. PROGRAMS OFFERED AT LOCAL BRANCHES INCLUDE: - RECREATION THERAPY - VOLUNTEERS IN PEDIATRICS INFANT IMMUNIZATION FOLLOW-UP CHILDREN'S PRE-OPERATING PROGRAM - NEONATAL INTENSIVE CARE REUNION - SUPPORT GROUPS FOR PARENTS WITH CHILDREN OF SPECIAL NEEDS - HEALING HEARTS - AQUACISE (AQUATICS PROGRAM) - BREAST CANCER AWARENESS GROUP - ACTIVE DUTY PREGNANCY CLASSES - RESPITE CARE - CPR TRAINING/FIRST AID - BABY BUNDLES

ASYMCA KEEPS CHILDREN AND ADULTS ENTERTAINED AND ACTIVE TO BUILD AND

REVENUE \$ 143,184.

COURAGE. THIS MEMORABLE EVENT IS HELD EACH FALL.

INCLUDING GRANTS OF \$ 0.

EXPENSES \$ 2,788,139.

ARMED SERVICES YMCA OF THE USA Name of the organization **Employer identification number** GROUP RETURN 91-1883466 FORM 990, PART VI, SECTION B, LINE 11B: THE REVIEW IS CONDUCTED IN JUNE BY THE FINANCE/AUDIT COMMITTEE BEFORE THE IRS 990 IS SIGNED BY THE CEO AND SUBMITTED TO THE IRS. THE VERBIAGE ON THE GOVERNANCE AND MANAGEMENT DISCLOSURES IS REVIEWED AND MODIFIED AS NECESSARY AND THE PROGRAM DESCRIPTIONS ARE REVIEWED FOR ACCURACY. THE FINANCE/AUDIT COMMITTEES CONDUCTS THIS REVIEW BY EMAIL. THE FINAL REVIEW ASSURES THAT THE IRS 990 NUMBERS AGREE WITH THE AUDITED FINANCIAL NUMBERS IN THE SPECIFIC AREAS OF FUNCTIONAL EXPENSES. EXECUTIVE COMPENSATION AND PROGRAM/MISSION ACCOMPLISHMENT, THAT THE ADMINISTRATIVE AND FUNDRAISING RATIOS FALL WITHIN APPROVED BOARD GUIDANCE, THAT ALL GOVERNANCE AND COMPENSATION QUESTIONS WITHIN THE 990 ARE PROPERLY DOCUMENTED. AND THAT ALL PUBLIC DISCLOSURE DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC ON THE ASYMCA WEBSITE AND THAT THREE YEARS OF AUDITED FINANCIALS AND IRS 990'S ARE POSTED FOR PUBLIC REVIEW. THE FINANCE/AUDIT COMMITTEES THEN BRIEFS THE ENTIRE BOARD OF DIRECTORS ON THEIR REVIEW OF THE CURRENT IRS 990 AND ANY DISCREPANCIES NOTED. COPIES OF THE IRS 990 ARE MADE AVAILABLE TO THE ENTIRE BOARD OF DIRECTORS FOR THEIR PERSONAL REVIEW AND TO RESOLVE ANY QUESTIONS THEY MAY HAVE. FORM 990, PART VI, SECTION B, LINE 12C: THE ASYMCA CONFLICT OF INTEREST POLICY IS REVIEWED AT THE FALL BOARD MEETING EACH YEAR. DURING THE BOARD MEETING ALL BOARD DIRECTORS MUST COMPLETE AND SIGN THE NEW FORM BEFORE THE MEETING ADJOURNS. THE FORMS ARE REVIEWED AND FILED WITH THE BOARD MINUTES FOR THAT YEAR. ANY BOARD MEMBERS NOT IN ATTENDANCE ARE MAILED A NEW CONFLICT OF INTEREST FORM AND THEY WILL

Schedule O (Form 990) 2021 Page **2** 

| Name of the organization ARMED SERVICES YMCA OF THE USA GROUP RETURN        | Employer identification number<br>91-1883466 |
|---|--|
| BE CONTACTED FOR AS LONG AS IT TAKES TO GET THE SIGNED FORMS BACK AND       |  |
| FILED. THE KEY MEMBERS OF THE HEADQUARTERS STAFF (CEO, COO AND CFO) ALSO    |  |
| COMPLETE THE CONFLICT OF INTEREST FORMS. THE EXECUTIVE DIRECTORS OF EACH    |  |
| ASYMCA BRANCH ALSO COMPLETE A NEW FORM EACH YEAR.                           |  |
|   |  |
| FORM 990, PART VI, SECTION B, LINE 15:                                      |  |
| THE HEADQUARTERS COO GATHERS ALL COMPARABILITY DATA FROM THE YMCA OF THE    |  |
| USA AND OUTSIDE NON-PROFIT ORGANIZATIONS OF LIKED SIZE AND SCOPE AND        |  |
| GEOGRAPHIC LOCATION. THE HEADQUARTERS COO PROVIDES THAT DATA, ALONG WITH    |  |
| THE Y-USA RECOMMENDED GENERAL SALARY INCREASE TO THE BRANCH BOARD CHAIRMAN  |  |
| FOR USE IN THEIR EVALUATION AND COMPENSATION REVIEW PROCESS.                |  |
|   |  |
| THE LOCAL BRANCH BOARDS EACH DO AN INDEPENDENT EVALUATION OF THE EXECUTIVE  |  |
| DIRECTOR BASED ON THE ED EVALUATION AND COMPENSATION PACKAGE PROVIDED BY    |  |
| THE COO. THESE EVALUATIONS ARE COMPILED INTO ONE DOCUMENT WHICH CONTAINS    |  |
| THE EVALUATION AND THE RECOMMENDATION FOR COMPENSATION FOR THE NEW YEAR.    |  |
| THE EVALUATIONS AND PAY RECOMMENDATIONS ARE SENT BACK TO HEADQUARTERS FOR   |  |
| REVIEW BY THE CEO AND THEN FILING IN THE OFFICIAL EMPLOYEE RECORD.          |  |
|   |  |
| AT A REGULAR MEETING OF THE LOCAL BOARD, THE BOARD OF DIRECTORS VOTE ON THE |  |
| EXECUTIVE DIRECTOR COMPENSATION PACKAGE AND DETERMINE THAT THE              |  |
| COMPENSATION IS NOT EXCESSIVE. THE DETERMINATION THAT THE ED COMPENSATION   |  |
| IS NOT EXCESSIVE IS THEN DOCUMENTED IN THE MINUTES OF THE LOCAL BOARD       |  |
| MEETING.  |  |
|   |  |
| FORM 990, PART VI, SECTION C, LINE 19:                                      |  |
| THROUGH OUR WEBSITE HTTP: WWW.ASYMCA.ORG                                    |  |

### 2021 DEPRECIATION AND AMORTIZATION REPORT

FORM 990 PAGE 10 990

| Asset<br>No. | Description                                 | Date<br>Acquired | Method | Life  | Conv | Line<br>No. | Unadjusted<br>Cost Or Basis | Bus<br>%<br>Excl | Section 179<br>Expense | Reduction In<br>Basis | Basis For<br>Depreciation | Beginning<br>Accumulated<br>Depreciation | Current<br>Sec 179<br>Expense | Current Year<br>Deduction | Ending<br>Accumulated<br>Depreciation |
|--------------|---|------------------|--------|-------|------|-------------|-----------------------------|------------------|------------------------|-----------------------|---------------------------|--|-------------------------------|---------------------------|---------------------------------------|
|              | BUILDINGS                                   |                  |        |       |      |             |                             |                  |                        |                       |                           |  |                               |                           |                                       |
| 4            | BUILDINGS AND IMPROVEMENTS                  | VARIOUS          | SL     | 39.50 | :    | 1620        | ,557,784.                   |                  |                        | 2                     | 0,557,784.6               | ,664,976.                                |                               | 505,178.                  | 7,170,154.                            |
|              | * 990 PAGE 10 TOTAL<br>BUILDINGS            |                  |        |       |      | 2(          | ,557,784.                   |                  |                        | 2                     | 0,557,784.6               | 664 976                                  |                               | 505 178                   | 7,170,154.                            |
|              | BOILDINGS                                   |                  |        |       |      | 2           | 7,337,701.                  |                  |                        | 2                     | 0,337,704.0               | ,004,570.                                |                               | 303,170.                  | 7,170,134.                            |
|              | FURNITURE & FIXTURES OFFICE FURNITURE AND   |                  |        |       |      |             |                             |                  |                        |                       |                           |  |                               |                           |                                       |
| 1            | FIXTURES                                    | VARIOUS          | SL     | 7.00  |      | 16:         | 3,552,085.                  |                  |                        |                       | 3,552,085.2               | ,853,325.                                |                               | 148,019.                  | B,001,344.                            |
|              | * 990 PAGE 10 TOTAL<br>FURNITURE & FIXTURES |                  |        |       |      |             | 3,552,085.                  |                  |                        |                       | 3,552,085.2               | .853.325.                                |                               | 148,019.                  | 3,001,344.                            |
|              |   |                  |        |       |      |             | , ,                         |                  |                        |                       | , ,                       | , ,                                      |                               | ,                         | , ,                                   |
|              | LAND  |                  |        |       |      |             |                             |                  |                        |                       |                           |  |                               |                           |                                       |
| 7            | LAND  | VARIOUS          | L      |       |      | :           | .,679,133.                  |                  |                        |                       | 1,679,133.                |  |                               | 0.                        |                                       |
|              | * 990 PAGE 10 TOTAL LAND                    |                  |        |       |      |             | .,679,133.                  |                  |                        |                       | 1,679,133.                | 0.                                       |                               | 0.                        | 0.                                    |
|              | OTHER                                       |                  |        |       |      |             |                             |                  |                        |                       |                           |  |                               |                           |                                       |
| 2            | AUTOMOBILES                                 | VARIOUS          | SL     | 5.00  |      | 16:         | .,183,556.                  |                  |                        |                       | 1,183,556.1               | ,003,398.                                |                               | 41,194.                   | L,044,592.                            |
| 3            | LEASEHOLD IMPROVEMENTS                      | VARIOUS          | SL     | 10.00 | :    | 16:         | 3,031,007.                  |                  |                        |                       | 3,031,007.                | 894,671.                                 |                               | 64,325.                   | 958,996.                              |
| 6            | CONSTRUCTION IN PROGRESS                    | VARIOUS          | NC     | .000  | НУ   |             | 9,250.                      |                  |                        |                       | 9,250.                    |  |                               | 0.                        |                                       |
|              | * 990 PAGE 10 TOTAL OTHER                   |                  |        |       |      |             | 1,223,813.                  |                  |                        |                       | 4,223,813.1               | 898 069                                  |                               | 105 519                   | 2,003,588.                            |
|              | * GRAND TOTAL 990 PAGE 10                   |                  |        |       |      |             |                             |                  |                        |                       |                           |  |                               |                           |                                       |
|              | DEPR  |                  |        |       |      | 3 (         | ,012,815.                   |                  |                        | 3                     | 0,012,81511               | ,416,370.                                |                               | 758,7161                  | 2,175,086.                            |
|              |   |                  |        |       |      |             |                             |                  |                        |                       |                           |  |                               |                           |                                       |
|              |   |                  |        |       |      |             |                             |                  |                        |                       |                           |  |                               |                           |                                       |
|              |   |                  |        |       |      |             |                             |                  |                        |                       |                           |  |                               |                           |                                       |
|              |   |                  |        |       |      |             |                             |                  |                        |                       |                           |  |                               |                           |                                       |

<sup>128111 04-01-21</sup> 

<sup>(</sup>D) - Asset disposed

<sup>\*</sup> ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

### Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) ARMED SERVICES YMCA OF THE USA print GROUP RETURN 91-1883466 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 14040 CENTRAL LOOP, SUITE B return. See instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. WOODBRIDGE, VA 22193 Enter the Return Code for the return that this application is for (file a separate application for each return) 1 **Application** Return **Application** Return Is For Is For Code Code Form 1041-A Form 990 or Form 990-EZ 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) BILL ZAMAGNI, CHIEF FINANCIAL OFFICER The books are in the care of ► 14040 CENTRAL LOOP, SUITE B - WOODBRIDGE, VA 22193 Telephone No. ▶ (571) 932-3208 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) 9372 . If this is for the whole group, check this box 🕨 🗓 If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. NOVEMBER 15, 2022 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: X calendar year 2021 or tax year beginning , and ending Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

instructions